Europe's Business Newspaper

**MONDAY MAY 23 1994** 

# **Eurotunnel on** track for \$1.27bn rights issue

Eurotunnel, operator of the Channel tunnel, plans to launch its £850m (\$1.27bn) rights issue this week, having received promises from its syndicate of 220 banks that they will provide £700m of senior bank debt. The company's financial advisers, Morgan Grenfell and Warburg in the UK and Banque Indosuez in France, are in the process of finding underwriters for the company's biggest

UK Conservatives split: The UK's ruling Conservative party was trying to mend a renewed split over Europe as the Liberal Democrats, Britain's centre party, pledged a referendum on further moves towards integration. Page 16

New car sales rises predicted: New car sales worldwide are expected to rise 5.4 per cent this year to 34.95m, after three years of falling demand. Sustained growth in demand during 1994 is expected, rising to record levels throughout the second half of the 1990s. Page 16

Rwanda rebels capture Kigali barracks: Rwandan rebels seized government army barracks in Kigali, removing the biggest obstacle in their drive to capture the capital. Page 6

Uister loyalists claim Dublin attack: The loyalist Ulster Volunteer Force claimed responsibility for a gun and bomb attack on a Sinn Féin fund-raising event in Dublin in which one man was killed and a second wounded.

Beigh to lead new Yemeni states South Yemen's political leaders kept up defiance of northern ruler General Ali Abdullah Saleh by forming a new five-man presidential council which then elected the southern leader, Ali Salem al-Beidh, president of the new state. In Aden, stronghold of the southern forces, four people were killed and nine seriously injured when a northern missile struck. Page 5; South Yemenis rejoice at move to end union, Page 5

ARM licenses chip to Samsung: Acom Risc Machines (ARM), the UK company that designed the silicon chip which powers Apple's Newton electronic notepad, said it has licensed its microprocessor technology to Sansung Electronics of South Korea, the world's seventh-largest semiconductor manufacturer. Page 17

Bosch-Siemens Hausgeräte, Germany's largest producer of white goods, is seeking acquisitions in the UK, France and Rady to strengthen its position in the flercely-competitive DM45hn (\$27bn) European market. Page 17

Singapore Telecom rises 19.5%; Singapore Telecom (ST), the partly privatised telecommunications and posts company, has announced annual pre-tax profits of \$\$1.55im (\$1bn), a 19.5 per cent rise. Page 17

European Monetary System: The order of currencies in the EMS grid remained unchanged last week. The peseta and the escudo remained at the bottom, with all the other currencies appreci-

May 20, 1994 **B.Franc** D-Mark F.Franc

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

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sa to head constitution body: The African National Congress named Cyril Ramaphose, the party's secretary-general, as chairman of South Africa's Constituent Assembly to write the country's new constitution.

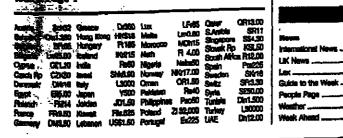
UN tightens Halti sanctions: Tougher international economic sanctions went into effect against Haiti after leaders of the military junta failed to leave the country by a United Nations deadline of May 21. But there was little assurance the sanctions would be more effective than their predecessors, Page 6

**israeli troops alerted:** Troops in Israel's south Lebanon security zone and along the international border were placed on heightened alert, after Lebanese Moslem militants threatened to avenge the kidnapping by Israel of Mustapha Dirani, leader of the pro-Iranian Faithful Resistance guerrilla movement, Page 5

Melaysia may end UK barn Mahathir Mohamad, Malaysian prime minister, has hinted that his government might consider lifting its ban on offering government contracts to British

india brokers braced: Indian stockbrokers are bracing themselves for a difficult week after the college of talks on ending a two-month ban on forward trading. Page 4

Associate opposition leader contest: Months of opposition over John Hewson's leadership of Associate's federal opposition comes to a head today. Page 4



Cycling nymph rides into López legal battle

Christopher Parkes reports on VW's latest manoeuvres in its dispute with GM

In the lengthening drama of the López affair, there have already been many episodes in which things have not always been quite what they seemed. So it was with the cycling nymph, the mus-cular detective, the silent Swede and the sacked motor industry executive who joined the saga last week.

They made their entrances in a scene carefully stage-managed by Volkswagen. the automotive group whose production chief, Mr José Ignacio Lôpez de Arriortúa, is under criminal investigation based on suspicions that he and col-leagues stole industrial secrets from their former employer, General Motors.

Adam Opel, GM's German subsidiary, got wind of things to come when it received a list of questions from Stern, the popular weekly magazine, from which it was apparent that Stern, work-

ing with the ARD television station, had

learnt that Opel lawyers last year set private detectives on the suspects' trail.

Spiegel magazine, always well informed on the case, ran a pre-emptive story in its May 16 issue, featuring a girl and her hicycle. Ms X, working for the PSS private detective agency, last sum-mer apparently suffered a puncture outside a Braunschweig house occupied by two of Mr López's lieutenants and fellow suspects, Mr Rosario Piazza and Mr Jorgé Alvarez.

The gallant young Piazza helped, driv-ing her back to her hotel. Telephone numbers were exchanged, and there versions of subsequent events diverge

On May 17, Volkswagen moved. The

ment directed at Ms Dorothea Holland, the state prosecutor in charge of the official case. It listed a series of "indica-tions" calling into question her impar-tiality and professional standards in relation to the activities of the cyclist and her fellow private eye, Mr Jean-

Travel

The thrust of the claims was that information on the use of private detectives and the information they gathered had been kept - against the rules - from VW's legal representatives. Mr Gerhard Schröder, and a member of the VW supervisory board and prime minister of the state of Lower Saxony, which owns 20 per cent of VW, simultaneously broke

suspects' five lawyers issued a state- months of silence with a suggestion that the official investigation should be closed. Mr Royet, a heftily built martial arts fan and a part-time private detective at PSS (run by his wife, Dagmar) had in the interim also proved to be a full-time officer in the Rhineland-Pfalz state criminal investigation bureau. The exposé was to cost him his badge.

He made his first full appearance in the ARD broadcast, "The Battle of the Giants", transmitted last Wednesday, He had been photographed at work last summer in Braunschweig. Also featured was an indignant Mr Eberhard Kempf, the lawyer acting for Mr Alvarez, who also (as Opel pointed out) had acted for the journalist who made the programme.

Then there was another new character. Mr Hans Hüskes, recently fired from his post as a senior executive at GM Europe. He, as GM was to reveal in the interim, was being investigated by the Swiss authorities for unspecified alleged pro-

fessional crimes.

His contribution to the film comprised mainly a declaration of faith in Mr López. He provided a human touch in a programme dominated by journalistic speculation and interspersed with shots of four cardboard boxes which once contained documents and other data allegedly stolen from GM. Found last June. they are now held in a police evidence

Continued on Page 16



Fraternal greeting: Johannes Rau (left), the German Social Democratic party's candidate for the presidency of the country, is welcomed to an SPD meeting in Berlin by his party leader, Rudolf Scharping. Today the electoral assemby meets to choose the successor to the current president, Richard

# Treuhand to finance steel mill for two months

By Judy Dempsey in Berlin

the German Treuhand, privatisation agency, will for the next two months finance Eko Stahl, eastern Germany's loss-making steel mill, after the recent decision by Riva, the Ital-ian privately owned steel manufacturers, not to buy the

The steel complex is losing DM150m (\$90m) a year on a turnover of DM1bn.

At the same time, Treuhand is still determined to find a buyer for the mill, in spite of comments expressed by Mr Karel Van Miert, the European Union's competition commissioner, who said last week that the EU's rescue pack-

age for steel was dead. The original EU package, announced last December, envisaged cutting 25m-30m tonnes of crude steel capacity out of a total 170m tonnes.

Among the measures included in the arrangement was backing for a DM813m investment and modernisation plan by the German government for Eko Stahl, which is located in Eisenhütten-

stadt, close to the Polish border. That plan had been contingent on Treuhand's selling the mill to Riva, which in turn would have invested more than DM1bn in transforming Eko Stahl into an integrated steel mill producing 900,000 tonnes of steel a year.

Continued on Page 16

Arts Guide

# Moscow summit seeks to defuse Crimean tension

By John Lloyd in Moscow and Jili Barshay in Klev

The prime ministers of Russia and Ukraine hold urgent talks in Moscow today in an attempt to relieve mounting tension in Crimea, amid predictions that con-frontation between the two Slav states over the fate of the dis-puted peninsula might lead to

Tension was fuelled on Friday when the Crimean parliament voted to unfreeze a two-year-old decision to adopt a separate constitution, - an act viewed by Ukraine as tantamount to a dec-

laration of independence. A delegation of Crimean deputies led by Mr Sergei Tsekov, the speaker of parliament, will meet leading Ukrainian deputies

in Kiev tomorrow. The rhetoric - if not so far the actions - has been threatening on

Mr Mykola Mykhalchenko, the

domestic-policy adviser to Ukraine's president, Mr Leonid Kravchuk, said at the weekend that "it is time to remind world opinion that Ukraine is a nuclear "rawoo General Pavel Grachev, the

Russian defence minister, said that if Ukrainian troops were sent into Crimea to enforce Ukrainian rule, "conflict is inevitable". Reports of Ukrainian special forces moving into the peninsula have been denied in Kiev
- as have Ukrainian reports of a tank and a missile battalion being moved in by the pro-Russian Black Sea Fleet command. However, security at the Cri-

CONTENTS

Mr Tsekov, speaking in the Cri-mean capital of Simferopol on Saturday, said that a majority in the parliament wanted union with Russia - although other Crimean deputies insist that Friday's decision remains within Ukramian law.

mean parliament has been

stepped up, with armed guards and snipers deployed on the roof.

Tensions have flared between

Ukraine seeks recipe for economic survival....... Page 3

Kiev and Crimea since Ukraine became an independent state in 1991 with the collapse of the Soviet Union. Although Crimeans, nearly 70 per cent of whom are ethnic Russian, voted for an independent Ukraine in 1991, the country's appalling eco-nomic decline has driven the

Russian majority to seek integration with Russia.

Mr Yuri Meshkov, the Crimean president, was elected this year by the large Russian majority in the region on a ticket of union

with Russia. The animosity between Simferopol and Kiev has been exacer-bated by the growing links between Crimea and the Russian

Mr Andrei Kozyrev, the Rus-Russia's desire for a peaceful settlement in a letter to Mr Anatoly Zlenko, his Ukrainian counter-

Ukraine seeks recipe for eco-

FT World Actuaries .

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# up single market by listing laggards Official warns: 'We are By Emma Tucker in Brussels The European Commission is to

publish a rogues gallery of mem-ber states with the worst records on adopting EU legislation, amid concerns that offending nations are holding up completion of the single market

A senior single market official said: "We are going to name names, and publish tables that show, in declining order, the performance by the different states in different areas. It is time people realised who has done what they were supposed to do, and who hasn't."

The use of public humiliation tactics to highlight performance in specific areas, such as banking, comes 18 months after barriers to trade and free movement in the EU were supposed to come down. Some senior officials have expressed concern that impetus for the project is slackening.

The move is part of an overall effort by Mr Raniero Vanni D'Archirafi, internal market commissioner, to maintain momentum

behind Europe's grand project.
Other measures include the launch of "internal market formances. Germany, for examweeks" in the 12 member states, during which citizens and enter-

going to name names'

mission experts via a telephone hotline. It will also provide feedback for the Commission on how the project is working.

Although four-fifths of the necessary legislation has been adopted by member states, the Commission is concerned that in certain areas - particularly banking, other financial services and public procurement - countries have dragged their feet.

The exercise is planned as a

follow-up to next month's ministerial meeting on the internal market in Luxembourg. Generally, assessments show that Denmark and the UK have been quickest to adopt Commission legislation on the single market, while Greece and Spain have been the laggards. Italy after a surprise effort in the second half

middle. An analysis of individual sectors shows sharply diverging perple, has still to adopt nine directives on public procurement. Greece and Germany have also

been sent warning letters over their failure to adopt certain banking directives.

"From June onwards we will turn up the spotlight and really try to push people to finish all the unfinished business," the official said. "In the past, people bave tried to avoid being bottom of the league. Now we are going to move the debate away from who is top and who is bottom to focusing on what is happening in certain key areas.

Another area of particular concern to single market officials is the high number of complaints about remaining technical barriers to trade. There is also significant grievance over the failure of member states to mutually recognise each other's national prod-

uct standards. The official added: "We have a problem with mutual recognition where people are supposed to accept products that have been recognised in one country in another. It is clear that this principle is very foreign to your average local inspector."



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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

By Andrew Hill in Milan

take unprecedented steps to safeguard the rights of small shareholders when it privatises ing, the state-owned insurance company, probably next

The Italian treasury, which owns 100 per cent of Ina, is this week expected to approve a very low ceiling on stakes held by individual shareholders, and an impovative new voting system for electing the first directors after privatisation. Late on Friday night, a cabinet meeting agreed proposals to sell off ina before the end of June. To meet that deadline.

parliament will have to approve the plans this week. In particular, the government will have to put pressure on the elected upper house, where it does not have a major-

The decision on exactly how much of Ina to sell will not be taken until nearer the launch date. However, the government is prepared to abandon control of the insurer. Mr Giancario Pagliarini, the budget minister, told journalists that 51 per cent of the company could be sold.

When Banca Commerciale Italiana and Credito Italiano, the state-controlled banks, were privatised earlier this year, a 3 per cent ceiling was set on individual stakes. But advocates of wider share ownership complained that the

elected boards were still dominated by large corporate inves tors, many of them allies of the secretive Milan merchant bank, Mediobanca.

The Ina ceiling on shareholdings could be as low as 0.5 per cent, backed up by a scheme which would reserve a number of seats on the board for directors elected by small share

It is believed to be the first time such a system has been suggested. If successful it could be used later this year for the much more sensitive sell-off of tions company.

The government has agreed to repay L5.500bn (\$3.45bn) of compulsory contributions which private Italian insurers were obliged to pay to Ina in its previous role as Italy's insurer of last resort. Ravenna magistrates are

mining documents taken on Friday from Mediobanca, relating to discussions with the ill-fated Ferruzzi-Montedison group last year.

The Guardia di Finanza. Italy's financial police, spent seven hours searching for documents, which may throw light on how much Mediobanca knew about the "hole" in the 1992 accounts of its main industrial subsidiary, Montedison, which helped precipitate the collapse of Ferruzzi. Mediobanca co-ordinated the complex restructuring of the

**OBITUARY** 

# Goria, the youngest Italian PM, dies

Mr Giovanni Goria, 50, who served briefly as post-war Italy's youngest prime minister and was the first major politician to stand trial in the country's massive corruption scan-dal, died at the weekend. Mr Goria, whose coalition

governed from July 1987 to March 1988, died at his home in Asti in north-eastern Italy from a lung tumour which had deteriorated in the past month. The Christian Democratic party he joined in 1960 changed

earlier this year before the March elections in which they were punished for the corruption scandal which also touched Mr Goria. He studied economics,

entered parliament in 1976 and often described himself as "an accountant turned politician". He became one of the youngest Christian Democrats to told key posts, in a message to Mr Goria's widow, Prime Minister Silvio Berlusconi praised his "generous, passionate and long

# denies charge of links with Mafia

Mr Giulio Andreotti, seven times prime minister of Italy, has condemned as "absurd and unfounded" charges that he had links with the Maila, following Saturday's call by Sicilian magistrates that he should stand trial.

Most of yesterday's Italian newspapers carried interviews with Mr Andreotti, 75, a life member of Italy's upper house of parliament, in which he talked of his "bitterness" about the Palermo magistrates decision, leaked on Saturday.

The magistrates will this week ask their judicial superiors to order the trial of Mr Andreotti, which would be one of the most sensational court cases ever to be held in Italy. But the former Christian Democrat prime minister also said he was relieved that he would be able to reply publicly to the charges, more than a year after he was told that he

was being investigated.
"Obviously I would have preferred the prosecutors to shelve the case, and it would have been the logical conclusion from my point of view," Mr Andreotti told La Stampa. "However I understand, given the way in which they started off the procedure - accusing me of being the 'Roman centre' for all Mafia business - it

wasn't easy to turn back." The Palermo magistrates, working on the basis of confessions from Mafia pentiti, have alleged that Mr Andreotti consorted with gang bosses, and even kissed top Mafia boss Mr Salvatore "Toto" Riina, as a mark of respect, at a meeting in 1987. The former prime minister again denied at the weekend that it would have been possible for him to shake off his police escort for such a

• Mr Antonio Martino, Italy's foreign minister, yesterday flew to Washington to reassure the US administration over the policies of its new conservative coalition, which includes neofascists for the first time in 50 years, Reuter reports from

Mr Martino's trip is seen as a continuation of a mission, begun last week, when he vis-ited Brussels in an attempt to reassure European Union col-

# Andreotti | Fugitive Schneider fails to surface

Angus Foster in São Paulo and Peter Marsh in London

Nearly a month after the international hunt started for fugitive German businessman Jürgen Schneider, the world's police forces have drawn an embarrassing blank. Germany's Federal Criminal

Office - the Bundeskriminalamt-said at the weekend it had made little headway in tracking down Mr Schneider, who is alleged to have misap-propriated at least DM218m (287.2m) of his collapsed property group's funds before disappearing last month.

The Bundeskriminalamt,

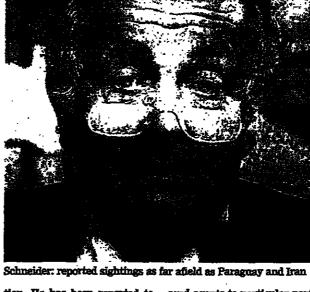
which has set up a special unit to deal with the case, has passed on details of Mr Schneider to other national police forces via the 174-member Interpol organisation in

The German police force's

to support the charge of fraud against the missing executive brought by Frankfurt prosecutors on April 26.

task is to find proof neces

Since he failed to return to Germany from a holiday in Tuscany at the beginning of April, the whereabouts of Mr Schneider, 59, has been the



tion. He has been reported to have been in a variety of places, including Paraguay, Switzerland, Tehran, Florida, London and even Frankfurt. But the reports so far have

of the world to locate him, a spokesman said. "The trail has gone dead: the German police do not know which way to look," said one investigator. The latest reported sighting came at the weekend, when a mountain hat. However, the Swiss authorities said they had no information to confirm

or deny the report. Other interested parties in the search for Mr Schneider are German banks, which are owed DM5bn by the collapsed property group. Deutsche Bank, Germany's biggest bank, which claims DM500m of its money could be at risk, said it received "several phone cails a day" from people claiming they knew where Mr Schneider was. The bank passed any useful information to the police since "we are not manhunters", the bank said.

One of the focal points in the search is Paraguay, where there have been at least two alleged sightings of Mr Schneider. In the past, Paragony bas harboured a number of German criminals, many of them linked to the Nazi party, and the country has a large Ger-man community. The Aktuelle Rundschau. Paraguay's main German-language newspaper, is following up several leads. A spokesman for Paragnay's migration department said:

"Legally, he is not here. But he could have entered illegally under a different name. The Bundeskriminalamt

Swiss newspaper reported that said that for the moment it was engaged in "normal police work", sifting through docufrom Mr Schneider's former headquarters in a castle in Königstein, near Frankfort. Mr Schneider is also under investigation by the finance ministry in the state of Heme for alleged tax evasion. This inquiry was inunched after ees reported income on which they had not paid tax, worrying that they might face

charges of tax evasion. The German banks have been tight-lipped about steps they may be taking to locate Mr Schneider or the money. They launched a successful action last month to freeze SFr200m (£93.4m) of Schneider funds traced to a number of Swiss banks. But the banks refused to confirm whether this cash was the DM219m Mr Schneider is known to have transferred out of Germany in March before he went missing. Popular cynicism that the on German soil could embarrass the banks, with detailed disclosures of his connections to big business and government, have fuelled speculation interest in his

# Workers reject compromise on Suzuki job cuts

Workers at the Suzuki car factory in southern Spain dug themselves in for a prolonged conflict yesterday, rejecting a compromise job-cutting plan agreed between the Japanese company and Andalucia's Socialist regional government. The plan was designed as a holding exercise during the search for a new owner to replace Suzuki, which controls more than 80 per cent of the loss-making Santana Motor.

The Socialist government in Madrid and the regional authorities are anxious to defuse tension during the campaign for regional elections in

Production of four-wheeldrive vehicles at the Santana factory in Linares has been blocked by the conflict, which began three months ago when the company applied for pro-

more than 60 per cent of the 2,400-strong workforce.

The plans have provoked a fierce local reaction and a series of demonstrations and protest marches.

Last Thursday the Santana management reluctantly agreed to a regional government proposal to reduce the workforce at Linares and nearby La Carolina by 900, instead of the 1,500 proposed. The company said it was-willing to support the plan "to

contribute to the normalisation

of the situation and the search for definitive solutions". The Andalucian government linked the plan to a proposed Ptal3.6bn (\$99m) loan which would be either repaid after five years or converted into shares. However, the regional authorities said they had no vocation as car-makers, indicating they still hoped for a new

# Spain to reform penal code on corruption

By David White

The Spanish authorities have drafted a bill to reform the country's penal code in a move to close loopholes and crack down on corruption.

The reforms, presented at the weekend, were drawn up at short notice following a political storm and a series of high-level resignations over corruption scandals.

Mr Juan Alberto Belloch, appointed earlier this month to head both the justice and interior ministries, described the proposed reforms as "revolutionary"...

However, the conservative opposition Popular party, described the measures as 'electoralist" in the run-up to next month's European elections and regional elections in Andalucia in which the ruling Socialist party is expected to

The draft bill provides for jail terms of between one and employees who use public property for their own

In what is seen as preventive measures, it also provides exemption for people who denounce civil servants

People refusing to testify to parliament may in future face prison sentences of between six months and a year, longer for civil servants

for accepting or seeking bribes. Measures against insider dealing on the stock market are also tightened.

The bill provides for prison sentences of between one and four years, as well as fines, for use of privileged information - one of the allegations made against Mr Mariano

Spain governor currently on

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plans to

for insider trading can be increased to six years. People refusing to testify to parliamentary committees may also in future face prison senand a year, or up to two years' imprisonment in the case of

Separate legislation is being prepared to tighten up on tax

The measures were among a series of steps promised last month by Mr Felipe González, the prime minister, in an effort to stem the controversy over corruption and financial mis-

conduct by senior officials.

Other moves include setting up a special prosecutor's office to deal with corruption and strengthening the powers of the Audit Tribunal, which comes under the authority of parliament and is responsi ble for monitoring public

# I'd travelled on other airlines, and DID N'T enjoy it. Richard Branson Chairman of Virgin Atlantic Gardnember since 1985. At Virgin Atlantic At Virgin Atlantic At other HIGH flying COMPanies

# Sunday opening victory for Virgin

Virgin Stores, which defied a French ban on Sunday trading, quietly triumphed at the weekend after the government dropped the ban, Reuter reports from Paris.
"Our stores open seven days

a week," said a recorded telephone answer at the company's Virgin Megastore on the Champs Elysées.

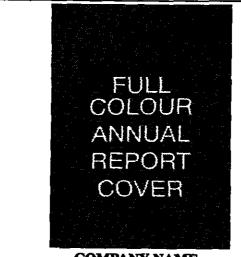
Virgin Megastore, part of Mr Richard Branson's business empire, opened its doors on three successive Sundays last summer, angering unions and risking huge fines in its fight against the government for the right to trade on Sundays.

Virgin eventually agreed to abide by the law pending a

Despite trade union opposi-tion, the French official gazette on Friday published new regulations allowing Sunday trading in leisure goods in tourist areas. Trade unions have argued that Sunday trad-ing will not create new jobs and will induce businesses to deny workers' right to a

Virgin Stores manager, Mr Patrick Zelnik, had argued that 20 per cent of the store's annual 8m customers came on Sundays and closure on th days would cut sharply into

He had threatened to freeze investment projects in France if Virgin Stores was not



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In the week of 27 June 1994 the Financial Times will publish its

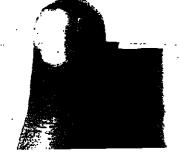
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# Serb pledge to quit Gorazde zone Ukraine looks for

Bosnian Serb leaders have reiterated their pledge to withdraw from a 3km exclusion zone around Gorazde, the south-eastern Moslem enclave which is a United Nations "safe area", to try to pave the way for an overall ceasefire.

Some 150 Bosnian Serb troops were due to withdraw by yesterday afternoon. The Serbs were up to 1km deep in the UN exclusion zone, set up four weeks ago under threat of further Nato air strikes. The Moslem-led Bosnian gov-

ernment has refused to return to the negotiating table until Serb forces comply with their

But even after Mr Yasushi Akashi, the UN special envoy, wrote to Bosnian and Serb leaders proposing renewed truce negotiations, both sides reported fighting along key supply lines in northern and eastern Bosnia.

Tanjug, the Serbian news agency, said that five people were wounded on Saturday night when Bosnian Croat forces bombarded Brcko, at the eastern end of the corridor which joins Belgrade to Serb-held land in Bosnia and Croa-

Bosnian Croat forces have fought alongside their Moslem counterparts in the northern Sava River valley since the

was restored only in March in an agreement brokered by

Washington.. After the agreement, Croat leaders have turned their attention to the status of Serbheld territory in Croatia. President Franjo Tudjman of Croatia at the weekend warned that he would use "all possible means" if Serb leaders of the self-styled state failed to accept Zagreb's authority within four

Brcko, which was mostly Moslem before the war, is now held by Serb forces and is viewed as the next possible flashpoint because of its importance to all three communities. Serb forces control about 70 per cent of Bosnian territory, but Moslems have advanced inthe region and may try to sever the corridor.

UN officials said Serb forces shelled Tuzla, the second biggest Bosnian government stronghold, shortly after the attack on Brcko. · A Spanish UN soldier and

sonnel carrier crashed near Mostar in southern Bosnia. Three soldiers were also injured in the accident, as the vehicle went off the road. Spain has around 1,400 troops serving with the United Nations peacekeeping forces in

Bosnia, mostly concentrated

terday when an armoured per



Serbian soldiers taking cover during fighting around the Bosnian town of Broko

# economic survival

By John Lloyd

Ukraine's economy is in deep crisis. Production has fallen an estimated 40 per cent compared with last year and both its currency and state revenues

Inflation has been screwed down from hyperinflationary levels to around 6 per cent a month and official unemployment is a mere 100,000 people. But this is achieved, economists say, at the cost of idle plants and millions of workers paid - or more often not paid to do nothing.

The plight of the economy, and possible reforms to drag it out of the mire, were discussed yesterday by international economists at a conference in Kiev organised by the World Bank, the Kiev International Centre for Advanced Studies and the Economic Policy jour-

Among those on the podium were Mr Leszek Balczerowicz, the former deputy prime minister of Poland, Mr Sergei Vasiliev, deputy economics minister of Russia, and Professor Jeffrey Sachs, the highest-profile western adviser to the economies in transition. Mr Balczerowicz, the inspiration behind Polish reforms in 1990

and 1991, told the audience that Poland in 1989 was in a similar position to Ukraine today, with suppressed hyperinflation, a command economy and little private sector. "A radical programme can work," Mr Balczerowicz said, "so long

'The growth of the black economy does demonstrate

entrepreneurship, and the ability to adapt and survive of Ukraine's citizens'

as it includes stabilisation of the currency, privatisation and a unified exchange rate"
- none of which Ukraine at present has.

Mr Vasiliev, in the rare role for a Russian minister of being seen as the representative of a success story, said that "if Ukraine continues on the road it is now on it has no chance of coming out of its crisis. Experiance shows that the more rap idly you go, the faster you get

The role of presenting the dominant view in the UkraiNatalia Vitrenko, a member of the presidium of the Socialist party with responsibility for the economy. Her rejection of Polish reforms, espousal of the Chinese model of controlled development and rejection of radical privatisation measures lisappointed the panel.

Mr Victor Pynzenyk, a mem ber of the Ukrainian parliament and a former reformist deputy prime minister with responsibility for the economy, commented: "We in Ukraine have chosen to show the world that we can commit every pos sible mistake on the road to a

market economy."
Mr Daniel Kaufman, the head of the World Bank mis sion in Kiev, said that the black economy was now growing rapidly - despite increas-ingly desperate efforts by the rernment to tighten its grip

on the state sector.
"Literally speaking, assets, capital, activities and entrepreneurs have departed from the official economy [but] the emergence and growth of the unofficial economy does demonstrate the entrepreneurship, creativity and ability to adapt and survive of Ukraine's

"This bodes well for the nian parliament fell to Ms future," said Mr Kaufman.

# Russia firm on Nato treaty

By John Lloyd

General Pavel Grachev, the Russian defence minister, will tomorrow tell Nato leaders in Brussels that Russia insists on a special treaty with Nato, recognising its status as a military superpower, before it will agree to join the Partnership

The Partnership, announced in January, is designed to bring former Communist states into an association with Nato falling short of the full mem-

bership which the central European and Baltic countries have requested and which Rus-

sia sees as a threat. Gen Grachev yesterday told the official Tass newsagency that President Boris Yeltsin, who has approved the defence minister's plan, expects recog-

"This can be done either with the aid of a protocol within the bounds of the Partnership programme or by a joint document signed by Nato

"I like to think of it

as my European Hat

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and the Russian Federation. political consultations. In an interview last week in Nato leaders maintain that the weekly Moscow News, Mr

Russia must join the Partner-Andrei Kozyrev, the Russian ship on the same terms as all other members, but have stressed that Russia's size and foreign minister, laid out the hasic conditions for such a promilitary might confer on it a tocol. These were, he said, an agreement on common special status. Speaking in the approaches between the two Latvian capital of Riga on Satilitary powers which recogurday, Mr Luc Bonvard, presinised their "global strengths and responsibilities"; a com-mitment by Nato to invest in dent of the North Atlantic Assembly, said Nato "would never tolerate" a position military conversion in Russia: where any Partnership memand a commitment to extend ber state had veto rights or joint peacekeeping and joint

# Russian banking sector

The World Bank and the **Buropean bank for Reconstruction and Development** (ERRD) will provide the bulk of a \$390m (£260m) loan to build up a core group of 30 to capable of acting as a catalyst for wider development of the

The aim is to improve the quality of banking services and enable the core group to form the basis of a private clearing bank system. Techni-cal and other assistance will also be provided to help them qualify as "on-lenders" of World Bank and other international credit line

to detect problem banks. The World Bank also approved a \$175m loan to support private enterprise in Romania, of which \$102m will finance projects to raise the competitiveness of industrial exporters and \$70m for export finance. Loans will be channelled through five selected Romanian banks.

Former Russian Vice-President Alexander Rutskoi launched a crusade at the weekend to sin and restore a Russian state within the boundaries of the old Soviet Union, Reuter reports from Moscow.

return to the political fray, Mr Rutskoi formally proclaimed an end to any compromise with the man who, in his eyes, had sought to humiliate him in the struggle that ended in bloodshed last October.

# Loan for

banking sector.

The World Bank, whose board approved its 17-year loan for \$200m of the total, said the loan would promote "twinning" with western banks and modernise and standardise management and information systems. But it would also be used to train central bank inspectors and create early warning systems

### Rutskoi starts crusade to remove Yeltsin

In a speech that marked his

Mr Rutskoi scored a political triumph in winning re-election as head of a party that appeared in October to have turned against him. Few in its ranks backed him publicly after he led an armed rebellion against Yeltsin in the name of the parliament the presiden had summarily dissolved.

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Showdown vote

opposition chief

for Australian

# Indian brokers braced as curb stays

INTERNATIONAL PRESS REVIEW

BBC feels chill from China

By Stefan Wagstyl In New Delhi

Indian stockbrokers are bracing themselves for a difficult week following the collapse of talks on ending a twomonth ban on forward trading. Officials of the Bombay Stock Exchange, the nation's largest, and representatives of the Securities and Exchange Board of India, the market watchdog, last week failed to agree terms for lifting the ban

**Saudis** 

hope to

set up oil

refineries

Saudi Arabia will send a

delegation to China soon to

explore new investment oppor-

tunities in oil refining and

exploration following last week's visit to Beijing by Mr Hisham Nazer, the Saudi oil

China's official Business

Weekly reported that the Saudi

mission would visit Lianyungang, a port city in northern

Jiangsu province, and Dagang

in Tianjin on the Bohai gulf

south-east of Beljing to investi-

The newspaper quoted Mr

Nazer, who was on his first

visit to China, as saying that

Saudi Arabia hopes to estab-lish refineries to meet Chinese.

domestic needs and to ensure a

"stable, long-term supply of

The Saudis are proposing to

take a 45 per cent stake

through Aramco, their state oil

company, in a 200,000 b/d refi-

nery to be located near Qing-

dao in Shandong province, north of Shanghal Other part-

ners include South Korea's

Ssangyong and Chinese organi-

China, which last year pro-

duced 143.7m tonnes of oil, has

become a net importer in the

past 12 months. It is looking to the Gulf states to help over-

come a growing shortfall as the

Chinese economy continues its

Mr Nazer, who was a guest

of China National Petroleum

Corporation, reportedly dis-

cussed with China's President

Jiang Zemin several oil pro-

jects in which the Saudis may

become involved. Mr Jiang was

quoted as saying that he would

support Mr Nazer's proposals

and "help forge agreements as

The Saudi minister said his

country expected to set up

joint venture refineries in

China, similar to those it has established in the US, South

Korea and the Philippines.

rapid growth.

soon as possible"

gate new projects.

By Tony Walker in Beijing

The ban contributed to a sharp fall in shares, which were also pushed down by increases in US interest rates and profit-taking following an earlier rally.

The Bombay Stock Exchange's index of leading stocks fell from a high in February of more than 4,200 to a low of 3,600 before recovering recently to around 3,800, partly on hopes of a settlement of the forward trading row. Volumes

By Tony Walker

It would be putting it mildly to

describe the present relations between the Chinese govern-

ment and the British Broad-

casting Corporation as

In the nearly half a century

since the Communists came to

power in 1949, the atmosphere

between the world's premier

broadcaster and Beijing has

hardly been chillier - except

perhaps during the bleak days of the Cultural Revolution of

But in that era most interna-

tional media organisations were regarded with suspicion,

if not downright hostility, as

purveyors of capitalist propa-

In this latest phase, however, the BBC finds itself the object

of particular displeasure for

transgressions, real or imag-

ined, against China's interests.

The fact that these tensions

also coincide with the continu-

ing row between Beljing and

London over Hong Kong is not

In the latest incident, China

expressed outrage over a tele-vision documentary which its makers said showed hitherto

unrecorded footage of the Chi-

nese gulag, or prison camps, in

And, perhaps more irritating from the Chinese standpoint in the days leading up to Presi-

dent Clinton's decision on

whether to continue China's

privileged trade access to the

US market, the BBC also

reported that prison labour

was being used to make goods

The US administration has

laid down as one of its condi-

tions for renewal of China's

Most Favoured Nation trading

status an end to the export to

the US of items manufactured

spokesman, quoted by the offi-

cial Xinhua newsagency,

described the BBC reports as

"sheer fabrication" and suggested darkly that "hostile

A Chinese Foreign Ministry

for export.

helping matters.

the 1960's and 1970's.

that Sebi imposed on March 12. have also fallen sharply because the forward trading ban has greatly reduced the scope for speculative trading

with borrowed funds. Sebi imposed the ban after failing to persuade stockbrokers to adopt transparent rules for the forward market - a long-established and informal market called Badla. Sebi believes Badla is easily abused by brokers for price manipulation at the expense of client investors. It also argues that Badla gives brokers opportuni-ties for excessively risky leveraged forward trading.

The brokers retort that some speculation is essential to provide liquidity to the market They claim they are ready to propose new rules to ensure greater fairness but these have been rejected by Sebi.

While the brokers are angry at the failure of last week's talks, they are likely to try to make fresh proposals to

In a speech at the weekend, Mr A N Kolhatkar, the Bombay Stock Exchange executive director, said that discussions were in deadlock but new alternative solutions were likely to emerge in the next few

Mr S S Nadkarni, the Sehi chairman, has said that he is ready to discuss details of pro-posed reforms but "there is no going back on the principles which led to the ban".

the brokers, the growth of foreign portfolio investment which was soaring in the months to February, has tailed off. Net investments by foreign institutions fell from \$398m in January and \$245m in February to \$180m in March and \$163m in April. The main causes of the decline were the worldwide stock market correction and settlement difficulties in India, though the Badla ban may also have contributed.

# Beijing to step up action on unrest

The Chinese Communist party said yesterday it would step up its campaign against unrest in the countryside, where stability is deteriorating due to "paralysis" among inept local officials, Reuter reports from

Beijing. The security management situation remains extremely grim nationwide this year, Mr Ren Jianxin, a senior party official, was quoted by the offi-cial People's Daily as telling a meeting on rural instability.

The meeting of the party's Committee for Compreh Management of Social Security, which Mr Ren heads, reflected Beijing's concern over an alarming loss of politi-cal control in the countryside.

"All official and legal organs must strengthen the force of their blows and mercilessly attack serious criminal activities and serious economic crimes," said Mr Ren, who is also supreme court president and member of the party secre-

The rise in unrest is evident from mounting reports in the party-controlled press of rural warlordism, banditry, deadly clan fends, violent uprisings and festering resentment.

Angry farmers have demonstrated against crippling, illegal local taxes and have attacked corrupt officials who enrich themselves by running their villages as personal fiefs. Peasants also resent high

inflation and a growing income gap caused by the slow growth of farm earnings com-pared to the rapidly rising incomes in China's cities and coastal areas. Mr Ren made clear that Bei-

jing would do anything to prevent the Communist party's worst nightmare: a collapse of order among 900m peasants that would plunge China into a chaos far broader than the student-led protests of 1989. "The security proble

escalating enormously in some rural areas and the public reaction is intense," Mr Ren

"We must never underestimate the affect of rural unrest on our national situation and must understand these problems in terms of the overriding interests of the party and

The answer could lie with Mr Sudomo, former minister in

charge of political and security

affairs and now a government

adviser, and Mr J B Sumarlin, the former finance minister

and now chairman of the coun-

try's audit agency. Mr Sudomo has admitted that he author-

ised the Bapindo loan for Mr

Tansil, and Mr Sumarlin is

alleged by the prosecution to

### Months of speculation over the leadership of Australia's federal opposition will come to a head in Canberra today, where Mr John Hewson, the incumbent, has said he will throw the matter open to a vote. Just over a year ago under Mr Hewson, the Liberal party lost a supposedly "unlosable" election to Mr Paul Keating's Labor party. He regained some

Labor government's budget was stalled in parliament for several months, but since then has seen his ranking in the opinion polls fall sharpty. By contrast, the Keating government has pushed through a number of policy initiatives including an aboriginal land title bill and a white paper on employment and industry, and

ground last summer, when the

its standing with the electronic has risen. Its latest budget pro posals, announced earlier this month, contained a minimum of new measures and thus relittle risk of a repetition of las summer's upheavals. Pressure on Mr Hewson has reidh

increased over the past 10 days as a field of alternative leader ship candidates has narround Mr Alexander Downer, the opposition's spokesman on economic and treasury matters, and Mr Peter Costello, a young lawyer MP, are heading the challenge.

Announcing his decision to

hold a vote, Mr Hewson said he believed speculation had exined such a momentum that it needed to be resolved as soon as possible. He believed his chances of retaining his position were good: "I think I will win quite well".

# Manila defends **East Timor** conference ban

The Philippine government went on the defensive at the weekend after banning foreign participants from a conference on East Timor, apparently under pressure from Indonesia. President Fidel Ramos said the move was "for the protection of national interests".

The Manila conference, scheduled for May 31-June 4, was conceived to discuss alleged repression in East Timor, which Indonesia annexed in 1976 after an earlier military invasion.

Among those who had been expected to attend were Mr José Ramos Horta, East Timor foreign minister in exile and a leader of Timorese independence movement, and Mr George Aditiondro, author of a

of East Timorese in 1991 by Indonesian soldiers. Mr Horta is currently identified with the anti-Indonesia Fretilin guerrilla group in Por-

tugal.
The Philippine government said Mr Horta had sought that the conference try to make East Timor an Asian issue, to focus a global spotlight on the plight of the people and to foster dialogue among human

rights advocates in the region. Some members of the Philippine Congress had express apprehension that the conference, if allowed as a precedent, could make Manila "a new base for subversive groups". Manila's move followed a threat of retaliation by Jakarta

should the conference proceed

with government permis

# Malaysia hints at end to UK ban

**By Kleran Cooks** in Kuala Lumour

Dr Mahathir Mohamad, the Malaysian prime minister, has hinted that his government might consider lifting its ban on offering government contracts to British compan

The ban, imposed in late February, was imposed in retaliation for a report in London's Sunday Times newspaper alleging that a British company had been involved in negotiations to offer Dr Mahathir bribes in exchange for a contract.

Dr Mahathir said that now that Mr Andrew Neil, the Sun-

transferred to a new post. British media reports on Malaysia might improve. "If we find that the British media reports the truth and no longer prints lies, there is no reason why we cannot resume business," Dr. Mahathir told Malaysia's national news agency Ber-

Mr Neil, who is taking up a temporary post in New York, told Reuters that he was delighted if his move was to be used as an excuse by Dr Mahathir to end what he described as the "absurd embargo" against British com-

Mr Richard Needham, UK trade minister, is due to visit Malaysia next month.



Counter, if you will, a paire plant, a train, and a blast for are. They're got nothing is Anable, in fact, creating uducts and instatus for inwhere we've from, we'ce whet with Fact (the state riertric rampanyi sa produce some 40% of the electricity

OUR JOB IS TO MOVE THE WORLD IN MOTION.

the Linited States, we hold 30% of the realway agrading worket, and are the recognized responses to questions the principal problems posed eround the world, 4 world that

ere might say, thanks to es,

the 100th anniversary of the birth of the late Chairman Mao Zedong entitled: Chairman

That rebuttal, which was not Mao: The Last Emperor. reported by local media was supported by an unusually detailed statement from the Justice Ministry indicating more than normal official sensitivity over the BBC report. Whatever additional fallout may result from this most recent skirmishing, it cannot

depend on a US decision on Most Favoured Nation trading status on June 3

improve an already fractious relationship which has resulted in China-based BBC reporters being subjected to restrictions on their freedom of cials. Visas are also being denied to BBC programmers seeking entry to China.

It is not the least of ironies that at a moment when China is proclaiming its opening to the world, BBC reporters are finding to the contrary that doors are being closed.

The BBC's relations with

people with sinister motives

have gone out of their way to

smear China with fabricated

China reached a nadir last December when Beijing reacted furiously – some might say over-reacted – to the BBC's screening of a documentary on

The Chinese are sensitive to criticism as the future of many companies such as this shoe factory

Beijing unsuccessfully sought to have the film withheld and then protested to Britain for what it described as the "BBC's vicious TV programme". China was infuriated apparently by suggestions that Mao had until fairly late in life enjoyed the company of teenage concubines, and sometimes more than one at a time.

The programme also depicted the late Chinese leader as something of a tyrant directly or indirectly of the deaths of millions in the mass campaigns that accompanied his idiosyncratic rule. Chinese sensitivity over the

BBC's output has been heightened by vast improvements in the broadcaster's signal to China and by the advent of satellite television. China, which exerted pressure on Mr Rupert Murdoch, the Australian newspaper publisher, to drop BBC news broadcasts from his Star satellite television network may have been emboldened in its criticism of the BBC by his decision to do so ( Mr Murdoch insists the BBC was banished to make way for Chinese language programmes more relevant to Star's target audience). both Chinese and English is widely received in China, especially since a new transmitter was installed in Hong Kong in 1987 and other transmitters are operating from near China's borders in the former Soviet

Chinese concerns and misperceptions about the BBC. wilful or otherwise, were exemplified by a commentary in the official Yangcheng Wanbao (Evening News) published last year in which the paper lambasted the broadcaster's intentions over plans to increase its transmissions to China.

"The BBC's main purpose in strengthening its broadcasting to China is to speed up its all-round invasion against socialist countries both spiritually and ideologically." commentator said, adding: When we listen to the free ofcharge information others provide we should be shie to tell the truth from falsehood, the beautiful from the ugly. And furthermore, we shouldn't let counterfeit and low-grade foreign goods burst into our

Such sentiments may be out of step with China's modernising image, but the fact that they are fairly widely held, including, it appears, among those responsible for foreign media, does not augur well for an early end to the Sino-BBC

# But World Service Radio in day Times editor, had been Indonesian trial sounds alarms

Manuela Saragosa on a bank case's political overtones

hen Mr Eddy Tansil, an Indonesian entretrial last week on charges of corruption, alarm bells rang throughout the country's close-knit establishn The trial, one of the biggest

alleged corruption scandals since Indonesia's independence, could affect the reputation of many high-ranking government officials. It could also signal the beginning of tighter supervision of Indonesia's state-owned banks.

Mr Tansil, owner of Golden Key, a retail and manufacturing group, received a \$430m loan in 1992 from Bank Pembangunan Indonesia (Bapindo), the government's development bank, supposedly to finance a petrochemical project in West

The prosecution alleges that the loan was never serviced and that the funds were partly diverted to Hong Kong. Bapindo, though it continues to do business, is now technically bankrupt and is expected to be rescued by the government. It had been an open secret that Indonesian state banks were riddled with bad debts

brought about by collusion between lenders and politically well connected borrowers. According to the government, 21.2 per cent of their loans were bad or doubtful at the end of last year, compared with 17.4 per cent a year before and only 6 per cent in 1990.

These figures, however, came from the state banks themselves and the situation could be a lot worse, bankers say. "We might well see simi-lar cases being unearthed in the near future," said a Jakarta-based banker. The case has attracted public

attention. One disappointed Indonesian wrote in a local daily newspaper: "I hope that the government punishes the

have overseen the loan, criminals and upholds justice Both are due to give evi-Some bankers argue that details

of the loan were leaked to discredit Jakarta's technocrats

they are no better than criminals themselves." The trials of Mr Tansil and

Mr Maman Suparman, a former deputy branch manager at Bapindo, began last week in packed court rooms amid yells and catcalls from angry mobs. Both were charged with corruption and violation of banking laws. Prosecutors have been trying to establish during a four month investigation how Mr Tansil, who had little capital to back him up and had a history of unsuccessful ventures in the motorcycle assembly and brewing businesses,

could have qualified for a

\$430m loan from Bapindo with-

because if they fail it means dence at Mr Tansil's trial, although they may be allowed merely to have their testimony read out in court. Their participation may help indicate how immune from investigation the state's power brokers are in the Bapindo affair and how serious the government is about putting a halt to illegal collusion between lenders and borrowers.

> In the central Javanese town of Bandung, students tussled with police as they demanded that Mr Sudomo and Mr Sumarlin stand trial for their role in approving the loan. Mr Tansil and Mr Suparman face a maximum penalty of life sentences in jail under anti-

corruption laws. The prosecu-

receive demands or warnings from the bank about servicing the loan, and that the alleged deviations from legal banking practices were made with the blessing of Bapindo executives. "What makes the Bapindo

Mr Tansil's lawyers have

said that their client did not

case interesting is not so much that it happened but that it was leaked to the public," said a Jakarta-based diplomat. The case hints at political wrangling taking place among the ruling elite.

Some bankers argue that details of the loan were leaked as part of an attempt to discredit Jakarta's technocrats, of which Mr Sumarlin was one. Goverment technocrats are channelling billions of dollars into developing heavy industry, although some economists say this path of industrialisation offers little comparative advantage, Mr Mar'ie Muhammad.

finance minister, told the Asian Development Bank's annual meeting in France this month that Indonesian banks faced difficulties and that the government would further strengthen banking regulation, The outcome of the Bapindo case may show the extent of the government's determination to carry out this promise.

### Thai MP quits over **ŪS** drug tion says that Mr Tansil obstructed the government's efforts to develop the economy charges by his abuse of the loan from

An opposition MP of the Chart That (That nation) party, M Thanong Striprechapong, has resigned from parliament following revelations two weeks ago that he is wanted in the US for his alleged involvement in snruggling 45 tonnes of cannabis over a 10-year period.

Mr Banharn Silpa-archa. Chart Thai's ambitious new leader, is trying hard to refurhish the image of a party which is the second biggest in parliament with 77 MPs, but is tainted with a reputation for

unscrupulous money-politics. The police further embar rassed the opposition last week by netting a Chart Tha MP in a raid on a gambling den. The move may be part of a compaign by the rating five party coalition to regain the parliamentary initiative, which they appeared to lost when a proposal to reform the

humiliatingly defeated. Earlier Mr Prasong Soonsiri the foreign minister, alleged that seven more serving and 10 former MPs are blacklisted by the US for suspected drug trafficking. Only one was named: a Chart Pattana (national progress) MP, Mr

Eg.

constitution was recently



# Beidh named South Yemenis rejoice at move to end union The four-year merger was seen to have favoured the president's family, reports Robin Allen The four-year merger was seen to have favoured the president's family, reports Robin Allen And, solam north of Aden. The news brought a predictative president Saleh, but southern and the army seen to have favoured the president and desire for power that a power beard and south were more than single ideology or tribal tribation and the army seen to have favoured the president saleh, but southern and diverted the president Saleh, but southern and the army seen to have favoured the president of the president sale president saleh, but southern and the army seen to have favoured the president of the five significant of the five separate systems of the south was common develop. The south also has a well-ye accommic develop. The south solar president saleh, but southern and the army seen to have favoured the president sale president for power than single ideology or tribal triving. In May 1890, when the north and south formally united. the triving segments the According to this agreement. According to this agreement, and, most of which comes from Diving the south was removed to the president supplied to the president saleh, but southern and the army seen to the durability of the report products the president saleh and south formally united. The south was removed to the president saleh and south formally united. The south was removed to the president saleh and south formally united. The south was removed to the president saleh and south was made to the durability of the report products the president saleh and south were more than single ideology or tribal triving. The south sale president saleh and south were more than single ideology or tribal triving. The south sale president saleh and south were more than single ideology or tribal triving. According to this specific sale president sale president sale president sale president sale president sale president sale presid

By Eric Watkins in Aden

South Yemen's political leaders continued to defy northern ruler General Ali Abdullah Saleh by announcing the formation of a new fiveman presidential council yesterday. The council proceeded to elect the southern leader, Mr Ali Salem al-Beidh, president of the new state.

Drawing on a broad spectrum of political persuas the new council is an obvious attempt to consolidate southern efforts at separating from the north and at establishing an autonomous state. Gen Saleh, reversing promises not to bomb the south, has meanwhile resumed missile attacks on Aden, stronghold of the southern forces.

With members selected from five of South Yemen's six provinces, the aim of the new presidential council is to achieve cohesion against northern efforts to prevent any separatist movements. But the new council also brings together old political rivals in a show of non-partisan support for the Democratic Republic of Yemen, the new state announced on Saturday by Mr Beidh. Apart from Mr Beidh, leader

of the Yemen Socialist party, other members of the council include the deputy leader of the YSP, Mr Salem Saleh Mohammed, the head of the Sons of Yemen League, Mr Abdul Rahman Ali al-Jifri, the head of the Federation for the Liberation of South Yemen, Mr Abdul Kawi Makawi,and Mr

member of the Ali Nasser Mohammed wing of the YSP. Western observers noted that members of the new council had all fought against the British occupation of Aden in the 1960s and that several had struggled against one another in the run-up to South Yemen's independence in 1967. The new council is therefore seen as an attempt to transcend long-standing political rivairies in face of the more urgent threat to southern autonomy posed by Gen Saleh.

Suleiman Nasser Masoud, a

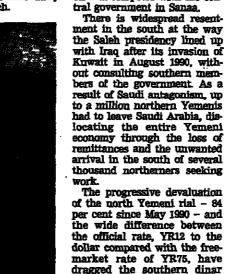
Vowing on Saturday to capture Aden at any cost, Gen Saleh has meanwhile resumed missile attacks on the city. Four people were killed and nine seriously injured early yesterday when a northern missile struck in the Khormaksar district of Aden. It was the third missile to hit the city in

they announced their secession from Yemen, and the formation of a five-man presidential

In Aden, the south Yemen capital, celebrations went on all night, even though a missile fired by the north landed near Khormaksar airport and fighting continued around the key southern airbase at AlSocialist party (YSP) leader-

The 2.5m-3m people in southern Yemen, including many northerners who have settled in Aden, are united in their intense dislike of a northern regime based on and favouring the president's family and relatives, and the Ahmar clan within the Hashed

"If a referendum were to be held tomorrow in the eastern and southern governorates [of southern Yemen], there would be a clear majority in favour of south Yemen reverting to its former statehood," the southern leader and head of the YSP, Mr Ali Salem Al-Beidh, told the Dubai daily Gulf News in March.



down with it. The present cohesion in the south has depended to a large

Hodeida and Taiz. Elsewhere,

to the north of Aden, agreed to one was based on 20 years of hardline Marxist control which support the political leadership emphasised a strong central in secession providing the latauthority. By contrast, the ter stopped flirting with the idea of secession for the Hadranorthern central government has never fully existed beyond mawt, the eastern oil-producing part of south Yemen. Sanaa and two other cities.

ost of the top leaders of the YSP come from the Hadratribal authority imposes itself on and competes with the cenmawt. They include Mr Ali Salem Al-Beidh, the erstwhile prime minister, Mr Haider Ala Bakr Alaston Bakr Al-Attas, the former oil minister, and south Yemen chief-of-staff Saleh Abu Bakr Bin Hussainoun, as well as the governor of Aden, Mr Salem Nasser Al-Siyali, who has a Hadrami father and a Yafite

All the signs are that this pact is holding up, thanks partly to the stiff resistance being put up by the army at al-Anad and the reciprocal support it was getting from the YSP leadership.

The south's Marxist period from 1970 to 1990 rarely involved more than the political leadership and its acolvtes in the internal security apparatus. The leadership also utilised the system handed to it by the Soviet Union and used it to remain in power. It was more a degree of support from south

and Bin Mahfouz families, all important figures in Saudi corporate and financial life, come from the Hadramawt. Saudi Arabia was never entirely bappy with a united Yemen on its southern border. part of which, in the areas around Najran, Gizan, and a large swathe of the coastal

Tihama plain, was conquered by the Saudis in the early 1930s a legacy which has not been forgotten by north Yemenis.

Economic plans on the south's drawing board include the establishment in Aden of a free zone, upgrading Aden's refinery, modernising the port, and exploiting the Hadramawt's oil resources. Aden was reported to have been the preferred terminal in a US-backed scheme for vapourised natural gas to be pumped from north Yemen's gas fields of the Marib/Jawf area.

If the south is to survive, it will need a sustained period of political and economic stability, and an economy based this time on a free-market rather than a Marrist system. With the north bent on its military destruction, stability seems a long way off, but without it the south will not get the foreign

# Israeli troops alerted for reprisals Cabinet focuses on house prices

By David Horovitz in Jerusalem

Troops in Israel's south Lebanon security zone and along the international border were placed on heightened alert yesterday, after Lebanese Moslem militants threat ened to avenge the kidnapping by Israel of Mustapha Dirani, leader of the pro-Iranian 'Faithful Resistance" guerrilla movement.

Mr Dirani was seized from his home in Lebanon's Bekaa Valley early on Saturday morning, in what Israel's army chief of staff, Lt-Gen Ehud Barak, described as an "impeccably executed" commando opera-

The army's intelligence chief, Maj-Gen Uri Saguy, said Mr Dirani had "aiready provided some answers to questions we've been asking for a long time";

other military sources said that he was proving "a tough nut to crack" and that his interrogation would continue for sev-

eral weeks. The guerrilla leader, whose movement is linked to the pro-Iranian Hizbollah group, is alleged by Israel to have taken prisoner an Israeli air force navigator, Ron Arad. who bailed out of his Phantom jet over Lebanon in October 1986. The Israelis claim Mr Dirani held Mr Arad captive for two years, then sold him to a contingent of Iranian Revolutionary Guards for \$300,000 (£200,000).

Israel's Prime Minister, Mr Yitzhak Rabin, said the Dirani kidnap had been planned for months and that he hoped the Shia militia leader would be able to provide information on Mr Arad's where-

abouts. He added that Israel decided on By David Horovitz the operation after repeated appeals to Syria, via the US, for details of Mr Arad had failed to produce results.

Northern troops pairol the streets of Sanaa after the first civil war clashes earlier this month

He said Israel did not intend to use Mr Dirani as a bargaining chip, having learned from experience that trying to arrange such details was futile.

While Hizbollah vowed to "expand the scope of fighting" against Israel in response to the kidnapping, and other Islamic militant sources threatened "spectacular retaliation", Israeli politicians from across the spectrum came out overwhelmingly in support of the operation.

• Israeli troops killed at least one alleged Islamic militant and captured two others when raiding a house in the West Bank town of Hebron yesterday.

Israeli ministers are to hold a second cabinet session tomorrow to debate ways to slow the rise in house prices, having failed to reach any final decisions at a long cabinet meeting yesterday.

With the Geza-Jericho autonomy deal still in its earliest stages, and a threat of hostilities on the Lebanese border following the weekend's kidnapping by Israelis of an Islamic extremist leader, the scheduling of a second cabinet session devoted to house prices reflects the extent of government concern.

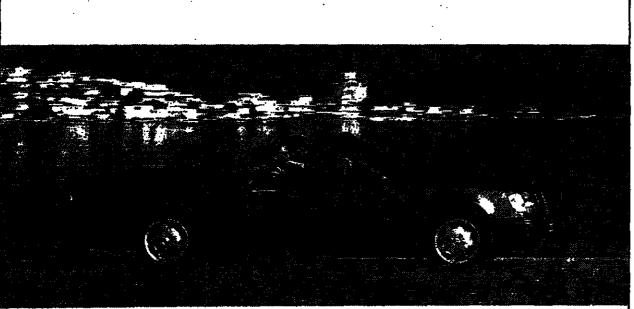
Government figures indicate that anartment prices have risen by some 60 per tent in dollar terms over the past four years alone. Real estate rises are the key factor in the monthly consumer price index - housing accounted for 0.8 points of the 2.1 per cent rise in the index for April – and the continued rises so far this year have already in effect killed hopes that Israel might keep inflation to single

Flats in Tel Aviv and Jerusalem, where demand is highest, are selling for an average of \$3,500 (£2,300) a square metre. What most concerns Prime Minister Yit-

zhak Rabin's Labour government is the growing anger among both new immigrants and young Israeli families that they can no longer reach even the first rung on the housing ladder. Mr Rabin fears economic discontent, centred on ting costs, could rebound against him at the next elections in two years.

Unimpressed by the efforts of his minister of construction, Mr Benjamin Ben-Eliezer, to speed the procedures for freeing state land for building, he recently appointed an inter-ministerial committee, ded by his own burean director-general, Mr Shimon Shevis, to devise new

proposals to slow the price rises. The cabinet heard the first of these pro-posals yesterday, including plans for gov-ernment building projects, for schemes to guarantee government purchase of apartments that contractors prove unable to sell privately, and for the allocation of land for 110,000 apartments over the next two years. The Treasury and the Bank of Israel, however, strongly oppose public construction and government guarantees for private contractors.



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Little assurance new curbs will work against military junta

# UN tightens Haiti sanctions

By George Graham In Washington

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Tougher international economic sanctions went into effect against Haiti yesterday after leaders of the military junta failed to leave the country by a United Nations deadline of May 21.

But there was little assurance the sanctions would be more effectively implemented than the narrower embargo on deliveries of fuel and arms over the last seven months. Mr Boutros Boutros Ghali, UN secretary-general, formally notified the UN Security Council on Friday that General Raoul Cedras, the military commander who ousted President Jean-Bertrand Aristide in

1991, had not met the necessary conditions, triggering a broad embargo on shipments of everything except food, medicine and cooking gas. The existing fuel embargo, however, has had little effect

on the Haitian military although it has raised prices ~ because of a steady flow of contrahand petrol across the border from the Dominican Republic, which shares the island of Hispaniola with Haiti.

US Vice-President Al Gore said yesterday the US was holding talks with the Domini-can Republic on ways of improving implementation of the sanctions, but declined to threaten reprisals if co-operation does not improve. He insisted that it would be "pretiveness of these tough new sanctions, but we are proceeding with other measures as

In the Dominican Republic, the government of 87-year-old President Josquin Balaguer remains to some degree in suspense after the elections board ordered a recount in last week's election, responding to complaints of fraud made by Mr Jose Francisco Pena Gomez, the challenger.

President Bill Clinton's Haiti policy has continued to suffer intense criticism, particularly from himan rights advocates and black politicians, even after the White House shifted its policy of returning Haitian refugees to their country and

to be the US's new special envoy on Haiti. But the US won significant

endorsement for its new policy towards refugees, which involves bearing their claims to asylum at sea, when Mrs. Sadako Ogata, UN High Com-missioner for Refugees, prom-ised her agency's assistance in processing Hattian emigrants. The US has chartered a Ukrainian cruise ship as a processing centre at sea, but Mr Clinton last week raised with Mr John Major, the British prime minister, the possibility of using some uninhabited islands in the Turks and Caicos archipelago, a British pos

# Frei delays action on power of Chile's military leaders

By David Pilling in Santiago

Chilean President Eduardo Frei has promised to push through important amendments to the 1980 constitution, inherited from the military regime, though he has post-poned dealing with the most controversial issue - the immobility of commanders-in-

Mr Frei, in a weekend address to Congress, said he would seek to remove from the Senate the eight non-elected members appointed by former dictator General Augusto Pino-

The presence of the designated senators makes it difficult to force controversial legislation through the 46-member

Mr Frei, who assumed office in March, will also move to change the binominal electoral system which guarantees the opposition disproportionate power in parliament.

to appoint or sack military commanders, including Gen Pinochet. Mr Frei has repeat-edly protested that such limits on presidential authority are incompatible with full democ-

The president, according to a fellow coalition member, Mr Jorge Schaulsohn, did not wish to "waste time or congest the legislative timetable on constitutional reforms that we know beforehand are going to fail" Mr Frei's willingness to avoid more controversial amendments improves his chances of pushing through those he has proposed.

The president's emollient attitude, however, fails to address the current constitutional impasse in which the police chief, Gen Rodolfo Stange, remains in office in spite of government insistence that he should go.

Gen Stange, one of the more movable commanders-in-chief, is being investigated for the alleged cover-up of three political murders committed by the police. In private, the government admits it does not know how to end the confrontation.

# Talks to continue on coalition for Malawi

Malawi's new president, Mr Democracy]. The position of Bakili Muluzi, is due to con-the UDF is that we have no tinue talks on forming a coalition government, with five key parliamentary seats still in dispute. Reuter reports from

Officials of Mr Muluzi's United Democratic Front (UDF), which is just short of a majority with 84 seats in the 177-member parliament, said they were awaiting a response from a northern-based party on whether it wanted to join in a coalition government.

"No talks have been opened with Aford [Alliance for major problem in working with Aford if they are willing to work with us," UDF publicity chief Kassam Chilumpha said. AFORD, which won 36 seats in last Tuesday's elections, is

led by veteran trade unionist Chakulwa Chihana, who draws support from his home area in northern Malawi. Former Pres ident Hastings Banda's Malawi Congress party, the sole legal party from independence in 1964 until the first multi-party election last week, took 52 seats, mainly in central areas.

# Rwanda rebels capture army barracks in capital

Rwandan rebels yesterday captured the government army barracks in the capital, Kigali, removing the biggest obstacle in their drive to seize power in the city, reports Reuter from

Witnesses said the Kanombe barracks, like the nearby airport taken earlier by the Rwanda Patriotic Front (RPF) rebels, fell without serious Asked what was now the

RPF's target, a senior officer

said: "The city and then the country.

Hundreds of civilians were streaming out from districts around the barracks to the relative safety of the airport, now firmly in rebel hands.

The RPF military leader, Maj-Gen Paul Kagame, is credited with having single-handedly rebuilt the rebel army into a 14,000-strong force when the eath of its former leader Fred Rwigyema in 1990 threatened to tear the movement apart.

### APPROACH However, the president, who said the proposed changes with Wilmott, Stephanie Cox-Freeman: ....... 071 873 3580 were not a matter of "imposing Dewynne & Howison Julia Copeland: ................. 071 873 3559 one's will over others", avoided the issue of his own inability

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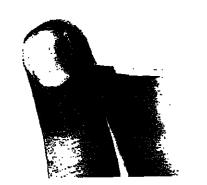
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# Quest starts for Smith's successor

By Kevin Brown and Andrew Adonis

Mr Gordon Brown, shadow chancellor, launched his claim to the Labour leadership with an appeal to traditional socialist values yesterday as the shadow cabinet split between the three main candidates.

Mr Tony Blair, shadow home secretary, will launch his candidacy in a speech tomorrow, as unofficial campaigning accelerates following the burial of Mr John Smith, former

In a surprise development,

sees for Mala

Hacks III cap

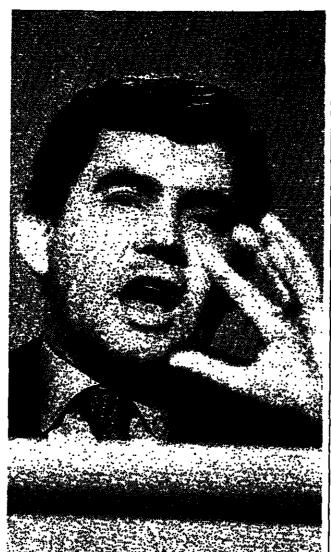
in a surprise development, shadow cabinet support is dividing largely between Mr Blair and Mr Robin Cook, shadow trade and industry secretary, with Mr Brown third. Mr John Prescott, shadow employment secretary, has no support in the shadow cabinet. although solid backing for his candidacy is emerging among trade union leaders. Mr John Edmonds, leader of the GMB general union, praised Mr Brown and Mr Prescott for

their commitment to Labour's policy of full employment. Mrs Margaret Beckett, acting Labour leader, also appears to be without support. Mrs Beck-ett has not decided whether to run, but is expected to continue as deputy leader.

Shadow ministers are refusing to endorse candidates publicly, in line with a shadow cabinet ban on campaigning until after the European parliament elections on June 9.

The level of support for Mr Cook is likely to hamper efforts by Mr Blair's camp to persuade him to withdraw from the race and offer his sup-port to the shadow home secretary. Mr Cook has not decided whether to accept a formal nomination for the leadership. Labour's ruling national executive committee is expected on Wednesday to accept formal nominations for a four or five-week campaign immediately after the European elections on June 9.

Mr Brown, delivering the keynote speech at Labour's annual Welsh conference in Swansea, sought to shore up his standing on the left of the party with a strong appeal to "enduring" socialist values, and fierce attacks on the City of London, privatisation and means-testing for pensions.



Gordon Brown, one of the three leading candidates in the leadership contest, launching his campaign at Labour's annual Welsh conference in Swansea vesterday

Britain in brief



# Low level of coal subsidy attacked

A coal subsidy scheme, which helped the government suppress a backbench revolt over pit closures last year, has provided British Coal with less than £500,000 from hundred of millions of pounds that ministers indicated were

The figures will be used by the Labour Party to support claims that the subsidy scheme was a cosmetic exercise aimed at saving the jobs of ministers rather than miners. However, the department of trade and industry said the low subsidy level is the result of the weak market which prompted it to implement pit closures in the first place. The promise of subsidies

government strategy last "reprieved" 12 pits from closure while British Coal looked for markets for their coal. Most of the reprieved pits have since closed along with others which then looked safe. However, the strategy enabled the government to defeat an oppo

was a cornerstone of a

### Railtrack sale planned

The government plans to privatise Railtrack, the railway infrastructure company, before the next election, probably by the end of the 1995-96 financial year. Railtrack's price tag of around £3.5bn is significantly lower than its current valuation of £6.5hn. Ministers believe the lower price is more realistic because of its "high

### Pledge on mail pricing

public policy risk".

The government is to draw-up legally binding contracts to prevent a privatised Royal Mail from introducing regional price differentials.

But the possibility of British Telecom introducing regional phone pricing has swollen the ranks of Tory MPs worried that the plan to float 51 per cent of the Royal Mail and Parcelforce could lead to a similar development for mail.

### Dam challenge The government is facing a challenge in the High Court

over its funding of the Pergau Dam in Malaysia. The World Development Movement, a lobby group for the Third World, will today launch an application for a judicial review of the decision taken by Mr Douglas Hurd. Foreign Secretary in 1991 to fund the dam. WDM claims

that "the purpose for

allocating the funds for the Pergau Dam project was not a purpose permitted by the 1980 Overseas Development and Co-operation Act." The act states aid can only be given if its main purpose is the economic benefit of a country or the welfare of its people. Mr Hurd has defended his decision on the basis of "wider considerations"

### MPs hours reviewed

A big reduction in the number of hours that parliament sits could be implemented within months amid signs that the government and opposition are set to make progress in talks on the issue. Concern over MP's heavy workload was highlighted by the recent death of Mr John Smith. Labour leader.

### Child labour allegation

Most of the UK's local education authorities are failing in their duty to police child labour and their regulatory responsibilities should be transferred to environmental health departments, says a report to a conference of the International Association of Labour Inspection in Tunisia

The UK has met with resistance in the European Union to its attempt to secure an opt-out from a European directive controlling the number of hours children can

# Tax probe into wine and diamond bonuses

By Financial Times Reporter

An angry Mr Peter Lilley, the Social Security Secretary, has ordered an investigation into allegations that some companies are avoiding National Insurance contributions by paying staff bonuses in diamonds or wine and even by way of life insurance

The move comes only seven months after Mr Kenneth Clarke, chancellor, announced in his Budget measures meant to prevent employers legally avoiding the 10.4 per cent they pay in National Insurance on staff bonuses.

in Mr Clarke's words companies had been "rewarding staff with gold bullion, coffee beans, cowrie shells and other exotic payments in kind".

However, by insisting that National Insurance was to be paid on any bonus paid in the form of "a traded commodity on a recognised exchange," Mr Clarke left a loophole. There are no such exchanges for diamonds or wine.

The Mail on Sunday newspaper drew attention to the issue again yesterday and also pointed to a new avoidance scheme using life insurance in

lieu of bonuses. This involves a company taking out life insurance policies which are then signed over to employees. The company pays premiums into the policies and the employees cash them in after a short time.

National Insurance avoidance schemes are particularly attractive to City companies that pay large annual bonuses. The Mail on Sunday claimed that 70 per cent of the £500m paid in this way by City organisations this year made use of avoidance schemes, thereby costing the government

The department of Social Security said yesterday: "There will be an investigation. Clearly, if there are still loopholes and significant sums of revenue are being lost we will take it very seriously."

# Polls may flatter Labour, but a landslide is in the making

Conservative prospects in the European elections are bleak, writes David Butler

The result of the European elections is hard to predict.

The low turnout and the likelihood of tactical voting present special problems to pollsters. There will be relatively few surveys during the campaign. There may not even be any exit polls to tide public curiosity over the gap between the vote on Thursday June 9 and the count three

tries have cast their ballot. Conservative prospects are bleak. Recent nationwide polls are running about 45 per cent Labour to 25 per cent Conservative and 25 per cent Liberal Democrat. The local elections yielded 41 per cent Labour, 27 per cent Conservative, 27 per cent

days later when all the other coun-

Liberal Democrat. Recent experience suggests opinion poll figures may

Nonetheless, there is no doubt that a Labour landslide is in the making. But what will happen in the Conservative seats of the south of England? How far will the Liberal breakthrough go? In one Westminster sweepstake this week a group of insiders this week ranged from no

Conservative losses to a total wipe-Different analyses of the local elections and of two opinion polls taken just before the death of John Smith,

the labour opposition leader, give a clear range for the likely division of the newly-redrawn UK Euro seats.

The Conservatives, who won 32 seats in 1989, are forecast to gain a maximum of 20 seats this time and a minimum of eight. Labour, which won 45, is given a maximum of 66 and a minimum of 52, and the Liberal Democrats a maximum of 14 and minimum of three. But these figures take no account

of tactical voting. This may operate very differently in the Euro constitu-

the hypothetical questions of the polisters.

There are almost 20 seats where Labour voters have a far better chance of ousting the Tory MEP if they vote Liberal Democrat than if they stay loyal to their party. The outcome will turn on the success achieved by the Liberal Democrats in educating them to this fact over the next fortnight.

The Tories have leaked one interesting figure from their private polls. 45 per cent of the electorate say they encies from the way it operated in are "certain to vote". In 1989 the the local elections or in response to same poll said 35 per cent and

proved to be exactly right. But who will the 55 per cent of non-voters be? If they are a representative sample. drawn proportionately from all parties, abstention will not matter. But it will be a very different story if distillusioned Tories go "on strike". A 45 per cent turnout, although the lowest in Europe, may seem high in a country where only 11 per cent can name their MP, only 27 per cent

recognise the name of Jacques Delors and less than 50 per cent claim to know of the European par-Perhaps the most interesting poll tical members.

provided by Mori for The European newspaper. Only three of the 12 countries (Belgium, Italy and Greece) showed a significant majority wanting a United States of Europe. Denmark (74 per cent to 11 per cent) and, surprisingly. The Netherlands (73 per cent to 21 per cent) showed an even greater majority against the idea than the United Kingdom (68 per cent to 17 per cent). In no country would a majority vote in a referendum for leaving the Community although, as expected, Denmark (53 per cent in, 35 per cent out) and Britain (52 per cent in, 36 per cent out) emerged as the most scep-

# THE WEEK AHEAD

### DIVIDEND & INTEREST PAYMENTS

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# Japanese companies squeeze their white collar workers

The tradition of jobs for life is forcing Japan's bosses to look at novel ways of getting more out of their office workers, writes **Emiko Terazono** 

n Europe and the US companies simply cut staff. But in Japan where the tradition of lifetime employment remains deeply ingrained - the inexorable global trend towards flatter corporate hier-archies is posing an awkward chal-

So far, the restructuring of Japan's business sector has focused mainly on cutting production lines and paring manufacturing costs. But during the past few months attention has switched, as it has elsewhere in the world, to the difficult issue of how to reduce the many layers of white collar

The methods chosen by the Japanese have been necessarily different from those employed by western counterparts.

Some of Japan's blue chip companies have been forced to announce sackings and early retirement plans. But the public outcry has been so great that others are now trying to find new ways to increase the efficiency of their existing white collar staff without getting rid of them.

Some companies, for example, have tried to deal with the problem by shifting unwanted employees to subsidiaries or to smaller client companies. Others, such as the leading consumer electronics company Sony, are trying to introduce a more Japa-nese solution through comprehensive reorganisation scheme

For the first time in decades, Japanese businesses must rethink their functional priorities," says Shintaro Hori, director of Bain & Company Japan, the management

Sony's plan, announced in March, is intended to tackle a bureaucracy which appears to have been seriously hampering the company's decision making.

The company has therefore reorganised its 27 departments and sales divisions into eight internal "companies" and cut the number of subdivisions and departments from 580 to 450. Sony believes this move will help to speed up internal communications and avoid duplication of projects in

Sony is typical of Japanese companies which concentrated on manufacturing efficiency while allowing executive grades to spiral out of control during the

For instance, the consumer electronics company's manufacturing headcount increased by just 6 per cent during the eight collar personnel swelled by 139 per cent over the same period. Matsushita Electric Industrial, another large Japanese consumer electronics company, cut the size of its blue collar workforce by 24 per cent in this time, while its white collar staff rose by

corporate earnings and the lack of further room to cut production costs, companies are now finding that their bloated management bureaucracles are proving an unacceptable burden. The competitive disadvantage was illustrated by a Japan Productivity Centre survey in 1992, which found that Japanese manufacturing companies would have to eliminate 39 per cent of their head count to reach overall US productivity levels per

Moreover, until recently, Japanese con-sumers indirectly subsidised low white collar productivity through higher prices for goods and services. However, the recent pressure on prices, arising from the slump consumer confidence and new attitudes among shoppers towards discount retailing, ed profit margins, thereby eliminating the "fat" which effectively subsi-

Matsushita, which also implemented its



corporate reorganisation last February, will move 300 administrative staff to its sales divisions, and reduce its 48 business divi-Matsushita, says the layers of administrative managers had caused the company to misread the market and to miss profit opportunities.

To measure its rise in productivity, the pre-tax profits to sales from the current 1.4 However, given the continued decline in per cent to 5 per cent over the next three to achieve in the short term."

years. Similarly, Sony is also pushing its managers for more efficient use of capital. "Each company president will be responsible for not only the profits and losses, but also for the balance sheets of the organisa-tion, including the return on equity," says Tamotsu Iba, Sony's executive deputy president who masterminded the company's

reorganisation plan. While some companies are trying to raise white collar productivity through structural changes, some are placing stricter quality

requirements on their managers. Honda, the automobile maker, recently announced that it would place a time limit on managerial posts. Starting from June, if a manager fails to be promoted within 12 years, he or she will be forced to a non-managerial post without subordinate

The plan has provoked criticism among the Japanese media and business analysts, but Honda says that it is trying to provide more opportunities for its younger staff and to improve the productivity of its older managers. According to the company: "It's tough on the older workers but the younger employees are welcoming the

purred by this productivity drive, more and more Japanese compa-nies and employees realise that the old definition of office work is no longer valid.

Tasks such as writing reports and filling forms have been traditionally regarded as office work, but the concept of white collar workers actually adding value to products or services has been absent.

Hori points out that Japan's business leaders have first to define what they mean by productivity of office work, set targets for improving it, and try to add value through strategic planning by companies

Ultimately, business leaders will need to set new ground rules for employees, as the traditional social contract breaks down. In the past companies guaranteed workers a path up the corporate hierarchy in return for loyalty and service. In situations where "bucho" or division managers find themselves losing their titles and becoming ordinary staff, companies need to map out a new direction for them.

In the meantime, more companies may have to face up to the inevitable - the reduction of overhead costs, western style. will continue to resist the concept of sacking staff, they may not achieve successful results without wielding the white collar

"The magnitude of excess is too large, company has pledged to increase its ratio of says Hori. "With too much organisational slack, bringing in new values is impossible



# A Sony manager's tale

ony's reorganisation has been good munications area. Meanwhile, the creation news for Yoshihiko Yanagimoto, a 42year-old general manager of one of the group's eight new in-house companies.

The reshuffle has streamlined his respon-

sibilities, which previously included devel-opment and marketing of any sort of product linked to personal information hardware from personal computers to CD-Rom. "There was never a clear sense of direction because everyone was involved in everything," he says.

Now he is in charge of developing personal communication hardware around Magic Cap, a new communication software that integrates electronic mail, facsimile, assignments he previously held have been shifted to the in-house Computer Systems Rusiness Company.

Yanagimoto says this has allowed him to concentrate on the planning and developing of one theme. It has also meant that Sony itself is more focused on its plans in the next generation information and comof internal "companies" has shifted power to the heads of groups from the central

"We are having to deal less with the corporate headquarters since most of the decision making is done within the [in-house] company," says Yanagimoto.

The removal of extra administrative layers has also meant that decisions made at headquarters rather than the individual internal companies are processed much more quickly than before. I was always aware of the size of the company getting in the way of new business decisions," he

everyone. Unlike Yanagimoto, who has retained his old responsibilities in the same product area, and looks over the same number of subordinate staff, some managers have been given completely new assignments without staff directly under them. "There are some people who are dis-



### DESERT ISLAND MANAGER

# Peter Middleton

A spell on a desert island is probably the lest titing Peter Middleton, chief executive of Lloyd's of London, heads as he buttles to take the insurance market through the worst losses of its 300 year history. But Middleton, who lest week amounced tosses of \$2,050 n for the 1871 year, is consident he could survive. "To be all right on my own: That would not be a problem," says the man who same trained as a monk.

What would you need apart from Jax and telephone, to carry on your insiness? "A small alarm clock and

calculator. I would want a structural programme. I think it would be important not to left the environment left you drill into losing discipline. I would use the talegiume to conduct a series of pleased meetings during the day and the factor systematically receive information from the market at eight. Id need the calculates to upped no financial meetings. I wouldn't went to work out values ratios, such as Livy's constraints his appropriate an appropriate of remitting as a percentage of a second of the second control of the

How would you peep your sanity?
What would you read?
Given the circumstances. I would have San' Bellow's life Sammier's Planet, a novel written shortly after the sancestral ItS space unissing to the more fall life. The inspiration of the work is a more looking a his.
By on early us if he were on snotner office, On a desert island you'd deserty her your life.
differently, Principles Mathematically, Destroit Russell and Affect Whitehead is another possibility.
The bean builting my brists with that low's peeps.

Hist imperious would music be? "Lean" so through a der without listenant to bein an hour or an hour of good music, it is easiest way.

Which flies? Easy croice. In the Head of the Night, starring Rod Shager and

perkarrance and the film's exposure of racism are both attractive features. A brilliant film What about food and drink? I am addicate to lemonade drink cans of it a day. But it's not enough. So I'd definitely go for a stock of good bargundy to accompany as large a steak as can fit on a plate. Like an occasional glass of bear. Because I have not got Sky TV, I sometimes find myself going to a pub to watch football.

How would you occupy yourself? I would make a serious effort to keep fit (Middleton, once an Olympicolass rutiner, runs three times a week). But I would need to take about 10,000 digarettes. There is no way I would use the opportunity to give up smoking."

accompany you? approaches. One would be a historical figure. It would have to he Napoleon. Everybody
concentrates on the military
aspects and forgets that in his spare
time he devised the whole of the
civil code in France. As for a living
person, absolutely not a politician: I'd prefer it to be an ordinary man. or woman from a culture I knew little about, from a remote part of China or Latin America, for

# Weird and crazy world of Tom Peters

n my desk is a photo of world famous management guru Tom Peters smiling broadly in a pair of pink boxer shorts. The picture has been taken for his forthcoming book Crazy Times Call for Crazy Organisations, an ambitious work aimed at everyone from the chief executive to the

In an accompanying letter sent by Peters to "various friends" in the media, he explains that the idea of a \$15 book for those who cannot afford his \$2,000 seminars "felt right very, very right". He also warns that book is going to make readers angry. Before I have even opened the covers I am a feeling annoyed, though not perhaps in the way the author intended.

The title gets on my nerves a little; the picture, a lot. Why is it that management gurus feel the need to grow their hair, wear kipper ties or have their pictures taken half undressed? Perhaps the sad truth is that most people will not buy books about organisational structures unless a zany personality is

The thesis by which Peters hopes to enrage his audience is that there is no future for sane companies in this insane world.

He may be quite right, but I am worried about his premise. Why does he think these are the craziest times for 200 years? They strike me as being sane enough, if sometimes a little grim. I'm not sure I like his recommendations for individual behaviour either. He urges us to behave like entrepreneurs building portfolios of skills and marketing our wares. We are also advised to

Organisations must go beyond the management crazes they are now grappling with - re-engineering, TQM, empowerment, change - and enter an era of revolution and rein-

words like "apeshit", "weird", This sounds like a recipe for Tom

Peters clones. He certainly has no problems when it comes to selling his own wares. He has already put in a plug for his next book which he says will be a "Wit and Wisdom" format, and should be with us in a matter of months. I hate to think



which item of clothing he will take off to market that one.

McKinsey, the management consultancy which prides itself on the quality of its analysis, is being alarmingly thorough in its latest recruitment efforts. It is looking for accountants with top degrees, flawless professional qualifications, and up to seven years' glittering experience in the real world. Anyone answering the description should send in a full CV including their grades in the A-level exams they did at school.

Come off it, McKinsey. Is it really relevant what an experienced, topflight accountant was like at school? If so why stop at A-levels? What about O-levels? Or those new exams that 7-year-olds do? Why not find out when they took their first

steps or counted to 10? As I fluffed my own A-levels, it is natural that I am a little sceptical. But I'm sure Tom Peters would agree that what sorts out successful people is that they go on learning and reinventing themselves.

The issue of oldies in the boardroom has surfaced again following appointment of 72-year-old Sir Michael Palliser to the board of Exploration Company of Louisiana. Ageist remarks about the choice have made some Veds (Very Elderly

Directors) quite cross. Roland Shaw, the 72-year-old chairman of Premier Consolidated, wrote an irate letter to the Financial Times pointing out that the great Armand Hammer was in his nineties when he stepped down at Occidental Petroleum.

Now I am sure that veteran diplomat Sir Michael will do an excellent job helping this little, loss-making oil company in its search for the black stuff in China. I also agree with Shaw that some directors stay on the ball for a long time. I would not have chosen Hammer as an example, though. His many critics would say he was a raging megalomaniac who spent more time furthering his own reputation than

that of his company. However, as a general rule, 70 does seem is a bit old for a seat on the board. As people get on in years they get less willing to embrace change, while non-execs who have retired from executive jobs have less relevant experience to offer as time goes on.

There is, of course, no point in being too dogmatic about it. The ever youthful Sir John Harvey Jones with his flowing locks (and kipper tie) has just reached 70 and has said now is the time to stop being a non-exec. Meanwhile. Lord Weinstock, his exact contemporary at GEC, is showing no immediate signs of passing on the mantle.

Mary Spillane, who makes a handsome living telling western businessmen whether single or double breasted suits better flatter their physiques, is now planning to set up in Russia. "The new Russian elite wear shiny suits which don't fit properly. They look very greasy, flash - not trustworthy. They need a lot of help," she says.

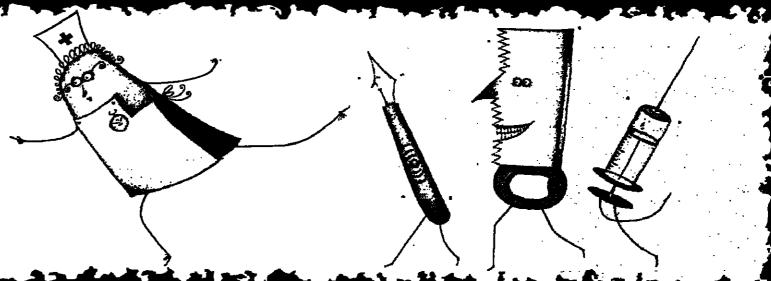
Some might say that the idiosyn-

cratic dress sense of Russia's new businessmen is not the most press ing of the country's problems as its economy goes into free-fall. Yet Spillane is raring to go, and has lined up a grant from the Bank of Siberia and found a partner who used to be the Visa Officer at the Russian Embassy in London. Perhaps Peters is right. These are crazy times, after all.



MANY HOSPITALS USE IBM SOFTWARE TO HELP THEM OPERATE





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### Marks gets a measure on stress

Everywhere you look, someone is promising to take your stress away. Consultants and health centres offer hypnotherapy, relaxation tapes or mud baths. In this atmosphere, it is easy for companies to assume that their employees will take care of stress on their own time. But when does stress become so severe that it is a company's responsibility to take notice?

The scenario when someone disappears from work, or when the men in white coats show up, is an extreme sign that stress has become umbearable," says Paul Litchfield, assistant registrar at the Faculty for Occupational Health in the Royal College of Medicine.

But stress is something that mounts, and some companies believe that the time to act is long before things get bad. Marks and Spencer, the UK retailer, has just piloted a "Managing Pressure" programme, designed to teach employees, from senior management through to the shop floor, how to cope with an "unprecedented" set of pressures from inside and outside the job.

We thought it would be better to get to people in training programmes while it was still pressure and not stress," says Sally Young, executive for health and welfare at M and S.

Dr Celia Palmer, a former member of M and S's head office occupational health staff, and Steve Williams, an organisational psychologist at Resource Systems in Harrogate, Yorkshire, designed the programme, which was piloted last October among 17 supervisors and sales assistants in one of the company's Midlands stores.

Palmer and Williams based the programme on the Occupational Stress Indicator\*, a questionnaire that gives individuals a comprehensive picture of their "stress profile". Respondents answer 167 questions on job satisfaction and personality, such as: "Generally and at work, do you usually feel relaxed and at ease or do you tend to feel restless, tense and find it difficult to settle down?"

will find out what employee

information up to management

filled in the OSI again. Williams

found that their job satisfaction

Now the company has to figure out how to evaluate the

programme's effectiveness Individual progress can be

measured by the OSI, but

£40,000 on developing the

is more difficult.

had improved by about 9 per cent.

measuring the bottom-line return

To date, the company has spent

programme and expects to spend

another £100,000 for a full launch.

M and S ultimately hopes to

absence, staff turnover, accident rates, customer satisfaction, and

Williams says: "There are not any

panaceas here. We are not trying

to remove all stress or pressure. The programme has limited

objectives to help people manage

relationship between pressure and

productivity so we are hoping that

these kinds of things will come

out in the measurement figures

as we put these programmes into

The Occupational Stress Indicator

is available from Resource Systems,

Claro Court, Claro Road, Harrogate

HG1 4BA TEL: 0423 529529

By Motoko Rich

pressure. We know there is a

measure changes in sickness

employee productivity. But

on investment for the company

In March, participants in the pilot

concerns are and feed the

Resource Systems produces a three-page report on all the sources of an individual's stress. For M and S, Williams and Palmer have developed a "workbook" which would advise employees on how to deal with the pressures identified by the OSI, and a workshop to advise employees on how to cope with the issues raised in the OSI and the workbook. M and S plans to train managers and occupational health advisers to facilitate the

The workbook offers some familiar stress reduction methods: relaxation techniques, physical exercise, hobbies, tapes, yoga. It also suggests strategies for time management, improving relationships with colleagues, and coping with corporate change.

Litchfield warns against companies using such programmes to let them off the hook. "It is very easy to concentrate on how stress affects the individual," he says. "But really you have to go back and see how the company exacerbates stress. Just telling the person on the shop floor to listen to some relaxation tapes is not going to address the source of the problem."

Palmer says, in M and S's programme, workshop facilitators **FINANCE** 

### How to cut that car tax burden

If you are paying more tax than last year because of your company car, there are ways of reducing the burden

Under the new car tax system introduced in April, employees pay tax on 35 per cent of the manufacturer's list price of the car when new, plus the price of any accessories and value added tax. (Drivers with personalised number plates can now heave a sigh of relief - the Inland Revenue recently confirmed that these do not qualify as accessories.)

Buying a second-hand car will not help reduce the tax bill because you will still be taxed on its full retail price. However, if your company car is four or more years old at the end of the tax year, the list price will be reduced by one

The age of the car is measured from the date it was first registered, so those registered before April 6, 1991 will qualify for the reduction in 1994-95.

The tax burden can also he brought down for those who are able to increase their business mileage. Drivers covering 2,500 - 17,999 business miles will have a reduction of one-third on their essment, while those covering more than 18,000 will receive a discount of two-thirds.

So, if the car's list price (including VAT, accessories etc) is £18,000, you would be taxed on 35 per cent of this, that is, on £6,300. If you drive more than 18,000 miles, the tax charge would be on £2,100 and if the car is also more than four years old, the taxable amount would fall to £1,400.

Another savings tactic is to drive van. Maurice Parry Wingfield, tax partner at Touche Ross chartered accountant says: "While driving a van will not be to everyone's taste, there are many kinds of 'van' to consider, including four-wheel drive pick-ups, which are often used by people as leisure vehicles.

If none of these ideas work, probably because your car is a perks car with business usage of under 2,500 miles, you may be considering opting for a salary increase instead of the car. The problem is of course that you will be taxed at your marginal rate on the increased salary. However, if you also need a car

for your private use, the most tax efficient method might be to take a smaller salary increase, combined with an interest free loan from your employer to buy a car yourself. This is how it might work. If you were buying the car from your employer, you would have to buy it at "market value" to avoid further tax. The loan benefit will not be taxed so long as you only borrow up to £5,000 and you do not have any other outstanding loans from your employer.

Andrew Frape, tax partner at chartered accountant Wheawill & Sudworth, reminds those running a private car that charging your employer business mileage is attractive. Under the Inland Revenue's Fixed Profit Car Scheme, the employer pays tax-free mileage allowances to employees for business miles they cover with their own car. As long as the amount paid does not exceed the set rates. under the scheme you will not be taxed on the cash received.

Ry Scheherazade Daneshkhu



Soft shoe shuffle

songwriter or a comedy duo. But in fact Eddie Haan and Trafton

in the 1920s. Like Kleenex and

Hoover, Cole-Haans are almost a

generic term to Americans. The

penny and the tassel loafer for

instance - both very Ivy League,

very Scott Fitzgerald - are traditional Cole-Haans in the US.

on his scotch grain, mocca

construction, cushioned heel

Cole-Hazns before choosing from

Today those handsewn moccasins

would cost him £149 and he could

have them with or without tassell

At the company headquarters

in Yarmouth, Maine, craftsmen

still concentrate on the artisan

touches of the Cole-Haan brand.

These include quality of fit, hand-burnishing the leather (which

brings out its character), intricate

for Western Boots, British Oxfords

and what they call classic Bucks.

for men have only been in Europe

since late last year, although some

are worn on every campus, in every

Cole Haans for women at Harrods.

Libertu. Dickens and Jones, Bruno

Kingston. For men at Harrods and

By Kathy Phillips, Beauty Director

Haali, Bond Street and Bentalls.

Kurt Geiger, Jermyn Street.

of the women's shoes have been

office and, the ever-popular deck

shoes, in every resort.

Launched at Harrods, Cole-Haans

hand-weaving and hand-tooling

leather, as well as in suede.

in many shades of brown and black

that incredible shirt collection.

You can almost see Gatsby putting

Cole were shoemakers from Chicag

They sound like lyricist and

STYLE

### Wicker world

On the face of it, it's hard to see how the traditional wicker picnic hamper keeps going - being as it is, bulky, apt to spike the legs of the person carrying it, no good at keeping things cold and not especially strong. Yet it's hard to imagine appearing for Glyndebourne, Henley, Royal Ascot or a punt on the Cam with anything other than the inefficient old wicker basket our grandfathers used.

The two most readily available ranges come from Antier (the suitcase people) and Optima, a Sussex-based company. Both can be found in John Lewis, Selfridge's and Harrods, and offer an assortment of styles and patterns, from Optima's Tropicana two-person hamper at around £75, to Antler's vast Summer Fruits model for eight, costing £850. In between lie all manner of two, four and six-person designs, including whole willow baskets, split willow baskets, baskets with flat or trunk lids and baker's baskets. The latter are basically Little Bo Peep hampers, with a large carrying handle on the top and two hinged flaps on either side. Affected, perhaps, but it does mean there's no risk of the lid bursting open and, as one Glyndebourne goer put it: "Dumping your coronation chicken all over the feet of one of

tendency of both manufacturers is to put in tumblers rather than stemmed glasses. No questioning the robustness of Swaine Adeney's fitted hamper, however. Swaine Adeney, of Piccadilly, does a beautifully-made hamper for four persons, at £395; or for two persons, at £249. For this, you get French porcelain plates and mugs, good-quality leather fittings, and real exclusivity. Yet even Swaine Adeney has difficulty beating its Piccadilly neighbour, Fortnum & Mason. From The Romantic, for two persons, at £135.

to The Pall Mall, at £795, Fortnum's

offer an extravagant variety of

your directors." On the debit side,

look utilitarian: likewise the

the cutlery of the Antler range can

By Charles Jennings

It is an old cliche that money does not make you happy. It is also a pressing political reality that economic growth has made much of the developed world not just unhappy, but bitterly divided and socially unstable. This is commonly blamed on a decline in spiritual values, which may be true but is of limited use in policy terms. What is needed is a more objective look at the phenomenon, which may give clues on whether it is reversible.

Rush is a fair shot at a daunting topic. The author starts with a grim picture of a developed world in crisis: mounting unemployment. a widening gulf between the rich and poor, a declining belief in government and the onset of what

The root cause, Lansley argues, is that rising affluence has brought with it a change in the nature of consumption. People can afford the essentials, and concentrate instead on "symbolic goods", such as a flash car or a second home: goods whose essential point is what they say, not just about those who own them but those who do not.

says Lansley, that depends on one crucial question: whether people will reach saturation point in their demand for symbolic goods. If so, they can opt for more leisure, altruistic concern for others and rational use of scarce resources Will that happen? Only perhaps, says Lansley. "There is reason to believe such a fimit exists, but that we are not yet close to it." By Tony Jackson

READING MATTER

# **Gold Rush**

Stewart Lansley and the Henley Centre. Random House, £20, pp269

Together with this has come the rise of what Lansley terms "competitive individualism" whereby most people seek to shake off collective responsibilities. This, he suggests, explains such developments as the fall in top tax rates across the developed world in the past 20 years, and the drop in trade union membership. So is there a way out? Ultimately.

Stewart Lansley's After The Gold

he terms "the politics of exclusion".

# After The



EATING OUT

Echikatsu: a

quiet oasis in

downtown Tokyo

the many green oases hidden

One of the nicest of these is

Echikatsu, a cottage restaurant

endowed with a water garden, in

Kanda, downtown Tokyo, only 15

minutes taxi ride (Y960) from the

Otemachi business district. As you pass Echikatsu's wooden gate and cross its cobbled

courtyard, the sound of traffic

recedes and peace descends. A

kimono-clad waitress ushers you

by the addition of a leg pit under

to your private tatami-mat room, thoughtfully adapted for westerners

the table. Sliding paper doors open on to a gurgling brook stocked with

carp, and lined with candle-lit stone

lanterns and bamboo. Tokyo seems

Echikatsu's specialty is shabu-shabu (rough translation: slosh slosh) or beef teriyaki. They

both feature thin-sliced beef and

unadventurous foreigners have

been known to like these and

wine list. As in many Tokyo restaurants, it is limited and

Japanese guest.

Echikatsu will equally please a

The food is excellent, copions,

and healthy. But steer clear of the

expensive. I paid Y3,500 for a bottle

of Piat d'Or, one of the only two

(rice wine) or beer. In any case,

Japanese food was never meant

to mix with French wine. Shabu-shabu for two, plus wine, came to just over Y25,000 (\$240),

white wines on offer. Stick to sake

vegetables cooked at the table. Even

A compensation of doing business in Tokyo is the thrill of discovering

between the sprawl of office blocks.

reasonable for a restaurant of this

Echikatsu is suitable for serious business discussion in small groups. It is upmarket, private, quiet and there is lots of room to spread papers around on the tatami floor. The service is unobtrusively attentive. Equally, its charm makes Echikatsu good for romance.

Ask your hotel or secretary to book a room facing the garden and to get Echikatsu to fax you a map. It is well known, but Tokyo taxi drivers are terrible navigators. Echikatsu is open from 5pm to 9.30pm. Bookings only. No English spoken. It accepts leading credit cards. Phone 3811-5293.

By William Dawkins in Tokyo

Picture research on this page by Tricia Lee and Suzie Kent

ootball has not gone away, it has merely gone to America. Yet for England the season is over. Am I the only person to think that this is not a tragedy, not an injustice, but a blessing? What English football needs now is a rest reculer pour mieux

England did not deserve to qualify for the World Cup. They had the ability to do so and they squandered it. Under Terry Venables they have given three performances vastly superior to those under Graham Taylor, in that the team now seems to be playing football rather than wasting time in between set pieces. But this fragile, if promising, renaissance hardly justifies the feeling that England have been done out of their rights and that it is. somebow, somebody else's fault that they are stuck at home this

Alright, England didn't get asked to the party of the year and then, after the invitations were sent out, they metamorphosed from physically repellent collectors of Dr Who memorabilia into Debs' Delight. But





# **Blessed break** for the game

at a time when the team is rebuilding itself it is better, far better, to be cool, to be absent, to hint at what might have been but probably would not have been, to watch poor old Ireland huff and puff against the runny, ice cream-fluidity of the Italians and to be spared the powerful embarrassment of singing a World Cup song.



The season's song was sung, instead, by Manchester United who, m a strange way, became the object of the focus that is normally concentrated upon a national team. Romantics loved them and curmudgeons hated them for their careless, sporadic superiority. They aroused strong, unifying emotions, even in people who supported neither them nor their rivals. Almost every event of the season was viewed in relation to this one team: Aston Villa did not win the Coca Cola Cup, they stopped Manchester United winning it. Blackburn did not nearly win the League, they nearly stopped Man-chester United winning it. Respect for the team was often grudging but always great; when they achieved the double with an FA Cup winning performance as cheerless as the sky above it, the complaints were not borne of mere churlishness but of a child-like disappointment that, on

Left: England's Damen Anderton goes past Lars Bohinen of Norway as the two countries played out a 0-0 draw at Wembley yesterday. This was Terry Venables' third game in charge of England. Previously he has recorded wins against Denmark and Greece

their glory day, the glory boys had played no differently to any other

Still, they have had their effect upon English football. The feeling that England deserves to be in the World Cup finals is not unconnected to the sense of pride, of style, of a story worth following, that has been instilled in football by United. For too long the sport has lacked a team like them: a team that transcends the necessary, but limiting, traditional allegiances. That is what the national team should do. Manchester United may have helped them to do it.

Of course, the glamour players of United are the foreigners. Of course much of English football is still symbolised by Arsenal's Cup Winners Cup performance against Parma: a game in which one counted down the minutes instead of living through them, and watched traffic policemen bar the way of Ferraris. But Arsenal still won, didn't they? Manchester United still need the stalwart services of Bruce and Pallister and

Ince, don't they? It is typical of the English that they should blame somebody else for keeping them from the World Cup finals. It is also typical that this aggressive self-aggrandisement should conceal a defensive self-doubt and that, deep down, they should feel that "somebody else" is in fact better than they are. Certainly English bombast about its football exists alongside a cringing obsession with foreign flair. Yet the truth is that English football has qualities of strength and bravery that are just as important as the more exotic, quicksilver skills.

Last season showed a willingness, on the part of enlightened managers, such as Terry Venables and Alex Ferguson, to advance their game by allowing the traditions of grit and flair to draw upon one another for sustenance. This augurs well for next season, though we should remember that greatness was promised four years ago when the English team returned from the World Cup, and that it took less a long way away.

## Main events



four straight grand slams and should again sweep through the women's singles. Her path is clear of young challengers. Jennifer Capriati (18) entered drug rehabilitation last week and even though Monica Seles (20) seams to have recoveredphysically from her stab wounds, she shows little interest in returning to the sport.

motor racing

3 SUNDAY: Formula One **O** 

 $(\mathbf{O})$ resumes its gloomy season with the Spenish Grand Prix at Jaranta, after the deaths of Ayrton Senna and Roland Ratzenberger at Imola in Italy and Karl Wendlinger's crash in Monte Carlo. The F1 teams are struggling to modify their complicated cars to meet new safety rules by Sunday. The comparatively low-tech US indycar teams have no such wordes as they prepare for the main event of their season. A crowd of 400,000 will gather at the Brickvard for the Indianapolis 500, one of America's great traditional sports events.

than a year for the usual misery to start up again. We should remem-ber, too, that the season ended not just with the hopeful images of Manchester United and England, but with Millwall fans overflowing like sewage onto the scene of their

This is the reality which confounds the fantasy football managers who spent last season constructing a perfect future for their sport. The beautiful game is still, perhaps,

## **LEGAL NOTICES**

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

NO 002540 of 199

IN THE MATTER OF CHANCELLOR INSURANCE COMPANY LIMITED · and IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that by an Order dated the '29th of April 1994 made in the above numer the Court has directed separato Nectings of the Scheme Creditors (as defined in the Scheme of Armageatest hereinsfer mentioned) of the above-named Company (hereinsfer called 'the Company') to be entired for the purpose of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangeatest proposed to be made between the Company and its Scheme Creditors, and of considering who should be the first members of the Creditors' Committee (as defined in Scheme of Arrangeatest) and that such Meetings will be held at The Chartest financiance (as defined in Arrangeatest) and that such Meetings will be held at The Chartest financiance listakes, 30 Aldermachury, London EC2V 789 on the 15th day of Joly 1994 at the respective times memioned below

namely:

(1) the Meeting of Scheme Creditors other than Eligible American Policyholders (but including American Policyholders with Scheme Listbilities other than Eligible Claims) at 10.30 a.m., and (2) the Meeting of Eligible American Policyholders at 10.35 a.m. or as soon thereafter as the preceding meeting shall have concluded or been adjourned at which place and time all the effects teld Scheme Creditors are requested to attend. Any person who is or believes that he may be estitled to attend the said Meetings or either of them can obtain copies of the Scheme of Arrangement, the Explanatory Statement required to be furnateded pursuant as Section 456 of the above-mentioned Act and Forms of Proxy trous the Company at 40 Ling-Street, London BC3M 588, England (telephone: 071 481 0827) or at Touche Roas PO Box 810, Cedire House, 9-9 Harding Street, London BC3M 508, Cedire C4A 3AS (telephone: 077 993 63600) or if Ountaide the United Kingdom at Deloito & Touche 2000-1055 Dunsmuir Street, 4 Bentall Centre. Vancouver, British Columbia 87x 114 (telephone: 604-665) during until business becam on any day (other than a Saturday, Sandray or a public holdery) prior to the day appointed for the said Meetings.

Scheme Cruditors may vote by person at such of the said Meetings as they are entitled to attend or they may appoint another person, whether a Scheme Creditor of the Company or not, as their proxy to attend and vote in their stead.

and vote in their stead.

It is requested that forms appointing proxies be lodged with the Provisional Liquidatons, Chaucellen Insurance Company Limited, 40 Lime Street, London EC3M 3BS, England and fax not 071 929 3081 not limit then 48 hours before the time appointed for the said Meccings but if forms are not so indeped they may be landed to the Chairman at the Meccing at which they are to be asset. A fitted copy of the form of princy will be accepted subject to rectain of the original which it days after the relevant meeting. By the said Order the Court has appointed David Liewilyn Morgan or falling him Nicholas Roger Lyle in act at Chairman of each of the said Meccings and has directed the Chairman to report the results thereof to the Court.

The said Scheme of Arrangement will be subject to the unbecquent approval of the Fligh Court of Justice, Dated this 19th day of May 1994.

One, St. Paul's Churchy

# **PERSONAL**

### **PUBLIC** SPEAKING

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# BUSINESS TRAVEL

A shade greener

recycling than £500,000 in the past

plans to extend the scheine Green-clad flight attendants will tour cabins on some flights urging passengers to recycle in flight disposables such as cups and newspapers. Virgin will donate to local communities and institutions, such as prisons and youth centres, discarded flems from

year. The British carrier now

Indian delays Travellers in India are fixely to suffer delays and candelations of flights on Indian Airlines, the main domestic carrier, because of inclustrial action by the akline's light engineers, willes Stefan Wagstyl in New

Datte ... The engineers, who started their work to rule a week ago; are demanding improvements in her pay and conditions on the state-owned airline.
They claim they have fallen.

behind their counterparts working for India's pewly-launched private allines. Travellers are achieved to change their reservations to the

Little competition Single central and south American airlines must join forces to compete with US carriers for a share of the high growth in travel from the US to Latin America and the Caribbean, according to Mr Robert Sooth, an aviation consultant at the International Airline Chief **Executive Officer conference** 

in Florida. Aliances would help small airlines cut costs, which he sald were 25 per cent higher than those of their major sebitor, American

Airlines.
They had also to "spend some money on promotion and advertising", he said. Bucharest hotel **Bucherest now** has a first-class anouny hotel, following the

opening this month of the Hotel Softtel, peri of the French chain. Situated in the city's new World Trade Centre, the four-star hotel has 203 rooms, two restaurants, a gym and, from September, a swimming pool and full fitness centre at neighbouring Lake

Single rooms start at \$175, ... double rooms at \$190. For reservations and further information, telephone fex 40-1-2115688.

Mahjong ban Taiwan's Chine Airlines (CAL), under pressure about safety after its worst cresh, has benned its pilots from playing majong while abroad after

they were criticised for living iccaciont Eves, say airline (Eciels, CAL has ordered al flight personnel not to play meblong vehile travelling. Heat Chie yen, director of the fight operation division, was quoted

as saying. Takeus has launched an ownail examination of its aviation security after a CAL Aktors A300-800R exploded and disintegrated as it tried to land at Japan's Negoya Airport on April 26, killing 264

New Tupoley Vnukovo Al**rines, the mai**n Russian domestic carrier, hopes. to certify the new Tupoley Tu-204 medium-range airliner by

the end of this year, an official said. The elitine plans to use the 214-seat twin-jet on internal routes to replace the ageing Tupolev Tu-154 airliner. Three Tu-204s are at present carrying out regular cargo flights inside Plussia and abroad. The first Right tests for the passenge version of the jet stated in December and no serious

problems have been reported the official said. Some Anger verients of the new elicraft will be filted with Russian engines and some with power plants made by Rolls-Royce of the UK.

Likely weather in the leading business can

set off recently for eastern Europe with the pugna-cious attitude and survival kit - cigarettes, US dollars in small, unmarked bills, and snack food - that would be necessary for travelling in the former Soviet Union. In the old, communist days, eastern Europe was only a slightly kinder, gentler ver-sion of the Soviet Union, and in Russia these days travel has, in some respects, become more difficult.

But my painstaking preparations proved unnecessary. The eastern European heartland of Poland, the Czech Republic and Hungary has successfully emerged from the Warsaw Pact and now have some of the highest rates of economic growth on the continent.

The first pleasant surprise was the new Warsaw airport. It is clean, well-lit and easy to pass through. Most Europeans and US citizens can enter the country without a visa, but even the Greeks, Turks and Canadians who do require visas can purchase them from friendly border guards for £30.

Visas, like almost everything else in Poland, are sold for zloty, the national currency, which, after its flirtation with hyper-inflation, is on its way to stability. Changing money straightaway at the airport is a better idea than expecting to pay in dollars.

The average fare for the halfhour ride from the airport to the city is about \$15 and Polish cabbies are polite, likely to speak at least rudimentary English, and charge according to the meter. It is worthwhile chatting to your driver, because Warsaw's cityscape -the legacy of Poland's fierce resistance to Nazi Germany -

is unfailingly bleak. The communistera eyesores. however, do offer one benefit: unlike better-preserved east European cities, Warsaw is relatively free of tourists, making hotel and restaurant reservaVisiting many east European cities is a pleasant surprise after Russia, says Chrystia Freeland

# No survival kit necessary



Budapest: the city combines Prague's architecture with Warsaw's gritty economic dynamism

stay is the gleaming Marriot Hotel, whose shiny towers in the center of the city are striking evidence of the arrival of capitalism in Poland. For a more authentically Pol-

ish experience, have lunch or supper at the Belvedere Restaurant, perched on the corner of a park - 20 minutes from the centre - where, legend has it, Polish kings used to retire for trysts with their mistresses. From Warsaw, it is an hour's port, border controls and taxi service are likewise hassle-free. The similarities end upon arrival in the city itself. Czech pragmatism preserved Prague from devastation during the second world war, and communism protected it from the excesses of the capitalist developers. Prague remains one of the most beautiful cities in

The Czech capital has become a popular destination can college graduates, who spend a year soaking up the atmosphere of older civilizations and hanging out, before joining the real world of suits and CVs. Czech officials claim Prague was one of the most visited capital in the continent last year.

For business people, this is a drawback. Finding a hotel room in the city, especially after the summer tourist season begins, can be a night-

rooms well in advance, especially if you want to stay at the magnificient art deco Hotel Europa, which is already receiving reservations for July.
As a last resort, hotel booking services at the airport can usu-

I fled the tour groups, easily identified by the brightly col-oured umbrellas held aloft by their guides, and took to the bills in a car remed from one of the half dozen western agencies with offices in the centre of the city. The gently rolling Bohemian countryside, dotted with medieval fortresses, is a Euro Disney fantasy but with-

Less than 150km south of Prague, on narrow but quiet, well-maintained roads, the walled town of Cesky Krumlov, dominated by a castle on hills overlooking the twisting Vltava river, makes a particu-

larly pretty day trip. From southern Bohemia. Budapest is a bucolic four-hour drive (most car-rental agencies permit drop-offs in other cities). Travel via Austria: the roads are better and the borders are civilised. Best of all, the contrast, or lack of it, between the Czech, Austrian and Hungarian border towns is heartening evidence of how quickly eastern Europe is catching up with the rest of the continent in terms of living

The Hungarian capital itself combines Prague's architectural charm with Warsaw's grittier economic dynamism. Do not be put off by the air-port, which is slightly drabber than those of the other eastern Eastern capitals, or the language, which is impenetrable to travellers with no knowledge of Finnish or Estonian. Just three hours by train from Vienna, Budapest is arguably the most cosmopolitan city in eastern Europe, with fine, comfortable hotels - try the Kempinski on the Pest side of the city - and dozens of lively res-taurants and night-clubs.

# You don't have to feel in the dark

Richard Tomkins offers tips on finding your way around the confusing New York subway

iding the New York subway is tantamount to signing a suicide note, right? If you are not shot by a drug-crazed psychopath, you will surely be knifed in a mugging or caught in the cross-fire between warring urban tribes.
Actually, if that ever was the

case, things have changed a bit. A sustained anti-crime campaign that began on the New York subway in 1990 is paying off. The city's transit police say that, of the 1,960 homicides that took place in New York last year, only eight were committed on the subway from which they draw the slightly wayward conclusion that you are much safer below ground than you are

above it. Whatever the statistics, visitors to New York need have no hesitation in using the subway to get around. Nowadays the system is not only safe, but after years of heavy investment, it has become reasonably reliable. On longer trips up and down Manhattan, it is much faster than a taxi. And at a flat fare of \$1.25 a trip, it is

On the other hand, it is not one of the world's most userfriendly subways: signposting is poor and the system has sev-eral quirks. So, for the novice, here are a few tips.

First, there are no tickets. Instead, you buy metal tokens from booths at the station entrances and use them to operate turnstiles leading to



count of any sort for bulk purchases. An electronic prepayment card (the Metrocard) is being phased in, but it does not yet work at all sta-

While at the token booth, be sure to pick up a subway map because they are scarce on platforms and trains. As you will see, most of the lines run on a north-south axis underneath the big avenues, so the system is rarely much use for cross town journeys.

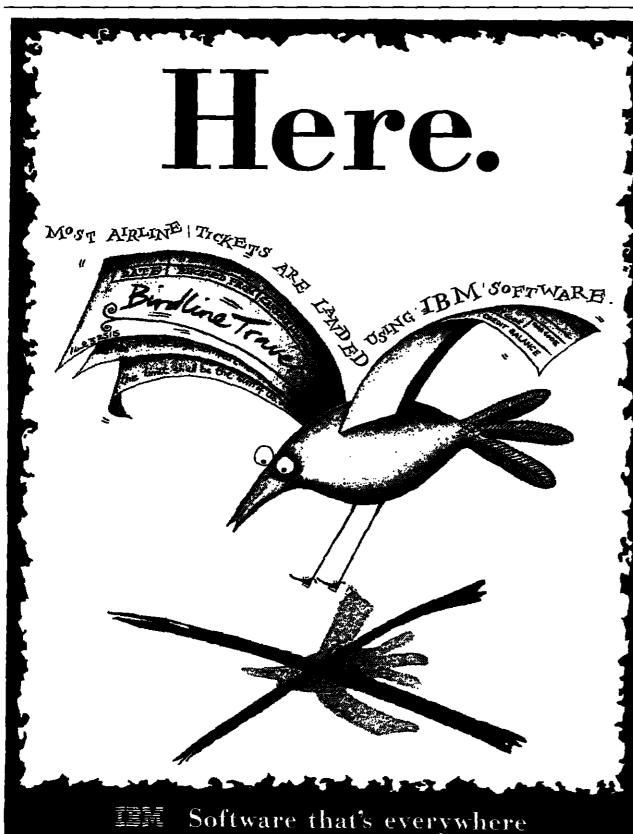
A big source of confusion to visitors is the way the trains and lines are described. Officially, the trains carry numbers or letters to tell you where they are going (for example, the number 1 train or the N train). But they are also follow (such as the Lexington Avenue Express or the Broadway Local). And the lines are still widely known by the initials of the companies that built them - hence, the IRT, the BMT and the IND.

Note that there are two types of train: locals, stopping at all stations, and expresses, stop-ping only at the main ones. Different trains often share the same tracks, so it is important to check the train's number or letter before you get on. If in doubt, ask: once they are convinced that you are not going to kill them, New Yorkers are extremely friendly.

fectly safe on the subway in Manhattan throughout the day and evening, although, as in any big city, it makes sense to keep an eye on your personal belongings. If for any reason you feel apprehensive, you can sit next to the conductor's cabin in the centre of the train. Finally, one quirk that all repressed engine-drivers should experience is the carriage configuration that enables passengers to stand next to the driver's cab at the front of many trains. Top tip is to do this on the B train to

ou should feel per-

Brooklyn. That way, you can play engine-driver as you go rattling over Manhattan Bridge lsega gam and enjoy an excellent view of the Manhattan skyline as you mactive o come back - assuming, of course, you can elbow the



# Orly offers option of convenience

John Ridding explains why UK travellers might want to fly to the newly accessible airport

Orly, brokered last weekend after tough egotiations between the British and French governments, means that UK airlines will be able to fly from London to the southern Paris airport by the end of June. For potential passengers the question is: why should they want to

There are several reasons At the top of the list is convenience for those travelling on to other French destinations. British Airways estimates that about 80 per cent of domestic French airline traffic flies in and out of Orly. The opening of the airport will avoid the need to trek across Paris from Roissy-Charles de Gaulle airport to make a domestic con-

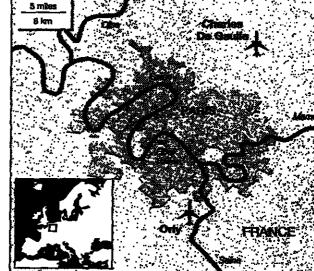
For many travellers, Orly will also represent a more con-venient port of access to Paris.

The ceasefire in the A shuttle from the airport so-called Battle for links with the RER, the way, which whisks passengers

into central Paris. The total journey takes about 35 minutes from Les Halles or St Michel in the heart of the city, slightly less than the journey from Charles de Gaulle airport. The more southern the destination in Paris, the more attractive Orly

To start with, the services will be limited to three carri-ers: British Airways, its French affiliate TAT European Airlines, and Air UK. BA plans to operate four return flights daily from London Heathrow to Orly, in partnership with Air UK is planning to oper

ate six return flights daily en London Stansted and Orly, in place of its five daily flights to Charles de Gaulle

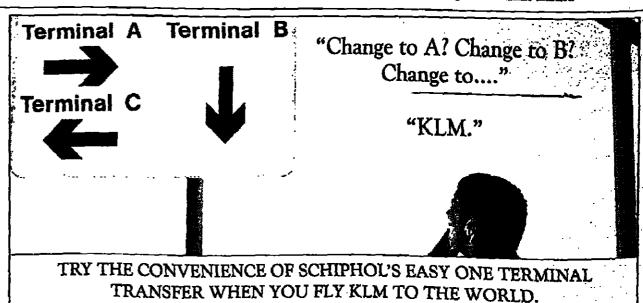


"We believe that Orly will prove more popular than Charles de Gaulle because of its proximity to the principal commercial and residential areas of Paris and because of its better domestic connections," says Mr Andrew Gray, Air UK's managing

Other airlines are also planning services. Virgin, British Midland and Lufthansa have expressed interest in operating the London-Orly route, although they have not yet announced any concrete plans.

tages of Orly, however, there are some cavests for passengers to bear in mind. A one-day strike last week by Air Inter, the French airline that has a monopoly on most domestic routes, caused the cancellation of virtually all of its flights resulting in disruption at Orly air-

Unions at Air Inter say the plan further industrial action in protest against the liberalisation of the internal French



For reservations and details on how to join KLM's Flying Dutchman Frequent Flyer Programme ring 081 750 9000.

The Reliable Airline KLM



# 3 Commercial break-up?

Richard Tomkins on advertising prospects in an interactive age

هكذامن الاصل

vision advertisement appeared on NBC's WNBT channel in New York on July 1, 1941. It showed a Bulova clock ticking, lasted 20 seconds, and cost \$9. A little more than half a century later. television advertising in the US is a \$30bn-a-year industry, and it is hard to imagine life without the commercial break.

Yet that is the prospect that haunts Ed Artzt, chairman and chief executive of Procter & Gamble, the US consumer products giant. At a gathering of advertising agency leaders in West Virginia this month, Artzt shocked his audience by asking: "Whiat if there is no place for traditional television advertising in the new media

For Artzt, the answer is of more than academic interest. Procter & Gamble is not only the world's biggest advertiser, but spends nearly 90 per cent of its \$3bn-a-year advertising budget on television commerclais. The loss of such a powerful promotional tool could have unthinkable consequences for the company.

But why the alarm? Can there really be any prospect that television advertising is going to disappear? if media prophets are right,

television is set to change radically over the next few years. ss broadcasting to a passive audience will be replaced by hundreds of viewer-controlled interactive channels that will give people the information or entertainment they want, on demand. The danger for advertisers is that, even supposing there is a place for comme cials in this new era, people will prefer to watch (or interact with) the channels that do not show them.

US advertising agencies argue that this is an over-simplification. Not surprisingly, they like to see interactive television as an opportunity rather than a threat. For example, they say, imagine someone wanting to buy a new car. The viewer of the future might welcome the opportunity to tune into a special channel featuring nothing but car advertisements - particularly if he or she could conduct a dialogue with the

mation about performance or safety features of different models. The same could apply to household appliances, electronic goods, or any other sort of purchase where consumers want to make an informed

Other advertising opportunities would become available on channels specialising in sports and hobbles. Viewers of a golfing channel, for example - just like readers of a golfing magazine - would welcome advertisements telling them what products were available and where they could buy them. Similarly, a fashion channel equivalent of Vogue magazine could be crammed with advertisements for clothing and cosmetics.

This, however, does not answer Artzt's question. Where are advertisements for Procter & Gamble's products going to

appear five years from now? ewers will not want to tune into a special channel featuring interactive advertisements for Fairy washing-up liquid; nor will they expect their golfing programmes to be interrupted with advertisements for Tide.

According to Barry Linsky, senior vice president for planning and business development at the interpublic group of advertising agencies, the gloom is overdone. True, he says, there are likely to be a lot of pay-per-view channels without advertising in the interactive future. But there is no evidence to suggest that viewers are prepared to pay signifi-cantly more for their entertainment than they do today, so most programming will continue to be supported by

Prof Nicholas Negroponte, director of the Media Lab at Massachusetts Institute of

Technology, disagrees. Theoretically, he points out, if manufacturers were no longer pay-ing for television advertising, their products would become proportionally cheaper, so consumers would have more money to spend on home

More significantly, Negroponte points to a future where programming is indeed still supported by advertisements but advertisements almed directly at the individual. For example, people using their interactive screens to book a salmon-fishing holiday in Scotland might switch on a baseball game the next day to find, themselves watching advertisements for outdoor classing or fly-fishing equipment in the

commercial break.
Over time, interactive television would build up such accurate profiles of individuals from their viewing and buying

habits that every advertisment would be individually tallored to meet their wants and needs. One commercial might suggest you book a table at Lutece for your wedding anniversary tomorrow; another could recommend a Hermès tie to match that shirt you bought last week; a third might remind you that you usually change your car around this time, and

suggest you look at the new And so, yet again, Artzt's question comes back: where does that leave Procter & Gamble? Or for that matter, Coca-Cola, or Colgate-Palmolive, or Kelloggs, or all those other manufacturers of humdrum packaged goods that rely so heavily on repetitive

advertising to support their

Well, you could always pay people to watch their commerclais, says Keith Reinhard, chairman and chief executi of the advertising agency DDB Needham Worldwide. He isn't joking. You could have machines on top of the television set that would reward people for watching advertisements by printing out moneyoff coupons. Or you could offer people a choice of viewing: watch the movie for \$3 with the commercials or \$5

without them. "Maybe people will go to the washroom while some of the commercials are playing," says Reinhard. "But we've always had that problem - how to keep viewers engaged."

Another possibility is a return to 1950s-style advertiser -supplied programming, where one company or one brand supports an entitie programme. Procter & Gamble nas been sponsoring daytime "scape" - domestic tramas -in the US since the beginning of commercial TV, which explains that mame.

Even so Negroponte main-tains that he cannot imagine any context where he would want to see a Tide commercial in the interactive world. If he is aight, the consequences could be devastating for sales of everyday branded goods.

Negroponte's advice? "I think if I was Procter & Gamble, i'd be buying billboard space," he says. "A lot of it."

# Sonic boost for Rocket

Rocket Science Games has moved onto the multimedia scene as one of the most promising start-up companies in the growing market for interactive computer games,

writes Louise Kehoe. This week the Sillcon Valley company got cash backing from Sega Enterprises, the Japanese video games company, Sega's venture firm CSK Ventures, and Berteismann Music Group (BMG), the German music and entertainment group. Togethe these have invested \$12m. Rocket's launch team

exemplifies the trend to splice Silicon Valley with Hollywood. The company's game developers are drawn partly from the computer industry and partly from the movie Steven Blank, Rocket

president and chief executive. quick to point out, however that the much talked about notion of blending talent from sesier said than done. "The 'Hollywood type' is

potentially the kiss of death (for an interactive entertalnment developer), i you find the wrong one," he says. "We don't have fancy Hollywood directors or actors. The people we have are out of the special effects

Rocket will introduce in time for Christmas sales this year

Its games will combine the rich graphics of CD-ROM the computer cousin of the music CD - with the fast action of cartridge video games, Blank says. Until now, these attributes have been mutually exclusive because CD-ROMs are relatively slow and video game cartridges have limited capacity to store

complex graphic images. Rocket has developed technology it calls "Game Sciences that speeds up the performance of CD-ROMs by organising the layout of data on the disk so that the next image required in a game can be quickly located. Unlike most game developers, Rocket will offer games to run both on personal computers and on Sega CD video game machines. Sales of cames that play on video game machines reached \$5.3bn last year, while sales of computer games were only about \$800m, so the dual approach is a necessity, Blank says. Even before it launches its first products, Rocket is winning wide attention. "The best buzz in Silicon Valley at the moment is about Rocket Science," says Lee Isgur, a multimedia analysts with Volpa, Welty in San Francisco.

# Drawing across the phone line

Researchers are now pouring cold water on the idea that the principal benefit of videophones - telephones equipped with screens and videocameras - is the ability to see the person at the other end of the line, writes Alan

Much more important, they say, is the capacity to work together on the same task a document, say, or a chart. In other words, the ability to share a workspace over the telephone line. Development in the latter staces of developing a product which

exploits this finding.
Called the "deskstate", it is essentially an interactive fax linked by a telephone line to the same document

Each has to have their own kstate. It consists of a flat tablet about the size of a desk ledger, most of the top surface is taken up with a high-definition liquid display screen. Prototypes at HP's Bristol UK research centre have large personal computers hidden under the desk, to drive them, but the aim of the development engineers is to shrink the electronics into the slate itself.

An electronic stylus is and the slate is linked to a telephone handset. by a variety of means or personal computer.

engineers at Hewlett Packard, the US electronics group, are

machine, enabling two people examine, modify and annotate

provided to write on the screen Documents, plans, memos and so on can be put into the state scanning or transmission from

# Question of two-way traffic

Viewers in the UK and the rest of Europe who think they can do better than television game show contestants are about to get the chance to prove it - and win prizes as well, writes Raymond Snoddy. Interactive Network, a UK-based company set up by Bill Andrewes, a former senior executive of the

Granada group, plans to

launch trials in July of what

it calls Two Way Television. Two Way TV plans to make television interactive by piggy-backing on existing programmes such as the Blockbusters quiz show or live sport. A range of Two Way into the set-top box that operates the system. The communication link is not provided by cable or 'superhighways" but, like teletext, uses the blank lines in the television picture.

Interactive Network has developed technical concepts licenced from the US and believes it will be offering the first interactive TV of its kind in Europe.

The company has developed a simple push button keypad and mouse to enable viewers to register their answers to the questions in a quiz show. Scores then go up on the

Families can simply play against each other or have their scores sent automatically by freechone to a central computer which pick the winners. There will be top prizes of £1,000 to make the

games interesting.
The system will be launched in the UK later this year or early next and there is already considerable interests from

other European countries. Prices have not yet been fixed but the set-top box and four keypads will probably cost between £160-£180. A monthly subscription will cost about £6, with a complete rental package available in the region

As former chairman of Granada Rental, Andrewe says he is very aware how slowly consumers generally take up new technology. is a first little step towards interactive TV." He has already raised £4m for the venture and is in the process of raising a further £10m.

# Sega games go interactive on cable

By Michiyo Nakamoto in Tokyo and Louise Kehoe in San

Sega, the Japanese video a cable TV games-on-demand service on a dozen US cable in Japan a few weeks later.

Sega said the services would begin in Japan in three regions - Tokyo, Nagano, in northern Japan and Mie, in the south. Subscribers to Tokyo Cable Network, LCV in Nagano and Cable Television Yokkaichi will be able to use the service. which will cover the cost of

renting a special cartridge that plugs into the Sega video game machine, and playing as many of the games available as many times as

in the US, it says the service will be priced in line with "premium" cable TV channel services, which typically cost about \$15 per month. Compared to the cost of new game cartridges, which typically sell for about \$50-\$60, this may be a bargain



# Faxing daily papers

Wednesday's four-page fax edition - on pink paper - led with news of the latest losses at Lloyd's, the London companies mentioned in the main edition, to encourage readers to buy the full paper. The special edition is free to such as hotel owners pay a fee based on the number of

Distribution by cruise lines and airlines is also being

development director of the vertical blanking interval

in television pictures to create something new. The data carrying capacity of the spare lines in the television signal, satellite and cable as well as conventional TV, is enormous and is much

international publishing tool. Waterson is already running trials on fax editions of the New York Times and is looking at everything from transmitting

He has backing of \$25m from investors ranging from the Bank of Bangkok to Compagnie General des Eaux

networks later this month and

In the US, the "Sega Channel" will be available to almost half of the country's 60m cable TV subscribers. A joint venture between Sega and two of the largest cable companies, TCI and Time Warner, it represents the cable industry's first interactive service.

In Japan, Sega will charge a monthly fee of Y3,000 (\$29)

# around the world The modest testing of a

By Raymond Snoddy

A rather special edition; of the Financial Times popped out of fax machines in Australia The first fax edition of the paper is also on its way to Bermuda and South Africa and other places where its international edition still arrives late in the day or after the day

instrance market, and naturally carried the Lex column. There readers - although providers rooms they have.

faxed FT is the latest sign that, after seven years of trying, Vince Waterson, business in marrying fax technology and

cheaper than international telephone lines. Add a special receiver linked to the fax machine and you have a new

meteorological information to credit card validation.

# ARCHITECTURE

# London has its priorities wrong

emocracy has its dan-gers when it comes to development. We learned two weeks ago that the entire future of the London CrossRail project (a joint British Rail/London Transport plan for a tunnel from Paddington in the west to Liverpool Street in the east) was put in jeopardy, perhaps perma-nently, by MP's voting against

it in an arcane committee. In this case Parliament has not represented the views of those who live and work in the capital. Michael Cassidy, chair-man of the policy and resources committee of the Corporation of London, wrote last week that the views of the City was not sought by the Commons' committee. The City anes CrossRail as a key component in plans for continued improvement of the area as a centre of European wealth gen-

More evidence that both goveroment is out of touch over the kind of planning, building and investment that the majority want to see in the capital came in a Gallup poli, commissioned by property consultants Richard Ellis, it disclosed that more than half the world's largest investors believe the

Colin Amery says emphasis should be put on transport and housing

government is not doing enough to support London as a financial centre. About 81 per cent of those interviewed felt "the efficiency of London as a city has been impaired because of the UK government's unwillingness to invest public money

in its transport system." London is more than its transport system. It is its architecture and its town plan-ning and its social ambience. Yet key decisions, taken in mysterious ways, decide major aspects of the city's future. As a guide to the significance of decisions as fundamental as CrossRail, it is worth looking backwards to see how important decisions have been made

The post-war rebuilding in the city in the 1950s and 1960s was in a similar style to that in bomb damaged German cities - the glass and concrete style of the Bauhaus was the architectural victor of the war. It inflicted equal pain on both sides. The City of London had a second major wave of building in the 1980s with an office

kind of decorated Bauhaus with more marble and granite. Barclays Bank's recently completed head office probably rep-

resents its apotheosis. This wave had a partially hidden agenda. The City was bothered by the sudden growth of London Docklands and so in response gave developers almost free rein to build inside the City's boundaries. It was something of a panic reaction, which demonstrated the lack of much needed collaboration between the City and Dock-

London was already much too big and badly serviced. The Docklands development was largely unnecessary and largely happened because businesses going to the enterprise zone on the Isle of Dogs were

tempted large tax breaks. Docklands is living proof that laissez faire planning does little for a city. If a total London view had been taken of the area's role there was a strong argument for making it a large water and landscaped river boom which bequeathed the park for the East End, sur-

replace the tower blocks of Tower Hamlets. Controlled commercial and industrial development should have been balanced with residential, leisure and infrastructure uses. The devotion of planners,

developers and the rating system to the zoning whole areas solely for offices, combined with a refusal to improve transport leads to a grim life in working London. Why is it so rare for people to live where they and others work, in the City or the West End? Why is it so hard to find in London the kind of cultural street life you find in New York or Paris? Why are architects so frustrated? Because they are being asked to design endless offices and very little public architecture or private housing. Once a city is agreeable and

efficient to live in it will attract employment. London has for some time had its priorities wrong. Nobody needed the bankrupt Canary Wharf, no one needs the empty offices in the City; no one (except Peter Palumbo) needs the proposed offices at No.1 Poultry. Many of us in London need better public transport and want bet-



# Crescendo for Sir George

Lucy Kellaway explains that the opening of Glyndebourne's new opera-house this week is the pinnacle of the chairman's career

London carrying grumbling group of music critics to a small town in Sussex. They were off to hear the Marriage of Figaro at a new theatre built by a rich English eccentric in the garden of his Elizabethan manor. Their expectation of the music was low their resentment at wearing dinner jackets and travelling 50 miles was high.

Yet the following day the newspapers carried rave notices, and Glyndebourne has played to full houses ever

This Saturday, 60 years later to the day, 1,200 people will dress up and make the same journey with gladder hearts. They too will hear the Marriage of Figaro, performed in a new theatre built on the same site by the founder's son, Sir George Christie.

His is the first important opera-house to be built in Britain this century, and has been paid for without a penny of taxpayers' money.

The opening is a business triumph for Sir George. In 1987 when he first floated a plan to knock down the ramshackle old 800-seat building and replace it with an expensive new one, people thought he had lost his mind.

Yet doggedly, and without a hitch, he raised the £33m needed, and witnessed the completion of a splendid new opera house in his back garden on time and on budget.

Eat your heart out, Sir Alastair Morton, chairman of Eurotunnel. His project was declared open earlier this month a year late, and at twice the initial cost. And that was quick and cheap in comparison decades after the initial plans were drawn.

My first glimpse of Sir George is an expanse of scarlet sock seen through a half open door where he is dictating to his secretary. He apologises for running late, and directs me to his study next door. Here among the battered leatherbound books and good furni-ture, a beige pug dog lies on a

It is hard to believe that a few yards away from this preposterously English domestic scene scores of singers and musicians are engaged in earnest pursuit of artistic excel-

Likewise it is hard to believe that the genial, gentlemanly Sir George, who presents himself in due course, is the executive chairman of the only opera company in Britain that covers its costs without public assistance. As he closes the door, he sets off the burglar alarm. "Oh damn," he says, and disappears to turn it off.

On returning, he tells me of one evening last year, when he heard a pair of thieves trying to get in through the window. He pursued them, giving chase in his Mercedes. "Their car wasn't all that fast. I was flashing and peeping, but I couldn't get them to turn round so I could get a look at them."

Despite the red socks and the car chase, Sir George is no chip off his father's eccentric block. While John Christie famously had his appendix removed simply to keep his young opera singer wife company as she underwent the same operation. his son appears measured and

Why did he embark on such an ambitious building plan in

with the British Library, still the first place? Sir George not ready more than three refers to his "venal" motives as if unaware that the Financial Times is sympathetic to this sort of thing. "I wanted to make the theatre bigger to respond to the audience demand, to provide additional box office and to secure our long term future," he says.

"The funding strategy had an element of commercialism, he continues. Strong-arm tactics might have been a better description. The aim was to get most of the money from companies without granting them a larger share of the tickets than the 30 per cent or so they claimed already.

In the nicest possible way, Sir George told the existing 230 corporate members that unless they could each make him a present of up to £90,000 they could no longer be in the club. Some grumbled a little, but in the end only four failed to get their cheque-books out.

That done, he approached the companies on the waiting list for corporate membership. Fed up with what promised to be a 900-year wait (300 were waiting and on average only one member dropped out every three years) some 70 companies came forward, each paying up to £120,000 for the privi-

I express amazement at the pulling power of Glyndebourne, and he shrugs. Its life for him since babyhood. He attributes it to freedom from "the vagaries of government funding", to its season of three short summer months, above all to the high reputation of the performances. Only when pressed does he add Glyndebourne's snob value to the list: "the family's presence unques-tionably has an effect."



It is not only special to the audience but to the singers, who readily agree to spend the summer singing at Glyndebourne for a fraction of the

rate they might get elsewhere. The successful completion of the new building was partly down to hick; Sir George raised the money in a boom, and built the theatre in a recession. But good timing alone does not explain how seven consultants and 50 subcontractors worked together so well. The secret, he says, was running the project "on a personal level. It has not

been subject to huge committees and sub-committees". Sir George will have been running the company from his home above the shop for over four decades when he reluctantly steps down six years from now. Then he will be 65 and his second son Augustus, who is his chosen heir, will be

Augustus is no worse qualified than his father was when he took over at the age of 23. Sir George had always known he would assume the mantle and was brought up to be passionate about opera. But at the time he was "completely green", and certainly couldn't read a balance sheet. Yet soon he found himself plunged into

him ideally suited for the

he rude world of commerce. Sir George shakes his head at the memory of the more impulsive business ventures, which the sensible son was forced to unwind on his father's death. "He owned a 120-bedroom hotel in north Devon, called the Sultan Sands. It was a disastrous

It would be wrong to present him as merely the business behind the music. Although he has no training in opera - he's an "enthusiastic amateur", he says - he is closely involved in

commissioning the works. The triumvirate - Sir George, the general director, Anthony Whitworth-Jones, and the music director, Andrew Davis ensure the quality of the performances. In his younger days he used to tour Europe looking for singers, but latterly has given up his talent scouting in his mid-30s. "Gus makes because he loathes living out of a suitcase. Apart from the wildlife films, which makes singers, who are on freelance contracts, Glyndebourne has a permanent staff of about 50. many of whom have worked there for decades. "I know it sounds smug, but we don't have a motivation problem

> finance director. Saturday's opening should mark the pinnacle of his career, yet Sir George is showing no sign of nerves. "I'm so thrilled with the acoustics. I adore the look of the auditorium." Evidently, he feels it will be more than all right on the night.

> here," says Mark Beddy, the

Later, after our interview, l bump into him in the staff canteen. He and his wife are queueing up for their canelloni, chatting and joking with some of the singers.

Being chairman of Glyndebourne must be nice work if you can get it. Or, as Sir George prefers to think of the job: "It is better than being a dentist or a vet."



### George Trumbull touches down in Australia

The US executive invasion of corporate Australia continues with the appointment of George Trumbull as the next chief executive of Australia's largest investment group, the AMP Society, writes Bruce

Trumbull, scheduled to take over in September when lan Salmon retires, has been recruited from the CIGNA nsurance group in the US.

A former American football player, 49-year-old Trumbull has a reputation for toughness and change. He'll need to score some early touchdowns when he arrives at the Sydney headquarters next month.

Trumbull's appointment departs from more than a century of promotion from within AMP. Perhaps his most challenging task will be to modify the creaky internal structures of one of Australia's oldest corporate cultures. But he is not alone. A number of his compatriots, including Robert Joss at Westpac, and Frank Blount at Telecom, face

Early items on Trumbull's agenda are likely to include whether the Society should demutualise in favour of an equity-based structure and vhether it should again look to banking after recent disastrous flintations.

Trumbuli has already spent nearly a quarter of a century overhauling large parts of the CIGNA group. An economist with a degree from Dartmouth n 1966, he also obtained a Aasters degree in Business Management in 1968 from the Dartmouth School of Business.

### Band has hard act to follow at Premier Group

After a long search for a new chairman, the Premier Group, one of South Africa's largest and most successful food and retailing that Doug Band, currently group Argus Holdings, will take over from January 1.

writes Mark Suzman. Band will be replacit current cheirman and chief executive Peter Wrighton, who retires at 60. The nev managing director will be Gordon Utlan, Premier's ongstanding deputy md.

Wrighton's departure after on years at the helm will mark something of a break in the South African busines scene; he will be a hard act to follow. He is one of the

nost widely respected country by both the stockbroking community which has watched him land Premier to 63 per cent. compound growth over the past four years, and by the African National Congress which has approvingly noted his enlightened approach on hiring black managers

By contrast, his successor has, since 1989, been running the Argus group which recently sold its newspaper interests to Independent Newspape He will stay on until the restructuring of Argus resulting from the sale is complete while assum the vice-chair of Premie from July 1. He has a previous association with Premier from when he was chief executive of retail and music group CNA/Gallo, in which both Premier and Argus have interests. "My strength is in retailing and wholesaling. That's what I'll bring to Premier," he says.

### Domemann tipped to lead Bertelsmann

As QVC and Viacom hogged the financial headlines will their frenzied bidding for Paramount last year. Bertelsmann, the German media group, was winning frequent mentions as a would-be bidder, writes Michael Lindemann.

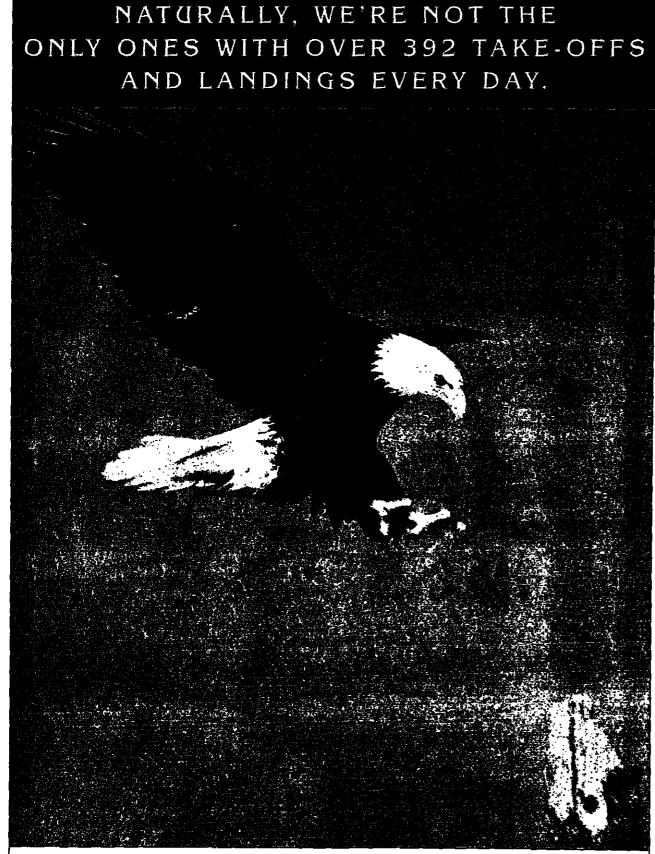
The group has made no secret of its desire to take a stake in Hollywood, and with Michael Domemann about to take over as head of the redesigned entertainments division, speculation is rife that Bertelsmann may finally step out of the sidelines. The sums being paid for

Hollywood media properties have never fitted into Bertelsmann's conservative family-owned philosophy. "They] are completely absurd," Domemann was quoted as saying recently, explaining the group's reluctance to join the ight for Hollywood turf.

But while outright purchases have not been ruled out. Domemann prefers the idea of "partnerships or mergers' where Bertelsmann could deploy its music and television

Domemann, whom sources tip as the successor to Mark Wösener, chief executive since 1981, moved into entertainment when he took over the Bertelsmann Music Group in 1987. Before that, he had masterminded the ceover of Doubleday and RCA, the record label, as chief strategist at the family-based company based in Gütersloh where it was founded in 1835. The 49-year-old from Frankfurt studied at the

Technical University in Berlin before joining IBM in 1970. After seven years in computers, which included time at European headquarters in Paris, Domemann tested the waters at BMW before moving to the Boston Consulting Group to run the Munich office for four years.



Every lew minutes. 24 hours a day, a Pakistan International flight somewhere in the world is taking off or landing. in New York, London or Paris. Karachi, Dubai or Cairo. Singapore, Jakarta or Tokyo. It would seem that with over 44 international destinations in over 40 countries around the world, we take to the air almost as naturally as the birds do. Frequent flights are just another reason to look at us now.



OLYNDEBOURNE

Doors open on the new thinker on Saturday. The award elegated building the Michael Hopkins end Partners offers increased capacity at 2200 seats and is said in have improved sight-lines and parasities. The first opers to be seen with well be Michael's Lainszze di Figure involves the September Methalist and conducted by Stephen Methalist and conducted by Bernerd Fallink, societated the criginal theater. At Glyndelaginis tradition and enterprise go hand to hand. This year's testinal raise from May 28 to August 25.

DANTO BYTHE The Scots hard precise made the Open of Court Taking Heads one of the reor marking exists programs of the 1980s, weating district and Latin American inherital processing and carry to the entire historical immerior for against the process of precises. Sometimes Dyne protects a accessing set of consensors in precise, sometimes to the stage with Latin marking. But just a fine about the exceptions. David Spine to promote expect a till district.



DROT PHINOHOLM

One of Europe's most handsomely preserved featings, the cholm Court Theatre, begins Occarningholm Court Theorie, began in 1991; summer seaton on the State of S

Young FORE, a Singapier by the French singang modest and Wooducing Don

WAR ARTISTS The imperiat War Museum opens two new displays on Wednesday.

The Stade School display shows the work of commissioned war artists in the later years of the First : World War, Lawis, Nash, Bomberg, Nevinson, Spencer, Wadsworth and others. 'Europe Regained' follows. artists including Ardizzone, Bewden, Gross and Weight through campaigns in Italy, France and

GOETHE. The Schim Kunsthalle, Frankfurt, presents Goethe and the Visual Arts. Over 300 exhibits plot Goethe's intense and highly influential relationship with pointing and soulpture from antiquity to his own day. Artists Include Raphael ("St Gecilia", a key world, Claude, Mengs, Friedrich, Schinkel, Tischbein, Constable and Turner, To ? August, then at :: Schlossmuseum. Weimar, 1 October.

# Enter a man with a mission

Antony Thorncroft talks to Lord Gowrie, the new chairman of the beleaguered Arts Council

he fifth floor suite at the Arts Council from which Lord Palumbo, as chairman, watched over four fat years of rising arts subsidy and one unhappy, final, year of strife and stringency, is empty. Gone is his exquisite collection of contemporary art; gone the hothouse flowers. The only decoration now is a photograph of Samuel Beckett propped up against the wall. "Beckett is my hero", says the new chairman, Lord Gowrie.

W. San Park

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In a way, the empty room says it all. There is to be a fresh start; nothing can be taken for granted; the organisation's battered reputation, both with government and its arts clients, is going to be restored. Gowrle sees it as his mission to save the Arts Council. I think ministers would find life impossible without it", he says. As a former arts minister, he should know.

Lord Palumbo, a diffident, reserved man, was disillusioned in his final year of office by the flasco over funding cuts for London orchestras and by the Treasury's decision to cut the council's grant by £3.2m. Lord Gowrie, 54, is a much tougher individual, more adept at traversing political and artistic minefields. A former chairman of Sotheby's, he is an arts junkie, a published poet, and a former art dealer. After Eton and Oxford (where he acquired his nickname, Grey, when his abundant hair prematurely acquired a silvery tinge) he lectured in the US and advised on art until a Conservative government desperate for young, energetic, supporters to do its business in the House of Lords, wooed him with the job of arts minister in

1983. He is married to the journalist Adelheid Gräffin von der Schulenburg and, though his main home is in Wales, he continues to be a ubiquitous presence at London first nights. He lists book reviewing as his recreation in Who's Who and he is a collector with very much the same modern tastes as Lord Palumbo. This passion for modernism extends to all the arts. He was quick to stand up and applaud at Covent Garden's recent revival of Harrison Birtwistle's opera Gawain. In the current art world feud between "brickies" and conservatives he is proud to be a bricky, though an admirer of minimalist Donald Judd rather than Tate bricklayer Carl André. And, of course, he

is a fan of Samuel Beckett, the literary icon of minimalism.

Gowrie's immediate objective is to persuade the government to restore the cut in subsidy, now around £5m in real terms. "The base level of subsidy is too low. Just as it is hard for a pensioner to save a fiver so it is for arts companies that are already cut to the bone. To achieve this change of heart he must first restore pride and confidence in an Arts Council badly mauled by internal rows and a recent cost-saving redundancy programme. The new secretary general, Mary Allen, is a Gowrie protegee and is recarded as a sten in the right direction: she has the task of cutting back on the bureaucracy which bedevils the lives of council

Gowrie has persuaded heritage secretary Peter Brooke to appoint some real heavyweights to the council: new arrivals Trevor Nunn. Sir Richard Rodgers and Thelma Holt - figures of international stature in the world of theatre, opera repair its reputation among the malcontents of the arts world, And it will be the council, as much as the various specialist internal departments, that will decide pol-

"A lot of bets are off," says Gowrie. "I'm not bound to anything. I think the Arts Council is like Andrew Lloyd Webber's musical Sunset Boulevard. It was a good show but it needed, and received, modification. The council needs modification." All those who thought that Lord Gowrie would quietly accept the recent upheavals at the council - the internal reorganisation; the devolution of clients to regional arts boards; the stillborn national arts strategy - will be surprised. "Everything is open".

With the council licked into shape Gowrie can try to persuade the government that the arts are one of the few British success stories of recent years. "The arts are very cost effective, with a tremendous spill over from the public to the commercial. I remember ten years ago going to see two young Irish actors at the Roundhouse in a play about the hunger strikers. One of them was Liam Neeson".

Given the government's short sighted lack of support for a British film industry, Neeson, the star of Schindler's List, is now lost to Hollywood, and is not perhaps the best



I will shake my fist at the government' promises Lord Gowrie, pictured seated in his new office

example of an Arts Council investment yielding a profitable barvest. But Gowrie reels off some current achievements, Lucian Freud is probably the best artist in the world; Thomas Allen's recent triumph as Don Giovanni at La Scala, Milan; the LSO getting four encores from the hard-boiled Germans in Frankfurt: the success of Diana Rigg as Medea on Broadway and Darcy Bussell with the Royal Ballet in Washington. Lord Gowrle believes that the message of British artistic acclaim abroad has got through to the government, to the media, and to the public.

here was some surprise that Lord Gowrie, a non-executive director of Sotheby's and bankers Guinness Mahon, was so keen to accept the chairmanship of the Arts Council. To many, considering the London orchestras debacle and the ensuing cries for the abolition of the council it seemed a poisoned chalice. And it was, after all, an unpaid post ~ apart from the perks of car, chauffeur and endless free tickets. Gowrie had notoriously resigned from the Conservative government in 1985 because he could not live in

London on a minister's salary of £33,000. But his desire to become chairman of the Arts Council was not motivated solely by a dispassionate concern for the state of the arts. There was one appealing lollipop: the arrival in the next few months of the National Lottery. The council will distribute the share going to the arts, perhaps £100m a year. "It sugars the pill for the whole arts community. I lobbied for a lottery ten years ago but Lady Thatcher disapproved of gambling." He believes the government assurances that the lottery money, designed only for capital projects in the arts, will not be used as an excuse for cutting revenue funding. He also takes a perhaps over-optimistic view of the ability of arts organisations to raise matching money to qualify for a lottery grant. But this is one of his bobby horses: his main achievement as

arts minister was the Business Sponsorship Incentive Scheme whereby the government topped up money that arts organisations attracted from sponsors by their own efforts. As chairman of the Serpentine Gallery he had little trouble raising matching funding to take advantage of any grants going. But the Serpentine, avant-garde and with some powerful modern patrons of art as supporters, is hardly a typical British arts institution. Lord Gowrie is firm. "I will shake

my fist at the government"; but he is also practical. He has courted Mo Mowlem, the shadow heritage secretary. He gets on well with Peter Brooke, who, for no very good reason, has been tipped to lose his job in any reshuffle. Lord Gowrie comments: "the country needs continuity in important jobs. At the Serpentine I had to deal with six different ministers

But he is talking equally tough to the arts. He has warned companies that they must budget this year within the subsidy-cutting guidelines laid down by the Heritage department. He is not a man for the barricades. He is also frighteningly realistic, a rare quality in the arts where being starry eyed and otherworldly is almost a qualification for

In his first speech as chairman, to a conference organised by the Insti-tute of New International Visual Artists, the council's most expensive new project, a planned exhibition space for multi-cultural art, Lord Gowrie terrified the audience

by pointing out that the council had been generous initially but, in the current climate, he could not guarantee future funding on such a scale. He is also glad-handing less glamorous gatherings, like the association of district councils. He knows that local government spends as much on the arts as the Arts Council.

It is clear that Lord Gowrie is going to throw himself enthusiastically at the arts. He hopes to furnish his new office by charming a Roger Hilton painting from the British Council to add to his modest collection of sculptures by William Turnbull and Julian Sainsbury. He will be turning up at the council five days a week, at least for the first few months. After the self-effacing Lord Palumbo, the arts are in for a rude shock. Lord Gowrie is a believer. He also sees himself as a player. He has just come back from the Cannes film festival, where he had a walk on part. This week end he was off to the Hay-on-Wye festival, where he publicly read poetry and interviewed R.S. Thomas. "I'm a participant, too. I may be only a caddy but I will keep on the greens." Rarely has a caddy had so much influence on the game.

# Opera **ENO turns** up the power

This was the most exciting performance seen at the London Coliseum for many a month. It is said the health of an opera com-pany should be judged by the strength of its revivals. If so. English National Opera is in fine fettle, if it can bring back a production three years old with as much bracing immediacy as Peter Grimes

It dates from 1991, the height of "powerhouse" arrogance, when every production wore its naked light-bulb with pride. Tim Albery's production of Peter Grimes has the statutory light-bulb, but is surviv-ing proof of the dynamism that lit up the finest work of those years. Even if the brutalism of the sets seems unnecessarily harsh, all that goes on within them is electric, music drama with the power switched up to maximum.

Albery treats the opera as a late example of expressionism (Berg's Wozzeck, a great influence on Britten, never seems far away). The people of the borough form the faceless army of society, determined to destroy any individual who does not conform. Peter Grimes is already unhinged at the start and the opera is spent watching him teeter on the edge of the cliff, ready to fall into a bottomless ocean of madn

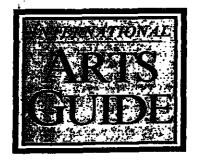
In the title role, Philip Langridge gives one of the essential operatic portrayals of today. Shame and despair have seeped into every muscle of his body; there are emotions here that Langridge seems to drag up from the pit of Grimes's stomach. Each line of the text is stamped with individuality and he is in good voice. With the conductor David Atherton pushing the music to the brink, the impact is formidable.

So far this is a repeat of the cast from 1991. The newcomers this time include Janice Cairns, who does not find the vocal writing for Ellen Orford congenial, but gives the character a more determin personality than usual. Alan Opio is sure and steady as the faithful sea-dog Balstrode. Among the many smaller roles there is not one caricature, be it Ann Howard's fearsome Madame of an Auntie, Susan Gorton playing Mrs Sedley as any nosey Grandma or Alan **Woodrow's near-hysterical Bob** Boles. It is good news that the BBC is filming the production for future broadcast.

There are twelve further performances until June 30. • The night before, Curlew River was performed in St Paul's Church as part of the BOC Covent Garden Festival by Music Theatre Ulster, not with anything like the same intensity, though the simplicity of this late Britten score was gener-

Richard Fairman

ally respected.



## **BERLIN**

OPERÁ/DANCE teche Oper Tonight: Jesus Lopez-Cobos conducts concert performance of Bellini's II Pirata, with cast led by Lucia Aliberti. Tomorrow: Peter Schaufuss' production of Giselle. Thurs: triple bill of Stravinsky ballets. Wed, Fri: George Whyte's new Drayfus opera, nusic by Jost Meier. Sat: Medama Butterity with Helen Field. Sun: tohangrin with Tine Kiberg, Gwyneth Jones and James O'Neal (341 0249) tsoper unter den Linden Tonight: René Jacobs conducts finel performance this season of lamin's opera seria Cleopatra e with cast headed by Janet ns. Debora Beronesi and Dawson, Tomorrow; Béjart Bibli, Thurs, Sat. Paul Dessau's i Die Verurteilung des Lukulius, cast headed by Reiner beng. Sun: Meistersinger with far von Kannen as Sachs (200 2/2035 4494) Kanileche Oper Tomorrow: Joc. Komiek sters in Harry Kupfer's lacks Oper Tomorrow: Jochen

version of Gluck's Oriec. Thurs:

La boheme. Fri: Prokofiev's ballet Romeo and Juliet. Sat: Cosi fan tutte. Sun: The Bartered Bride (229)

CONCERTS Philharmonie Tonight, tomorrow, Wed: Pierre Boulez conducts Berlin Philharmonic Orchestra and Radio Chorus in works by Stravinsky and Ravel. Thurs: Andrei Gavrilov pieno recital. Sat, Sun: Vladimir Ashkenazy conducts Berlin Radio Symphony Orchestra in Debussy, Britten and Richard Strauss, with violin soloist Ida Haendel, June 3, 4, 5, 8, 9, 10: James Levine conducts two different programmes with the Berlin Philharmonic (2548 8132) violin recital. Fri: Hans Peter Frank

and Strauss, with plano soloist Philip Fowke, Sun: Paata Burchuladze song recital (2090 2156) THEATRE Bernhard Minetti reads from Goethe's Faust Part One tonight in the Philhamnonie Kammermusiksaal, and Peter Stein reads from Part Two on Wed, Fri and Sun at Martin Gropius Bau, as part of the Faust cycle organised by the Berlin Philharmonic Orchestra (2548 8132). This week's repertory. at Deutsches Theater includes Schnitzler's La Ronde directed by Jürgen Gosch, and two productions by Matthias Langhoff - Ostrovsky's The Forest and Holmannsthal's The Tower (2844 1225). The popular musical revue Das Küssen macht

theatre, revues, concerts and

Schauspielhaus Wed: Shlomo Mintz. conducts Weimar Staatskapelle in

works by Borodin, Delius, Busoni 4100 Damn Yankees: the big musical hit of 1955 is back, its jamingly

Edward Albee a Pulitzer Prize, Myra. Certer, Merian Seldes and Jordan so gut wie kein Geräusch is enjoying another run of performances at Kleines Theater (821 3030) Tickets and information for

nightclub shows available from City Center Theater und Konzertka Kurfürstendamm 16 (tel 882 6563) fax 882 6567) and Theaterkasse im Europa-Center (tel 261 7051 fax

### ■ NEW YORK THEATRE

 Passion: Stephen Sondheim's new musical based on igino Tarchetti's 1969 novel Fosca about a woman's unrequited love for a handsome young army captain (Plymouth, 236 West 45th St. 239)

 She Loves Me: the 1963 Bock, Hamick and Masteroff musical is a delicate, unabashedly simple story with all the humanity, integrity and charm that Broadway's mega-musicals lack (Brooks Attanson, 256 West 47th St. 307

updated production masked by the sporty energy of the cast and some lively new dance numbers (Marcula. Broadway at 45th St, 307 4100) Carousel: Nicholas Hytner's bold, beautiful National Theatre production from London launches Rodgers and Hammerstein towards the 21st century (Vivian Beaumont. Lincoln Center, 239 6200) Three Tail Women: a moving. poetic play which has just won

Baker represent three cenerations of women trying to sort out their pasts (Promenade, 2162 Broadway at 78th St, 239 6200) Angels in America: Tony

Kushner's two-part epic conjures a vision of America at the edge of disaster. Part one is Millenium Approaches, part two Perestroika played on separate evenings (Watter Kerr, 219 West 48th St, 239 6200)

Broken Glass: Arthur Miller's new play, set in 1938 Brooklyn, about a woman who fights against a crippling allment while her husband deals with his long-hidden shame (Booth, 222 West 45th St. 239 6200)

 Four Dogs and a Bone: John Patrick Shanley's satiric cornedy about movie-making and power plays in Hollywood (Lucille Lortel 121 Christopher St, 924 8782) The Sisters Rosensweig: Wendy asserstein's most successful play to date, a comedy with serious undertones about the reunion in

London of three American Jewish

isters (Ethel Barrymore, 243 West

47th St, 239 6200) An inspector Calls: J.B. Priestley's 1947 mystery thriller in an award-winning production from Britain's National Theatre, directed by Stephen Daktry (Royale, 242 West 45th St, 239 6200) Mort Sahl's America: a one-man

show about the political and social power structure in American life Theatre Four, 424 West 55th St, 239 6200) MUSIC/DANCE Metropolitan Opera American Ballet Theatre's repertory this week two Anthony Tudor ballets and La

Svinhide and Giselie. Daily except Sun (362 6000) State Theater New York City Ballet's Spring season runs daily except Mon till June 26, with

Sylphide. The company's Spring

season ends next week with La

choreographies by Balanchine, Robbins, Martins and Tanner. Mikhail Baryshnikov will perform Jerome Robbins' A Suite of Dances (Bach) on May 27 and 29, Severat evenings are devoted to The Diamond Project, featuring new neo-classical ballets by Ulysses Dove, Richard Tanner, Robert LaFosse and nine other choreographers (870 5570) Avery Fisher Hall This week's New York Philharmonic concerts are conducted by the orchestra's chief conductor, Kurt Masur. Tomorrow's programme consists of works by Paulus, Richard Strauss and Brahms, Thurs, Fri, Sat, next Tues: a programme of American eccentrics, including works by ives and Ruggles (875 5030)

### **PARIS** OPERA/DANCE

This week's performances at the Bastille and Palais Garnier are threatened by strike action, which disrupted last week's premiere of Tosca at the Bastille. Tosca, conducted by Spiros Argiris and staged by Werner Schroeter, is due to run till June 17 with changing casts including Carol Vaness/ Kalinina, Placido Dominoo/ Viacheslav Polozov and Alain Fondary/Sergei Leiferkus. Wednesday's performance is to be transmitted live to a large screen on the Place de la Bastille. André Engel's 1992 staging of Lady Macbeth of Mtsensk is revived

tomorrow for six performances

conducted by Myung-Whun Chung,

with a cast headed by Mary-Jane

Johnson and Jacque Trussel. At

the Palais Gamier, the Opéra Ballet has Rudolf Nureyev's 1992 staging of La Bayadère daily from tomorrow till Sat. The production will be revived for a further series of performances at the Bastille at the end of June. To find out whether performances are going ahead as planned, ring 4473 1300 or 4343 9696. The Bastille box office is 4473 1399. The Palais Garnier box office is 4742 5371. The Opéra-Comique - box office 4286 8883 - has Don Pasquale till June 4, with a cast headed by Gabriel Bacquier and Leontina Vaduva. CONCERTS

Salle Pleyel Wed, Thurs: Claus Peter Flor conducts Orchestre de Paris and Chorus in works by Mozart and Mendelssohn. May 31: Krystian Zimerman plano recital (4561 0630)

Châtelet Fri: Emanuel Ax, Isaac Stem, Jaime Laredo and Yo Yo Ma play piano quartets by Mozart. Fauré and Dvorak. Sun: Daniel Barenbolm conducts Chicago Symphony Orchestra in works by Debussy, Elliott Carter and Brahms (4028 2840)

JAZZ/CABARET Memphis blues singer Ann Peebles is in residence this week at Lionel Hampton Jazz Club. Music from 10.30 pm to 2 am (Hotel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042)

 A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4952 ARTS GUIDE Monday: Berlin, New York and Tuesday: Austria, Belgium Netherlands, Switzerland, Chicago, Washington.

London, Prague. Friday: Exhibitions Guide. European Cable and Satellite Business TV (Central European Time) MONDAY TO FRIDAY

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens

NBC/Super Channel: FT Busi-ness Today 1330; FT Business Tonight 1730, 2230 MONDAY NBC/Super Channel: FT

Reports 1230. TUESDAY

Euronews: FT Reports 0745, 1315, 1545, 1815, 2345 WEDNESDAY

NBC/Super Channel: FT Reports 1230 FRIDAY NBC/Super Channel: FT

Reports 1230

Sky News: FT Reports 0230, 2030

NBC/Super Channel: FT Reports 2230 ky News: FT Reports 0430.

# Samuel Brittan

# Changing cultures of capitalism



determine economics or economics culture? The issue has raged for a long time. Marx and con-

temporary Chicago economists are alike on the economic side; Max Weber, the early 20th century German sociologist who wrote about Protestantism and the rise of capitalism, on the other one.

Both have now accumulated a lot of egg on their faces. Attempts to explain the fundamentalist revolution in Iran in terms of rational utility maximisation by Iranian citizens have, to put it mildly, been extremely unconvincing

Of course the cultural and economic spheres interact. Peter Berger, the American sociologist, has coined the term "economic culture" for the resulting product. As he explains in an article in the McKinsey Quarterly, the interaction has to be studied in careful case studies.

One reassuring conclusion is that comparative cultural advantage changes. The Japanese bent for organisation building may not be such an advantage in a post-industrial society based on information technology. Berger also throws much needed doubt on much of what is written about the Confucian element in Asian economic success: "Few Taiwanese entrepreneurs are steeped in the Confucian classics."

His most stimulating remarks are on the US-originated counter-culture of the late 1960s and early 1970s. Most of its members have now accepted "the system" but have retained some of the beliefs and lifestyle of their vouth. They are to be found particularly in communications. (Their trademark can be very simple, such as avoiding vearing jacket and trousers of the same colour less they be accused of wearing a suit.)

Is this kinder, gentler capitalism doomed to be conquered by the uptight varieties? Berger wisely leaves open the alternative optimistic hypothesis that the more sensitive

Does culture types of behaviour may have him a varying sales outlet but an advantage in the emerging service economies

> Just how diverse the cultural forms of capitalism can be is illustrated in a new book of essays by American writers entitled The Culture of the Market. It is a book to dip into at leisure and will be most instructive if read without too relentless an attempt to derive lessons from It.

The essay nearest to the present day concerns the remarkable vogue of The Lonely Crowd published in 1954 by the American author David Riesman, the one sociologist to have made the cover of Time magazine. By the early 1970s more than Im copies of the abridged edition had been bought and the book still sells. The Time cover has two small-scale figures behind Ries-

Market societies have been associated with many different patterns of living

man's head. The first, "dressed in a dark Victorian suit and wearing long, bushy 19th cen-tury sideburns, seems to stride briskly and purposefully away from the reader, oblivious to all but his quest, a giant gyroscope strapped to his back. The second man, dressed in a light coloured suit, is a more modern 20th century man, perhaps a salesman, facing in the opposite direction'

The outer-directed person escaped from the authoritarianism of the 19th century home, school or business, only to be smothered by the new conformism of his peer group. Riesman had a knack of highlighting relevant children's stories such as the young engine Tootle, which lands in trouble because of its unwillingness to "stay on the tracks with the

Most of the chapters go back, however, to earlier periods. There is an absorbing essay about the painter Edgar Degas's tense relations with markets, which not only gave were the source of some of his most famous pictures, such as a New Orleans cotton office, a sulking banker and a galaxy of scurrilous stock exchange types. The most ambivalent of the pictures is Madame's Birthday, in which 'tactile values' are graphically shown.

In a very different vein there is an account of the American essayist Henry Thoreau's temporary period as a semi-hermit refugee from com-mercial life. But so far from being any kind of collectivist Thoreau was a radical individnalist in the American mould. who could not resist instructing his readers on simple hermitage book-keeping and was not above some self-mockery.

At the opposite cultural

extreme, Balzac's novel Pere Goriot reveals how far the European bourgeois has often been from any simple idea of utility maximisation: material goods are sought as symbols of honour, family dignity and snobbish attainment. The weekly budget of one character is exhausted in a vain attempt to arrive with clean boots at the home of a minor aristocrat. But an antidote to nostalgia is provided in Martin Wiener's account of the moralist-disciplinarian criminal policy of Victorian England, which some over-promoted British minis-

ters would like to see restored. Anthropological studies have shown the most varying pat terns of linkages between dif-ferent beliefs. Similarly capitalist heroes, who wrote their autobiographies as moral tales. could be anything from stern supporters of hierarchical order to rebellious hedonists and modernisers.

The main non-materialist advantage of modern capital-ism is that it is a necessary but far from sufficient - condition of an open society in which many alternative cultures can flourish.

ter Berger, The GNP and the Gods. McKinsey Quarterly, 1994, No. 1 The Culture of the Market edited by TL Haskell & RF Teichgraeber III, Cambridge

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Here.

agnificent Rocky Mountain vistas dominate the view from Jeff

Thredgold's new six-bedroom seven-bathroom home near Salt Lake City, Utah. Walk out the front door of the imposing. pink brick structure, designed by Mr Thredgold himself, and within minutes you can be hiking in the footbills of Utah's Wasatch mountain range

Less than an hour's drive away lie some of the world's leading ski resorts: Park City, Deer Valley, Snowbird and Alta. "Now this is living!" declares Mr Thredgold, surveying the Park City ski slopes over lunch on a warm, cloudless spring day.

Mr Thredgold, chief econo-

mist for KeyCorp, America's 11th largest bank, is part of a significant US business and social trend: a rapidly growing number of American companies and individual profess als are settling in the Rocky Mountain region, attracted by its open spaces, low cost of living, and pro-business politics. Mr Thredgold's company is neadquartered far off in the rustbelt state of Ohio. But modern communications mean he can keep in touch from the mountains of Utah, where he

was raised. He prefers to live here because of its quality of life, family and social ties, and the perspective a western base gives his economic analysis. He built his dream house for a fraction of what it would have cost in many large US cities. Many newcomers are fleeing the once golden state of Calif-

ornia, tired of its deep (though now ending) recession, regulatory red tape, high costs, pollu-tion and almost biblical succession of recent disasters - race riots, earthquakes, and fires. They have helped make the

six states down the spine of the Rockies - Montana, Idaho, Utah, Wyoming, Colorado and New Mexico - plus Nevada and Arizona, the fastest-growing US region in recent years, mea-sured by job creation. Admittedly, this growth is

from a modest base. The region is a vast, sparsely populated land, accounting for no more than 5 per cent of America's GDP, and encompasses great extremes of geography, from desert to rolling high plains. Expansion is also bringing

problems, ranging from social tensions between Rocky Mountain natives and the newcomers to long-term questions about the sustainability of growth and the adequacy of water supplies in this largely arid region.

Clean air, open spaces and low costs are drawing US professionals west, says Martin Dickson

# Lone eagles nest in the Rockies

For now, however, the upturn is welcome in an area which has been traditionally dependent on mining, oil, farming and forestry, with an eco nomic history of booms and ousts tied to commodity cycles. In the late 1970s the region's main city. Denver, Colorado enjoyed spectacular expansion on the back of a global oil crisis, but as crude prices fell in the 1980s, the region missed out on the strong growth enjoyed by the US as a whole.

Ms Susan Piatt, of the Colorado state Office of Business Development, avoids calling the current expansion a boom "It implies things are out of control... We like to think its healthy growth and its our turn, because we were so depressed when the rest of the nation was doing so well."

Many of the companies coming to the Rockies are small -the kind of business that is creating most new jobs in the US - and many of them are in high-technology areas such as computing and medicine. For example, Boise, the capital of Idaho, a state renowned for growing potatoes, had the greatest job growth of any US city last year (6 per cent) and high-technology employment there has expanded by more than 10 per cent a year for the

Companies are attracted by the region's cheap labour (the Rockies have among the lowest average wages in the US), and modest costs for utilities, workers' benefits, housing and office space.

past six years.

They also like the region's strong work ethic. Utah, the fastest-growing Rocky Mountain state, with 6 per cent job growth last year, seems to be benefiting in particular from the fact that 70 per cent of its population belongs to the Mormon church, based in Salt Lake City. Mormons are known for strong family values and emphasis on education and hard work.

Some companies also hope the quality of life in the Rockies - with its wide open spaces, fresh air, low crime



will help them attract and keep well-educated employees.

Savs Ms DeeDee Corradini. Mayor of Salt Lake City: "A decade ago, when I talked to businesses about moving to an area like this, they wanted to know what it meant for them financially. Today, I'm finding more and more asking: What's the quality of life? Will our employees and their families be happy living there?" "

The influx of professional individuals - such as fund managers, lawyers, computer experts, management consultants and writers - stems from two main forces. First, a large pool of these freelances is being created as US corporations, struggling to stay competitive, spin off service functions to outsiders.

At the same time, modern communications - computer modems, fax machines and satellite television - allow professionals to live where they

distance of a good airport. Mr Philip Burgess. who heads the Center for the New

West, a Denver-based think tank, calls the breed "lone eagles" - mobile knowledge workers who live by their wits. "We are in an era of a great shift in lifestyle preferences," he argues. "More and more Americans are leaving big cities to pursue a better quality of life." This promises to revive small towns in attractive parts of the US, recently deemed to be dying as Americans moved

to city suburbs. Several Rocky Mountain towns have begun wooing freelance professionals, knowing they are not only highly paid but tend to sink their roots deep into a community. Says Mr Burgess: "They will serve on the library board and perhaps run for the county commission, bringing new ideas and a fresh perspective."

For example, Telturide, a for-

rado Rockies now one of Amer. ica's most fashlonable ski resorts, has a project to build a community wide computer net. work and improve communica. tions with the outside world Locals boast it has the highest per capita ownership of per-

But for all its benefits, the growth is also bringing probems. Many long-time Rocky Mountain residents deeply resent the newcomers, their wealth, cosmopolitan airs, and the inflationary impact on housing and farm land, which could create a gulf between haves and have nots. Tensions have run particularly high in some Utah towns between straight-laced Mormons and free-wheeling Californians.

he big challenge fac-ing local politicians, says Mr Michael Leavitt, Utah's governor, is to balance growth against preservation of quality of life: "The more attractive you are the more people want to

Utah, for example, has become more discriminating about the kinds of business it tries to attract. A few years ago it was happy to take all comers. But Salt Lake City recently cold-shouldered a company which would have brought jobs to the area but demanded large water treat-

ment subsidies Even if quality of life can be maintained, there remain hig question marks over long-term growth Industry may become ss enthusiastic about the Rockies when wage rates rise closer to the national average. And high technology jobs can be destroyed by sudden technological shifts. California, for its part, is starting to fight back against the business exodus, for example by simplifying its

red tape. On top of all this, growth will eventually bring to the Rockies a problem faced by all of the arid, western third of the US, but which regional boosters like to ignore; a shortage of water, pitting state against state and farmer against town-

Herculean damming and water diversion efforts mean this may not be a problem for 20 to 30 years or more. But as the late Wallace Stegner, a leading novelist and historian of the region, pointed out: "Sooner or later the west must accept the limitations imposed by aridity, one of the chief of which is restricted human population ... Ghost towns and dust bowls, like motels, are

# LETTERS TO THE EDITOR

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# **Empirical** issue in need of research

From Mr Dan Corry.
Sir, Does Michael Prowse
("Market v state in Education", May 16) really think that Financial Times readers are unfamiliar with the simple textbook theory as to why markets work best, so that we need a patronising fable about books to explain it to us?

To be able to say, as Prowse does, that "greater choice of school is indisputably a good thing", one must be embracing a myriad of assumptions about information, externalities, economies of scale, income distribution, accompanying social policies and so on. All of these

Let's be frank: most people want a good school round the corner from their home, not a theoretical choice of 100 schools, especially when the transport implications of going anywhere but the nearest of them rule most out, and when the good schools have no space and so in reality they choose their pupils (and parents) rather than the other way

So in order to work, the choice argument has to claim that, by offering choice and competition, not only will the average level of education rise, but we will not end up with a split between geographically concentrated good schools and sink schools.

It must also be shown that the effort made by schools to differentiate their product (maybe no more than school versions of advertising - a largely deadweight cost to the economy) and the search costs that must be undergone by parents are all outweighed by the anticipated benefits.

As in so many other areas, these issues must surely be empirical ones that should be opened up to piloting and research - like the OECD study of parental choice of Simple ideology based on

hopeful models of how the real

world works may suit Prowse, but should not sway serious policy makers. Dan Corry, editor, New Economy, Public Policy Research, 30-32 Southampton Street,

London WC2E 7RA

than 50 per cent in the early 1990s.

There is no virtue in compa.

How have his calculations From Prof D R Myddeiton. Sir, Mr Stephen Dorrell is

reported to have said (in a speech to the CBI this week) that dividend payouts by British companies may have become too high and too inflex-ible ("Dorrell critical of high dividends", May 19).

According to him, in the early 1980s companies were distributing between 20 and 25 per cent of their after-tax earnings in dividends; but the payout ratio has risen to more

nies retaining profits if they cannot invest the funds profitably. And the Wilson Committee found no evidence that medium or large companies were prevented from investing in profitable projects by any lack of funds. So it is not clear that there is any problem.

Mr Dorrell, being a Treasury

Dividend payout problem unclear

minister, will be aware that the pound has lost more than

allowed for the debasement of the currency? It does have a significant effect on financial statements which use money as the unit of account in mea suring "earnings".

D R Myddelton, professor of finance and Cranfield School of Management, Cranfield, Bedford MK43 0AL

# Russia yet to follow Estonia's example

From Prof Steve H Hanke. Sir, Your editorial commentary "Chernomyrdin sees the light" (May 18), attempts to portray yet another Russian prime minister as an economic reformer. You claim that Mr Chernomyrdin has taken to heart the experience of "the former Soviet Baltic states, especially Estonia". This assertion is incorrect.

Estonia's record on inflation and growth has surpassed other former Soviet republics'. That is due, in large part, to Estonia replacing the rouble with the kroon and introducing a currency board-like system on June 20 1992.

Under that system, the kroon is backed 100 per cent by foreign reserve currencies and gold and is freely convertible at a fixed rate of eight kroons per D-Mark. The Bank of Estonia cannot engage in discretionary monetary and/or exchange rate policies. It can-not finance fiscal deficits. Indeed, the bank's hands are tied, so that changes in the stock kroons are automatically determined by the free flow of monetary reserves in and out of the bank

The Russians, including the so-called reformers, have always rejected what has become the hallmark of Estonia's reforms, the currency board system. For example, in 1991 most of the future Russian "reformers" attended meetings in Paris. It was there that the Gaidar to be their leader. It was also there that they were introduced to the currency board idea. Since then, Russians of all stripes have expended considerable effort defending the institution of central banking for Russia and objecting to the currency board alternative.

If Mr Chernomyrdin is ever to be serious about the goal of currency stability, he must tie the hands of the Central Bank of Russia. To do this he must do what Lithuania did on April 1, when it followed the Esto-

Steve H Hanke, professor of applied economics. The Johns Hopkins University,

# Private pay rises knock-on to public sector

From Mr Chris Trinder. Sir. In "Hunt issues fresh warning on pay rises" (May

19), the emphasis was on the need for businesses to control their wage costs so as to maintain their competitiveness. While this is important there

are wider implications of the recent rapid increase in private sector pay. One aspect is the knock-on effect to future public sector pay awards. The pay review bodies for

nurses, armed forces and teachers, for example, regu-larly refer to "backward" looking comparisons with earnings in the previous 12 months in the whole economy when they make recommendations for the forthcoming year. Increases in the current year until September will form an important part of their consid-

between April 1995 and March government pay levels. 1996. Similar arrangements, such as inter-quartile ranges of past pay movements, apply in the long-term pay agreements for civil servants.

In addition to the institutional considerations, econometric analysis for the period 1963-1983 (which I carried out with SCB Henry and N Foster and published while at the National Institute of Economic and Social Research in the 1980s) "proved" public service pay is largely determined by earlier developments in the private sector.

The "lags" were often long and also variable, anything from three-quarters to three years, but in the long run current private sector pay increases were the single most important determinant of erations for public service pay | future central and local

The significance of these "facts" is that, although the

government may announce public sector pay "restraint" and implement it for a period, if pay in other parts of the economy continues to rise at a much faster rate, then to recruit, retain and motivate people of appropriate quality for the public services it is necessary to raise those wage rates too. The "funding" limits operated by the government over the medium term to that extent restrict the quantity and quality of the public services available, but the long-term "price/wages" outside its control. Chris Trinder, CIPFA,

3 Roberts Street,

WC2N 6BH





Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Monday May 23 1994

# Mr Clinton's global vision

more fervently than Mr Bill Clinton the central importance of international economic policy to his country's welfare. In an increasingly interdependent global economy, his choice of priorities is correct. Yet his administration's record in matching words with deeds has been patchy.

Mr Clinton deserves much credit for steering the Nafta treaty through Congress and working for the successful completion of the Gatt Uruguay Round last year. Since then, however, his policies have lacked coherent direction nowhere more obviously than in his dealings with Asia. He has vacillated over China, while US relations with Japan have been dominated by a myopic obsession with its bilateral trade surplus. In both cases, the US stance has been heavily influenced by narrow, sometimes conflicting, domestic

As a consequence, the adminis-tration has seemed not to appreciate fully the bigger national and global interests at stake, and has sometimes pursued contradictory objectives. It has talked enthusiastically of its wish to co-operate more closely with the fast-growing Asian economies of the Pacific rim, while pursuing policies which have severely strained relations with the region's two largest and most powerful count-

There are signs that Washington may now be starting to recognise the drawbacks of its approach. One is that Mr Clinton looks increasingly likely to renew China's most favoured nation trading status in the next few days, albeit with possible qualifi-cations. At the same time, his administration has conspicuously toned down its rhetoric towards Japan. US officials have indicated that they are rethinking their tactics in an effort to restart negotiations on a "framework" trade agreement with Tokyo, which broke down in February.

### Modest concessions

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The most plausible explanation in both cases is that US failure to think through its policies at the outset has steadily reduced its available options. Having failed to extract more than modest concessions from Beijing on human damaging would be the consequences of following its own logic to its conclusion by refusing to extend MFN.

In Japan, continuing political instability makes it increasingly doubtful that the country's minor ity government can deliver macronomic reforms and market access measures on the scale nanded by Washington, even if it wanted to. Meanwhile, recent US jitters about an uncontrolled slide in the dollar mean that trying to force up the yen is not an

### Offending countries

As a result, President Clinton's revival of the Super-301 trade mechanism - apparently in an effort to buy time for further talks with Japan after February's break-down – looks in danger of backfir-ing. Mr Clinton must name offending countries, liable for trade sanctions, by September 30. Not to do so would risk accusations at ne of weakness; doing so would escalate the confrontation with Japan, without improving the prospect of winning more concessions. Washington's best hope must thus be to stitch up some kind of deal before late September, declare victory, and move on. This would also be the most pos

itive outcome - providing it leads Washington to place future relations with Japan on a more ratio-nal footing. US insistence that its economic growth is seriously threatened by closed Japanese markets is overblown. Even if last year's bilateral deficit had been halved entirely through increased US exports - an improbable sce-nario - it would have added only 0.5 per cent to US gross domestic product. That hardly seems a large enough prize to justify the political effort expended, or the threat US tactics pose to the world

trade system. The most important lesson for the US is that the recent problems in its dealings with both Japan and China are, for different reasons, largely of its own making. I they are not to be repeated, President Clinton needs now to clarify and give real substance to his commitment to international economic policy. America's trade partners have every incentive

# The liabilities of auditors

It is more than a little ironic that while the senior partners of the UK's accountancy firms are calling for a limitation on their liability in lawsuits, the heads of their own insolvency practices are busy issuing writs against each others' firms for negligent auditing.

A campaign backed by the larg-

est accountants in the US and Australia has now been imported to the UK it calls for auditors to be protected from vexatious legal actions by the shareholders and purchasers of companies in which the accounts turn out to have

been misleading.
The firms claim that plaintiffs seek disproportionate penalties from them for the losses caused, because their assets and insurance policies give them "deep pockets" out of which to pay damages. Those who are responsible for the frauds and misstatements, notably the directors, tend to escape relatively unscathed.

In principle, the argument for reform seems sound. It must be unreasonable for auditors to be held wholly responsible for corporate disasters when they have not been the direct cause of the problems. Their failure to detect or highlight shortcomings should make them only partly culpable.

Yet reform would require radical changes in the law, overturning the principle of "joint and sev-eral liability", so that auditors would only be liable to losses in proportion to their degree of blame. This would dilute plaintiffs' rights, and require the consideration of the Law Commission, which has indicated its lack of interest by telling the profession that it has no time to consider the

issue in the foreseeable future. The firms' response has been to suggest a flawed alternative: to remove section 310 of the 1985 companies act - which expressly forbids auditors from limiting their liability in contract. They say no such restriction applies to other professions, such as solici-

Important safeguards

While this is true, lawyers have not in practice attempted to limit their liability in contract. They consider that they could still be found negligent and sued, making any limits imposed in the contract

Removing section 310 would also eliminate one of the most important safegnards which stand behind an audit. This is the knowledge that, when a firm gives an independent, professional opinion it is putting its reputation, livelihood and the assets of all its part ners on the line.

Self-regulation and tighter standards appear to have had some limited effect on improving the quality of auditing. But the threat of litigation must help to concentrate the mind when it comes to making sure that the audited accounts show a "true and fair view", as the law demands.

## Unique benefit

Accountants have the unique benefit of a government-guaranteed monopoly of auditing. This is designed to provide reassurance to shareholders but it also provides firms with lucrative fees and a ready platform to sell other services to companies

At the same time, they have shown themselves reductant to go to court when sued for audit negli gence. They have chosen instead to settle on the steps of the court rather than have their work scru-tinised in public and run the risk of an award against them. These settlements are made without admission of responsibility, but they do not make it easier to establish the case for reform.

The firms and their insurers have also not been above a little creative accounting themselves. They have chosen to highlight the enormous rise in the number of legal claims against them, while failing to reveal the far smaller size and number of awards that have actually been made.

On the rare occasions when cases have been contested - such as the Caparo, Galoo and Berg cases - the courts have in practice demonstrated considerable sympathy for the profession, tightly restricting its duty of care, and limiting damages rather than awarding disproportionate penalties against them.

While accountants refuse to disclose any details of their own profits and assets, or the extent of their professional indemnity cover, they will find it hard to persuade others that the case for reform is as soundly based as they

### n ambitious £2bn proposal to build the first east-west rail link across London comes to grief in a parliamentary commit-tee of just four MPs. Despite the backing of not merely the government, but also the opposition Labour party and the capital's bustness interests, CrossRall is rejected because traffic projections have changed since it was planned in the

CrossRail has, regardless of its merits, come to reflect a wider malabse in Britain's transport policy. Many experts, planners and transport operators, as well as the travel-ling public, agree that transport planning in the UK is failing to deliver the goods. Criticism has come from organisations as diverse as the Confederation of British Industry, the Royal Institution of Chartered Surveyors and the Council for the Preservation of Rural England. Many of the objections centre on the perception that the government favours the private car over public transport.

High-profile public protests against a number of road schemes have spilled over into violence in some instances. More attentiongrabbing demonstrations are expec-ted against a bypass to the east of the picturesque Georgian city of Bath and against a motorway exten-

sion through an area of great natu-ral beauty south of Blackburn.

Meanwhile, congestion is stifling towns and cities while delaying commuters on their journey to work; cross-country motorways are clogged by traffic jams with increas-ing frequency, while rail services are in the throes of privatisation with a still uncertain outcome; London Underground suffers frequent breakdowns because of ageing equipment; the government has cut back on its £28bn 10-year roads programme and set more realistic priorities; and delays on a high-speed rail link between London and the Channel tunnel mean it will not be completed until at least eight years after the tunnel itself has opened

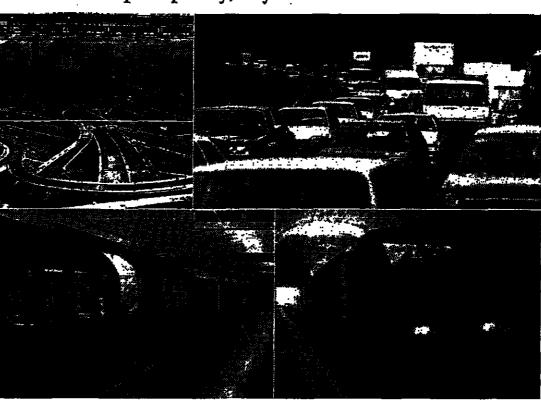
Yet across the Channel, French ngers enjoy inter-city trains travelling at speeds of nearly 190mph; German commuters travel on spanking new underground systems; and the Dutch get to work on a road network which provides extensively for the cyclist. Mounting public dissatisfaction

over transport provision in the UK has pushed the issue to the top of the political agenda. Tory backbenchers have joined a revolt against a programme for building trunk roads and motorways. The main criticisms of the government's present transport policy

There is no long-term approach

# Every which way but the right way

The UK government has yet to deliver a coherent transport policy, says Charles Batchelor



ojects. As it takes several years to plan, prepare and construct a large transport link, a short-term outlook can make a nonsense of such a project. The reason is that traffic or passenger flows are subject to change during the planning and construction period. CrossRail provides a striking example of this. If traffic demand increases during the economic recovery there may once again be a need for a cross-London link and the Whole planning process will have to start again.

"The British government machine, with its ... year-by-year battles, is fundamentally ill-suited to dealing with the timescales intrinsic to transport decisions. concluded the authors of Transport Policy-Making in Britain, a recent study by the London School of Economics. Parliament votes funds for one year; government departments are encouraged to think three years ahead; while the election timetable to planning transport infrastructure imposes a four- or five-year time Contrast this with the long-term strategic planning, often backed by a guarantee of government funds, in many other European countries. Switzerland has embarked on a 12year programme, Bahn 2000, to upgrade its rail network, while the

spective for its Rail 21 project. • There is little co-ordination of road building with public sector spending on rail or urban light railway systems in the UK. Transport projects are judged individually, largely by their contribution to reducing congestion in a specific area, says Steer Davies Gleave, transport consultants.

Netherlands has a 15- to 20-year per-

Moreover, says Steer Davies Gleave, the way in which the UK ses the merits of different forms of transport tends to favour the private car. The government offsets against the cost of a road construction project the money value of the time saved by users. But, in

the case of public transport projects, it does not. German and French assessments do not reflect

this bias. on Tight control by the Treasury adds to the tendency to adopt short-term financial goals on transport projects. Each rail project requires separate Treasury approval, while schemes in the 10year roads programme do not.

The injection of more private sector finance was seen as a way round tough controls on public spending. But this, too, has run into the buffers of Treasury control. Private sector bids to modernise London Underground's Northern Line are due shortly, but problems have arisen over the degree of risk to be carried by the private sector. "Government is discovering, says the LSE study, that "you can either have control or majority private finance, but you cannot have both.' The government does not spend enough on the transport infrastruc-

ture: Last November of all transport expenditures the roads budget was most severely cut. Over the long term, however, it is public transport which has suffered most, critics say. John MacGregor, the transport secretary, points out that 40 per cent of his department's budget is

spent on public transport although nearly 90 per cent of journeys are made by motor car. But overall spending on schemes involving all forms of transport is set to fall 13 per cent over the next three years to £5.4bn, according to transport department forecasts.

The UK spends less on rail infrastructure than any other European country except Finland. Germany's superior commitment to rail, by contrast, is evidence in its plans to invest more in its rail network than in roads in the period up

hat does the government say to such criticisms? It believes attempts to establish an not succeed, "We don't believe in a centralised system which tells peo-ple how to travel," Mr MacGregor said recently. The government is, however, trying to create an overall framework which meets the needs of the economy.

While it does so, it can draw to its critics' attention a shift in its own approach. This change is driven, in part, by a growing realisation of the environmental impact of an unres-trained increase in road traffic. Yet any shift is constrained by its calculation that even a 50 per cent increase in rail traffic would reduce the number of road journeys by only 5 per cent.

The government is increasing fuel duties by at least 5 per cent a year to meet the Rio targets for CO. emissions, implicated in global warming. There have also been potentially far-reaching changes in government planning guidelines, among them one in March calling on local authorities to limit the scale of out-of-town commercial developments and reduce reliance on the private car.

Even more far-reaching are plans to introduce tolls on Britain's motorways. Indications are that, in the early stages, these will be set low, but they may still prompt a shift towards public transport.

Government rhetoric on public transport is also changing. As yet, however, there is no commitment to extra funding. Without such a commitment, the travelling public and much of industry are unlikely to be satisfied. They await hard evidence of government determination to solve chronic transport problems and give coherence to planning, whose dislocation was so evident in

# Murky outlook for healthcare reform

care reform will be agreed before the mid-term elections in November. The most that President Bill Clinton can expect is a deal with Republicans on incremental reforms of the health insurance market, for examnation against people with "pre-existing" conditions.

I received this gloomy assessment last week from one of the most respected analysts on Capitol Hill. He spoke, ironically, just as a milestone of sorts was passed in the healthcare saga. Last Wednesday, two of the five congressional com-mittees with jurisdiction over healthcare - those headed by Sena-tor Edward Kennedy and Mr Dan Rostenkowski - finally began serious scrutiny of reform proposals.

On the evidence of the stormy opening sessions, it would be rash to make any prediction of the final legislative outcome. Republicans tabled more than 100 amendments to Mr Kennedy's compromise bill and denounced it as a pasteurised version of Mr Clinton's "socialised medicine". Yet the mood changed the following day when they reached a surprising bipartisan accord on ways of containing the cost of a minimum package of bene-

ittle of substance on health- fits. The fact that Mr Rostenkowski, the Democrats' quarterback in the lower house, faces possible indict-ment on felony charges only adds to the uncertainty.

Nobody doubts the depth of Mr

Clinton's commitment to healthcare reform - the centrepiece of his leglady have campaigned tirelessly for reform. The Democratic party enjoys comfortable majorities in both houses of Congress. Why, then, is he facing such an uphill

The answer lies in the nature of America's healthcare dilemma. Social reforms tend to be popular only when most people regard themselves as beneficiaries. In the late 1940s, Britain's National Health Service was a wild success because it greatly improved access to care for all but the seriously rich - and the cost in terms of higher taxation was not generally appreciated. In the late 1960s, much the same could be said of Medicare, the popular US public programme that guarantees universal access to care for the elderly, at highly subsidised rates. Now consider the Clinton reform. Rather than expanding opportuni-ties it is about restraint and redis-

tribution. The goal is to provide

coverage for the 15 per cent of the



**MICHAEL PROWSE** on AMERICA

population presently uninsured (inevitably a costly endeavour) while reducing the growth of overall healthcare spending - in the private as well as public sector.

Ratcheting down growth of overall spending, while shifting resources to the uninsured, obviously requires new constraints on the 85 per cent who are insured, especially in their access to expensive high-tech medicine. Such constraints - however dressed up - are unlikely to be popular, particularly when no US politician, least of all Mr Clinton, will admit that any sacrifice is required.

It is thus not surprising that congressional leaders, reacting to opinion polls, have already scuttled two

of the principal restraints on spend- the wisdom of increasing the corpoing proposed by Mr Clinton. Hopes of shifting Americans en masse into managed care by corralling them in mandatory "health alliances", or quasi public sector purchasing cooperatives, have been abandoned. So, probably, has the White House am of imposing caps on growth of private health insurance premiums. Effective cost control looks to be a dead letter.

The remaining question is whether Mr Clinton will succeed in guaranteeing universal coverage supposedly his non-negotiable bottom line. Americans seem unwilling to countenance either an overt increase in personal taxation or. after a decade of red ink, a higher budget deficit. The White House thus concluded that the only plausible route to universal coverage lay in imposing an "employer mandate a legal requirement that all employers must pay the bulk of

insurance costs for employees.

Yet this disguised tax is also strongly opposed, especially by small business, a politically powerful group. It seems draconian to impose new burdens on businesses just recovering from recession. And it is hard to refute the argument that higher payroll taxes will destroy jobs. Indeed many question

rate sector's social responsibilities at a time when links between employers and employees are becoming more, rather than less, fluid. Yet nobody in Congress has devised a plausible alternative route to universal insurance cover. this year, the best legislative parallel is perhaps the compendious 1986 Tax Reform Act. At the eleventh hour, congressional leaders con-founded sceptics by agreeing sweeping reforms - albeit reforms that differed substantially from President Reagan's original proposals.

Yet Mr Clinton should not draw much comfort from this. Tax reform, although highly complex, was manageable because lawmakers could trade concessions (for example higher corporate taxes in exchange for lower personal rates) almost at will. Healthcare reform is more demanding because the component parts must be internally consistent. Even setting aside political differences, Congress may simply lack the technical skill to devise a workable reform of US healthcare one seventh of the economy before November. Hence the plausibility of predictions that Mr Clinton, this year, will have to settle for

# **OBSERVER**

# **Ancient Greek** rituals

■ Much in need of an international image makeover, Greece could have made a start by fielding some bright young politicians for next month's Euro-elections.

Instead, prime minister Andreas Papandreou's list of candidates reads like an exercise in personal debt repayment. Angela Kokkola, Papandreou's secretary for a couple of decades until his new wife Dimitra decided she wanted the job, is for instance certain to win

Journalist Yannis Roubatis has another safe slot. Once Papandreou's loyal spokesman Roubatis was caught up in the backwash of the Bank of Crete embezziement scandal which toppled the government in 1988, and kept him on the sidelines for quite some time too.

The opposition, meanwhile, has made a stab at sprucing up its image by including the well-known singer Nana Mouskouri. Sadly, she is so rarely sighted in Athens that many Greeks think she is French.

Alketas Panagoulias, who is coaching the Greek soccer team

for its first appearance in the World

Cup this summer, is another

However, if Greece's 5-0 thrashing by England at Wembley last week is anything to go by, Panagonlias might find the bright lights of Brussels an attractive proposition

## Whale of a story

Good news for whales. A group of islands in the Caribbean is fighting about the creation of a whale sanctuary in Antarctica. Their input could tip the balance at this week's International Whaling Commission meeting in Mexico

Whales are spotted but rarely in these waters – and caught still more infrequently. But Dominica and its neighbours, Grenada, St Lucia and St Vincent, have emerged as important players in global whale politics. Japan, which wants commercial whaling to continue, has been jolly generous to the islands with the result that they have happily tood its line.

However, environmental activists have been working hard to keep tourists from visiting the Windwards and the campaign is starting to bite. Last week Dominica broke ranks and said it would support the sanctuary idea. St Lucia might follow. But the Vincentians are standing firm. They obviously just won't

risk missing that very occasional whale that swims by.

Betting bachelors ■ A veritable compoisseur of pocket-burning days at the races, Observer could tell the University of Salford a thing or two about the economics of gambling. But the dons, whose colleagues in the English faculty recently added Jackie Collins to the syllabus, seem to want input of a rather more

sophisticated nature.

Advertising in this week's Economist, Salford is looking for a director for its new Centre for the Study of Gambling and Commercial Gaming. The aim, apparently, is to develop a degree in "economics with gambling studies" as well as to research this "relatively underdeveloped" by-way

of the dismal science. The fund-raising part, at any rate, should be a cinch; the vice-chancellor will no doubt be hovering by his phone on Wednesday, ready to offer felicitations to whichever consortium is named to run the National Lottery.

## Munk's new habit

■ US interior secretary Bruce Babbitt should know better than to shoot his mouth off in front of American Barrick's Peter Munk – a Canadian entrepreneur acquiring a reputation as someone who sues foreign governments and wins. Babbitt was mighty rude about him last week.

It all started after Munk's lawyers forced Babbitt's department to hand over the deeds to Nevada's Goldstrike mine, which sits on America's largest gold deposit. Babbitt described it as the "biggest gold heist since the days of Butch Cassidy" and had a mock cheque

for \$10bn made out to the company and signed by the American people.

Munk admits that the 1872 mining law, which enabled his firm to mine gold without paying government royalties, is outdated. But he played by the rule book and when Babbitt tried to block him, Munk took him to court and won.

Describing the deal as a "\$10hn rip-off" is "emotional nonsense", says Munk. Even if his firm earns \$10hn in revenues over the next 20 years, Babbitt forgets that \$5hn will be paid to Munk's US workforce, and another \$1bn has gone on equipment. And then there will be the taxes on any profits. A big fan of the legal process, Munk spent 15 years chasing the Egyptian government for \$17.5m after it let him down on a long

forgotten hotel project.
But even he is unlikely to sue for defamation. He's got what he wanted. Moreover, Lloyd Cutler, who helped win his case, then answered the call to become White House special counsel and is thus busy with President Clinton's much more complicated legal affairs.

## Pounding the beat

Don't be fazed if your Glaswegian friend and creditor asks for his 'Pavarotti' back. He's just referring to the outstanding tenner.



Monday May 23 1994



Strong growth forecast in North America

# World new car sales expected to rise 5.4%

By Kevin Done, Motor Industry Correspondent, in London

New car sales worldwide are expected to rise by 5.4 per cent this year to 34.95m, ending three years of falling demand. Sales fell last year to a six-year low, but demand is forecast to

begin a sustained period of growth in 1994 and rise to record levels throughout the second half of the 1990s, according to the latest study by DRI/McGraw-Hill, the London-based automotive analysts.

The short-term recovery is being driven chiefly by a strong rise in demand in North America where new car sales are forecast to increase by 11 per cent to 10.46m this year, as well by the continuing expansion of demand in the Asia-Pacific region.

The study suggests that the recession in the new car markets of both western Europe and Japan has bottomed out and the focus for growth is expected to switch to those regions next year.

"The relatively prolonged recovery phase in Europe and Japan, plus the take-off of developing countries particularly in Asia, should set the scene for a steady improvement towards record levels of global car demand throughout the mid 1990s," the study says.

WORLD CAR SALES FORECAST (000s)*											
	1993	1994	1995	1996	199						
WORLD TOTAL	33,152	34,945	36,370	37,917	39,66						
West Europe total	11,450	11,774	12,504	13,444	14,197						
Germany	3,194	3,087	3,159	3,305	3.544						
italy	1,890	1,776	1,897	2.064	2.16						
UK	1,778	1,933	2,082	2,232	2,307						
France	1,721	1,933	2,031	2,150	2,267						
Spain	743	785	891	1,021	1,054						
East Europe"	1,334	1,366	1,472	1,550	1,67						
Turkey	443	346	366	437	519						
North America total	9,441	10,457	10,240	9,960	10,134						
us	8,702	9,636	9,334	9,003	9,131						
Japan	4,198	4,220	4.410	4,830	4,776						
Asia Pacific total†	2,844	3,147	3,502	3,819	4,018						
South Korea	963	1,072	1,167	1.256	1,315						
China.	430	481	618	758	791						
Latin America total	1,889	1,835	1,916	2.062	2,282						

Sales in western Europe are likely to rise by 3 per cent or more this year to 11.77m, as the region begins a fragile recovery from last year's precipitous decline of 15 per cent, the biggest drop since 1945.

The study says that the recovery in western Europe is uneven - German and Italian car markets are expected to continue to contract in 1994. The UK recovery remains strong, however, and sales are rising in much of Scan-

The recovery will gather pace

in 1995 as both the German and Italian markets emerge from recession, and sales in western Europe are forecast to rise by between 6 per cent and 7 per cent in each of the three years from 1995 to reach a record level of 14.2m in 1997.

While new car sales in Japan are forecast to rise by 5 per cent next year, 1990's record of 5.1m is unlikely to be exceeded.

DRI World Car Industry Forecast Report. Price £3,100. DRI/Mc-Graw-Hill, 1 Hartfield Road, Lon-

# Cyclist rides into López affair

Continued from Page 1

store. One former resident in the house where the boxes were discovered (vacated by co-tenants Mr Piazza and Mr Alvarez shortly before the discovery) said he recognised only three.

There were distorted echoes here of VW's claims of last year that "evidence" could have been planted, but no more than innu-

The film moved on to a Mr Andersson, a Swedish engineer, filmed sitting in his car as the reporter yelled in German: "Now you have another chance to tell the truth!" Mr Andersson, the man who handed the boxes to the police, and who is believed to

Continued from Page 1

According to Eko Stahl officials,

the collapse of the Riva deal, and

confusion within the EU on how

to introduce capacity cuts,

reduces the chances of finding a

buyer willing to invest in an inte-

help reduce some of Eko Stahl's losses, particularly transport

costs, according to the Halle

An integrated steel mill could

reversed away. Although the Stern article, the ARD programme and the lawyers' statement were clearly linked and coordinated, they yielded some effects which VW might count as "positive".

Most important, the events prompted the legal authorities to forbid the investigating office to issue any further press comments. An erratic trickle of information from Ms Holland – virtually all apparently damaging to the VW side - has accelerated lately. VW may draw some small comfort from having at last managed to score a few points in the

But the lawyers' attack on the credibility and impartiality of Ms Holland, despite the backing

Treuhand promises finance for mill

steel costs DM100.

from the political weight of Mr Schröder, who has ambitions to be federal chancellor, foundered. All the charges were promptly and convincingly dismissed by her superior, Mr Hans-Christoph Schaefer, head of the state of

Following Mr Schaefer's intervention, Ms Holland, the character around whom much of the action has revolved, is off the stage until the denouement. The question now is whether the protagonists have the will to continue the public battle. Neither seems to have any inclination to be seen to be backing off, but both know it is likely to be some months vet before Ms Holland makes her next and decisive

cent of Eko Stahl's cold-rolling

mill, closing down the hot-blast

furnaces, and securing 1,000 jobs

for the mill's subsidiaries, still

mill for Eko Stahl. But the Treu-

hand argues this would make

Eko Stahl dependent on west

German steel manufacturers, and

The mill employed nearly 12,000 people in 1989, and pro-

duced more than 3.5m tonnes of

steel. It has since reduced its

work force to 3,000, and its

annual capacity to under 1m

would entail further job loss

prospects for a cold-rolling

slabs for hot rolling to plants in

western Germany. They are then

returned to east Germany and

cold rolled. The Halle Institute

To cut these costs, the Treu-

hand had intended to integrate

Eko Stahl's steelmaking and its

steel-processing operations by

building a new hot rolling mill. The agency has received no tak-

ers for this plan following the

collapse of the Riva deal.

each tonne of transported

Hesse's prosecution service.

conference in 1996. consider a referendum.

The manifesto proposes cuts in the size of the Commission and stronger European parliament

qualified majority voting in the Council, tempered by reforms requiring successful proposals to attract the support of states representing three-quarters of the EU's population.

independent central bank, and progress towards a common foreign and defence policy and a

European army. Labour's election manifesto, which will also be published today, will commit the party to the social chapter of the Maastricht treaty and an eventual sin-

# **UK Tories** attempt to patch up split on Europe

By Kevin Brown, Political Correspondent, in London

UK Conservatives were fighting to bridge a renewed split over Europe yesterday as the Liberal Democrats looked to outflank the government by pledging to hold a referendum on further moves towards European inte-

As campaigning for the June 9 European parliament elections resumed, Mr Douglas Hurd, foreign secretary, appealed to the party's Euro-sceptic wing to unite behind the election manifesto to be issued today.

The manifesto, A Strong Britain in a Strong Europe, will focus on Euro-sceptic concerns such as the preservation of Britain's veto on European initiatives on taxation, defence and immigration.

Trying to allay rightwing fears, Mr Hurd described himself as a "Euro-realist," and accused the European Commission of going "too far into the nooks and crannies of all our lives."

Mr Hurd's remarks, delivered in a BBC interview, echoed his his speech to the Scottish Conservative conference two weeks

The government's claims that Britain is winning the argument for a less centralised Union were rejected by Sir George Gardiner, chairman of the 1992 group of rightwing MPs.

Writing in the Thatcherite Way Forward group's summer magazine, Sir George said the party's natural supporters were "totally opposed to being sucked by degrees into a federal

The Liberal Democrat manifesto, also published today, promises to seek "popular assent" for "fundamental changes" agreed at the European Union's next intergovernmental

The pledge contrasts sharply with Mr John Major's refusal to

elected proportionately to size of It also calls for an extension of

However, the manifesto also

calls for a federal Europe, an

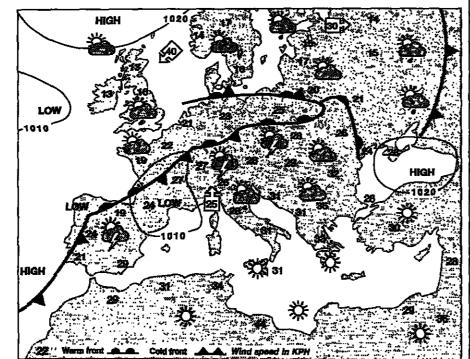
gle European currency.

### Thyssen, Germany's biggest steel manufacturer, which earlier one of the six think-tanks advisled a consortium to buy 50 per

**Europe today** Active low pressure over central Europe will cause thundery rain in eastern and northern France, the Alps and many parts of Germany. Thunder showers will also erupt over the Iberian peninsula, especially inland. High pressure between iceland and cottand will keep most of England Scotland and Ireland dry. Another high pressure area over south-eastern Europe will provide abundant sunshine and afternoon temperatures above 25C in most parts of italy, Greece and the Balkans. Northern Europe will stay rather cool. Most of Scandinavia will stay dry, except for showers in parts of Finland and eastern

## Five-day forecast

Western Europe will continue unsettled and quite cool but south-eastern Europe will stay warm and sunny. A depression will stall over eastern Europe during the middle of the week causing quite unsettled conditions. Northern Europe will still be influenced by high pressure, giving unseasonably cool conditions. Greece and Italy will be dry and



TODAY'S TEMPERATURES



FT WEATHER GUIDE

# THE LEX COLUMN

# Open options

Pricing this week's £2bn auction of convertible gilts promises to be a danning task for even the most brilliant rocket scientist. The three year gilt can be converted on four separate dates into 9 per cent bonds due in 2012. It thus effectively includes a series of options to buy long-dated paper whose value must be factored into the auction price. From the Bank of England's perspective this is a good time to be selling such options, since recent cash market volatility has made them more expensive. For options traders, the challenge lies in deciding whether the price of the gilt is such that they can acquire the embedded options at a price lower than the options market itself would

Market imperfections mean that there is a chance of this happening. The price of the auction stock will tend to reflect movements in shortdated glits, whereas the options relate to long-dated issues. Indeed any gilt market weakness which discourages institutional buying at the time of the auction may only make the convertible gilt more attractive to options spe-cialists. Yet the difficulty in calculating option values and the deal's complex structure makes it hard for any participant to know what repre-

sents value at the end of the day. The 2012 issue would have to yield less than 7.2 per cent to make conversion worthwhile at the most distant date in February 1996. That compares with almost 8 per cent on Friday. Any institutions which really believe rates will fall that far during the next two years would be better off buying longer-dated paper now in order to collect the full capital gain. Any which believe rates will be higher should buy a conventional three-year gilt and reinvest the proceeds on maturity.

### Metals

While financial markets have been in turmoil since US interest rates started to rise, the bull run in metals has continued. After another sharp rise this month, copper, aluminium and tin have risen by 30 per cent from last autumn's lows. Nickel has risen by more. The uncertainty is whether this represents a fundamental trend or whether the hot money squeezed out of bonds and other financial assets has simply found another temporary Judging when metals are overvalued

is difficult. Production costs should determine the price in the long run,



but the relationship is subject to wild swings through the economic cycle. Re-opening production capacity is often expensive, so producers do not respond immediately to higher prices by increasing supply. When supply and demand are in rough balance, though, it is unusual to see the price of a metal much above its marginal cost of production. Copper for one has

already passed this point.

The fundamentals are starting to look more favourable for most metals. Aluminium producers have started to cut production to restore market balance. Continental European economies are recovering faster than had been anticipated, which should eventually feed through into higher metals consumption. But only in copper have stocks fallen significantly from the record levels seen at the end of last year. Elsewhere the overhang of stock shows no sign of abating. Until that changes, metals will be vulnerable to profit-taking or swings in investment

### Lloyds/C&G

Lloyds Bank throws itself on the mercy of the courts this week for a decision on whether its takeover of Cheltenham & Gloucester building society can go ahead. Present legislation about who can make cash payments to building society members and in what circumstances is so confusing that the outcome is highly unpredictable. But it should not be assumed that Lloyds could easily get round an unfavourable verdict, for example by offering preference shares instead of cash. That would risk fur-ther disagreement with the Building Societies Commission and another court case. Since Lloyds and C&G are sure of their case, the chances

are that they would rather appea If the verdict goes the other way the Commission may feel tempted to appeal as well. That would at least prolong uncertainty over what is actually permitted, preventing a rash of similar merger announceme the government can amend relevant legislation to make them more diffi-cult. The Commission is clearly amious to bend over backwards in defence of mutual structures. Its sug-gestion that societies should use their reserves to pay dividends to members would not long ago have been regarded as too risky for organisations that have no access to outside capital Unless the Lloyds/C&G deal pro-ceeds, though, there will be little chance of subjecting building society managements to much outside pressure. The mutual structure may have some value but not if its main purpose is to protect management from compe

# Railtrack

There are clear attractions for the UK government in privatising Railtrack before the next general election. Another £3hn or so would help plug the Treasury's funding gap. Moreover, unlike the Post Office, there would be no need for legislation. Railtrack could also appeal to investors and not simply those who are railway buffs. The company is a utility, which will receive its income mainly from track charges paid by the new breed of rail franchisees. Railtrack therefore has much in common with other transport infrastructure suppliers such as BAA or Associated British Ports.

Still, the timetable looks ambitious. Railtrack has only been formally in existence since April Assuming privatisation in 1995-96, the company would be able to show investors only one set of annual results.

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FAICH COMMUNICATION

Moreover, Railtrack would probably not be as low risk an investment as other utilities. Most of the rail franchisees will be subsidised by the taxpayer, so Railtrack's income could be vulnerable to a future reduction of those subsidies. The political risk is also probably somewhat greater than with other utilities because the rail regulator is formally required to take account of guidance from ministers until the end of 1996. The other regulators are more independent. One danger is that the Labour Party might win a mid-1996 election and order a cut in Railtrack's charges as a means of driving down fares paid by passengers.



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# **COMPANIES & MARKETS**

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WORD PROCESSORS PRINTERS **COMPUTERS** 

**Bosch-**

**Siemens** 

looks for

**MARKETS** 



MARTIN DICKSON: GLOBAL INVESTOR After a terrifying spring roller-coaster ride, can global bond and stock markets now look forward to an enjoyable early summer rally? The Federal Reserve's tightening action last week, coupled with a statement

implying it will not raise rates for some time, has prompted a raily in the US stock and bond markets, and helped sentiment in Europe. Page 20

MARTIN WOLF: ECONOMIC EYE

In the case of international trade, people are too easily attracted by two false analogies. The most melign is the view that trade is war, while others believe trade is similar to inter-firm competition.

The future of Globex, the electronic futures trading system, brightened this week when DTB, Frankfurt's futures and options exchange, said it would be joining. Page 22

Confident predictions that the US Federal Reserve's rate increases had set the stage for a raily in global bond markets are now carrying the health warning; "dollar permitting". Meanwhile Wall Street is looking forward to a week of quiet reflection. Page 23

**EMERGING MARKETS:** 

A new fund for Oman is about to give international equity investors access, for the first time, to the oil-rich region of the Persian Guif. In Greece, buying opportunities are expected on the Athens stock market this week, with brokers predicting a sharp decline in the value of the

The Bundesbank has been cutting rates despite substantial overshoots in M3, the broad measure of money supply which is a leading indicator of future inflation. Page 21

COMMODITIES:

Representatives of coffee-producing countries gather in London today to discuss ways of releasing up to 2.5m bags of beans stored under their export retention scheme. Page 20

UK COMPANIES: Ennemix, a small aggregates company, is today

expected to announce plans for its unusual flotation. Page 18

INTERNATIONAL COMPANIES: Japan's petrochemicals companies have been plagued by sluggish domestic demand. over-capacity, plunging prices and the appreciation

Great-West Life, one of Power Corporation of Canada's main subsidiaries, is linking with Axa, a leading French insurer, to establish an insurance arm in China. Page 19

## STATISTICS

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London share service 29-31 Managed fund service 25-29 New int bond issues ..

# Singapore Telecom rises 19.5%

By Kieran Cooke In Kuala Lumpur

Turnover increased 15.6 per cent to S\$3.19hn. The gross divi-dend was raised to 3 Singapore cents from 1.7 Singapore cents.

Singapore's biggest ever privatisation. The company is the largest on the Singapore exchange with a market capitalisation that at one stage stood at S\$70bn about 80 per cent of the market

ST attributed the strong finan-

munications.

The government floated about new Services. Singapore's econ-11 per cent of ST last October, in omy grew 9.9 per cent in 1993 and

overall revenue. There are now 6.2 subscribers for mobile phones per 100 inhabitants in Singapore. ST's directors said the group's

continue to grow in tandem with the Singapore economy.

in introducing new services, its future growth was limited by the

small size of its domestic market Singapore has a population of under three million.

ing aggressively overseas and joint ventures include projects in

purchases

cations companies.

By Andrew Baxter

Bosch-Siemens Hausgeräte, Germany's largest producer of white goods, is seeking acquisi-tions in the UK, France and Italy to strengthen its position in the fiercely-competitive DM45bn (\$27bn) European market. The Munich-based concern.

owned jointly by Bosch, the car parts group, and Siemens, the electrical and electronics giant. electrical and electronics giant, is Europe's second biggest producer of white goods with a 15 per cent market share. Electrolux of Sweden has 22 per cent, including AEG Hausgeräte which it is buying.

Dr Herbert Wörner, president

and chief executive of Bosch-Sie mens, wanted to raise the group's European market share to between 18 and 19 per cent within five years, through organic growth and acquisitions This week, Bosch-Siemens announced a sharp fall in group pre-tax profits from DM346m to DM234.6m. The 1992 figure included a final DM100m subsidy for the company's Berlin washing machine plant.

Group sales fell 5 per cent to DM6.66bn and net profits dropped 35 per cent to DM99.6m. Non-German sales, however, accounted for only 42 per cent of the total, and Dr Wörner said: "I think we have to change, we must improve our position in the other big European countries."

Bosch-Siemens has more than 30 per cent of the German market, Europe's largest, and mar-ket leadership in Spain, Austria and Greece.

It is considering forming partnerships with manufacturers in the UK, where its Neff and Bosch brands have a high reputation. Bosch-Siemens is also looking at making acquisitions in Italy.

Any takeovers by Bosch-Sie-

mens would continue the process of consolidation in the European white goods industry. Dr Wörner said companies with sales of DM1.5bn to DM2bn would find it difficult to survive on their own.

Dr Wörner said the group was studying whether to build a white goods plant in Russia and had signed a letter of intent with a Chinese company to produce washing machines in China.

Overall, sales and profits had improved in the first four months of 1994, he said, due mainly to a pick-up in German sales and a 30 per cent rise in UK

Singapore Telecom (ST), the island republic's partly privatised telecommunications and posts company, has announced pre-tax profits for the year ending March 31, 1994, of S\$1.55bn (\$1bn), a 19.5 per cent increase.

capitalisation of British Telecom-

cial performance to economic growth in Singapore and its region and the introduction of 11 per cent in the first quarter of

The international telephone sector was the largest contribu-tor to group turnover making up nearly 50 per cent of total revenues and growing 13 per cent over the previous year. Mobile communications increased 36 per cent making it the fastest grow-

ing sector of ST's business and accounting for 16 per cent of

results exceeded forecasts made in a prospectus issued before last year's flotation. They were confident that group turnover would

Analysts said that while ST has become one of the world leaders ST has recently been expand-

Japan, the UK, the Philippines

Despite its expertise in many areas, industry experts still ques-tion whether ST has the ability to compete with the world's larger established telecommuni-

Lloyds' offer for C&G likely to spark calls for clarification of building society takeovers

# **UK** banks may press government on bid policy

Some leading British banks are likely to press the government not to block agreed cash offers for other building societies if the Lloyds Bank £1.8bn (\$2.7bn) bid for Cheltenham & Gloucester survives the legal challenge which begins in the High Court tomor-

Banks which have expressed an interest in acquiring societies believe it would be unfair if the Lloyds deal was allowed to go ahead and ministers then changed the law to prevent a similar cash hid in future, where both organisations wanted to pro-

C&G and the Building Societies Commission, the sector's statutory regulator, are seeking clarification from the courts about whether the transaction is allowed by the 1986 legislation governing societies. The court judgment is expected later this week. Approval for the transaction could spark other bids for

societies, leading to a restructur-ing of the UK's financial services

The commission has issued guidance casting doubt on whether a third party can make payments to a society's members, and whether relatively new members are entitled to a share of the

But Lloyds and C&G are confident of the legality of the offer, which would give individuals borrowing and investing in the society cash payments of up to £10,000 for each account. The Building Societies Associa-tion has already said that if the

Lloyds/C&G deal proceeds, it will

call on the government to change the law to prevent offers of cash to members of less than two However, potential bidders for societies say that the impact on future takeovers and mergers between societies and other

organisations should be seen as

part of the current Treasury

review of the 1986 act, which

was set up as part of the government's deregulation initia-

BUILDING

SOCIETIES

Mr John Fry, group services director at Abbey National, said it would be inequitable if the government reinstated the two-year restriction and did not at the same time look at other aspects of the legislation, such as lowering the high levels of member support needed for a merger, and

increasing the accountability of a society's board to its members.

The Royal Bank of Scotland, which has expressed interest in making an offer for a society, said it would be "very unusual and unfair" if the restriction was reinstated after Lloyds had bene-

Mr Peter Ellwood, TSB chief executive, thought the government was unlikely to reinforce levels of autonomy.

be extremely difficult for other such alliances not to go ahead, albeit in a slightly different form," he said. He added that the deal offered a new approach to mergers in which both partners retained their identities and high

the two-year restriction if the

courts ruled that it did not apply

in the Lloyds/C&G deal. "If the deal goes ahead, I think it would

# ARM in chip licensing deal with Samsung

pad seems set to enjoy a vastly bigger market as the heart of a wide range of consumer and professional products from the US and the Pacific Rim.

Acorn Risc Machines, which designed the chip, says it has licensed its microprocessor technology to Samsung Electronics of South Korea, the world's seventh larg-

est semiconductor maker. The value of the Samsung Electronics, part of the Sam- so small it can easily be embedded in the deal has not been disclosed. It is the sixth sung trading and manufacturing group, The UK-designed silicon chip which large licencing deal ARM has struck with intends to use the chips in consumer prodpowers Apple's "Newton" electronic note- a large electronics group since it ucts such as mobile fax-phones and in announced its microprocessor designs in 1991. The others are Texas Instruments. Cirrus Logic and VLSI of the US, Sharp of Japan and GEC Plessey of the UK. VLSI, a

chip designer and maker, holds a stake in ARM along with Acorn Computers, owned by Olivetti of Italy, Apple Computers of the US and Daiwa Securities of Japan.

professional computer equipment such as hard-disk drives and laser-beam printers. VLSI and International Business Machines plan to use ARM-based chips in a new high speed computing technology that IBM is attempting to establish as an industry standard called Serial Storage

Architecture. ARM processor circuitry is

silicon chips VLSI is making for IBM. ARM said its technology would also be smart card security systems. Smart cards, used in payment, identification and security systems, are no larger than a credit card but contain a complete microprocessor. The ARM chip is said to have more than 100 times the processing power of existing smart card chips, making possible

voice recognition.

## This week: Company news

# **CARLTON COMMUNICATIONS** TV viewers predict a solid profit of \$100m

Wednesday will be a busy day for Mr Michael Green, chairman and chief executive of Carlton Communications, the UK broadcasting and television services group. At 10am, Carlton will hear whether

its little flutter on the National Lottery

- it has a stake in one of the eight bidders, The Great British Lottery Company - has hit the jackpot, or not. But even if Carlton's lottery ticket is not a winner, it will have some decent results to announce for the half-year to March. Most Carlton watchers are plumping for pre-tax results in the region of £65m-£70m (\$98m-\$105m), compared with £55m

last time. If, as seems likely, the analysts are in the correct range it would indicate a solid performance for Carlton, providing evidence that the climate for advertising is improving and that Carlton's main businesses around the world are pulling out of recession.

The results will, however, contain only around two months of contributions from Central independent television, the second largest ITV company, which Carlton acquired for about £750m at the turn of the year. The main financial benefit from the government's generous decision to allow the two largest ITV companies to merge will not be seen until the

The period of consolidation following the Central deal is not over. It is considered unlikely that Carlton will unveil anything speciacular on Wednesday. Instead the emphasis will be on steady, solid progress.

Further competition for Carlton in its main UK television markets now seems likely. However, the government is likely next month to approve a new Channel 5 despite the efforts of the ITV companies to head off a potential rival by arguing for the merits of digital

## **Cariton Communications** Share price relative to the



### BARLOW S African group set for first unbundled result

South African industrial conglomerate Barlow, formerly Barlow Rand, releases interim results today. These will be its first since unbundling its main

operations late last year. C.G. Smith and Reunert, the two other big companies created in the unbundling, have had a mediocre six months, and Barlow's figures also are unlikely to be good.

Analysts say Barlow's results are difficult to forecast. The pro forma numbers released after the unbundling are no longer a good guide to overall performance because of various sales during the past six months. Of the group's remaining assets, Barlow's Pretoria Portland Cemen

subsidiary had an excellent first half. Analysts expect its figures to improve still further this year because of the boom that is likely to follow the new government's reconstruction and development programme. But the unit's first-half gains are likely to be largely cancelled out by the dismal performance of UK subsidiary J Bibby and sons, which reported pre-tax losses of £12.4m (\$18.6m) for the six months to March

26. The deficit was due to a decision

to withdraw from the agricultural feeds

business. Trading in Spain and Portugal

also remained weak during the period,

although since February the company

reported a small improvement in the

order book level for new equipment.

### OTHER COMPANIES Bad debts threaten Japanese banks

Japanese banks are expected on Thursday to announce a sharp fall in profits for the year to March. This follows aggressive write-offs of their bad debts through the Co-operative Credit Purchasing Company, a bad loan purchasing organisation set up by the banks last year.

Brokers James Capel in Tokyo predicts that the banks' transfer of bad debts to the CCPC will total Y2,000bn (\$19bn). with a further Y1.000bn written off by the banks in straight loan-loss

■ British Airways: The UK airline has a tradition of breaking even in its fourth-quarter, which leaves analysts forecasting that full-year pre-tax profits will be about £300m (\$450m), against £185m. However, the tone of today's statement may be more important than the headline profit. The stock has been weak since lower-than-expected growth in traffic figures for April, and there

■ Viag: The transport to energy conglomerate will present its 1993 results on Wednesday, with earnings expected to be about 20 per cent lower than the DM371m (\$220m) reported for the previous year.

are concerns about BA's troubled

associate USAir.

Analysts said earnings per share were forecast at about DM16, with the dividend likely to remain unchanged at DM9. The group recently took over Bayernwerk, Germany's third largest utilities group, and with annual turnover of about DM40bn, it is among

Great-West Life

Hang Seng Bank

Lloyds Bank

HSBC

Lota

17

Companies in this Issue

Acom Risc Machines

Alphne Electronics

C&G

# MoDo 'B' share price (SKr) 275

■ MoDo: The Swedish pulp and paper group will almost certainly return to the black when it announces its first-quarter figures on Thursday. Analysts are expecting profits of up to SKr310m (\$40m) after last year's

Germany's top 10 companies in sales

SKr200m deficit. The improvement has been driven by higher pulp and fine paper prices, a better performance at the company's French unit and lower financial costs. MoDo has already indicated that it expects a 1994 profit of more than SKrIbn after last year's SKr449m

■ Cable & Wireless: Analysts are forecasting annual pre-tax profits of more than £1bn (\$1.5bn), up 27 per cent from £824m, for the UK telecoms group. That would give earnings per share of 22.8p, a 16 per cent increase on last year (19.4p).

However, better than expected results announced last Thursday at Hongkong Telecom, C&W's largest business, may make that view somewhat pessimistic.

Rothmans (Melavsta)

Singapore Telecorr

Shin-Etsi

Samsung Electronics

19 18

business environment.

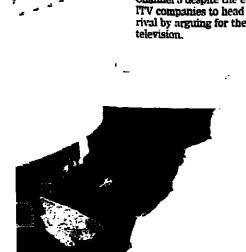
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the big four ballis of the roath east



full year

By Andrew Taylor,

Ennemix, a small east Midlands and East Anglian aggregates company, is today expected to announce plans for one of the most unusual flotations for some time.

The company, which is seeking to raise £8.7m for new acquisitions and to reduce horrowings, will offer shares in the form of a rights issue to existing stockholders of Anglesey, a publicly quoted North Wales mining group. Anglesey, which needs cash

to pay for preliminary works, is expected to receive about £600,000 of the new money. Ennemix would take a 15 per cent stake in the mining com-

Imperial Metal Company, of Canada, which previously has provided seed-corn finance for Anglesey, would not take up its rights but would still be left with 50 per cent of the company through a debt-for-equity

The scheme, which would resolve the problems of a small highly-geared aggregates company trying to float on its own in a difficult stock market and raise much needed cash for Anglesey, has been organised by Guinness Mahon.

The development of Anglesey, which owns the mining rights to 10m-15m tonnes of zinc, lead and copper as well as some gold and silver deposits in Parvs Mountain, north Anglesey, has been delayed by a fall in base metal prices. The company needs to raise more funds if it is to contin-

Anglesey, instead of issuing more paper, will be asking its own shareholders to put up this money in return for Enne-

listing later this month Nash Sells, a venture capital company which owns 22.5 per

By David Blackwell

Expectations that it can continue to spread the sweet smell of success have spurred CPL, one of only two fragrance and flavour manufacturing companies in the UK, to seek a listing on the London Stock Exchange later this mouth.

The company's origins go back to a first of north country soap makers last century. Mr Terry Pickthall, chairman, explains that his family first became involved with the industry by inventing fragrances to disguise the smell of soap made from tallow.

CPL, itself, was founded by Mr Pickthall and his late brother in 1971 as Contemporary Perfumers Limited. It has grown into a multi-national company with profits last year of £1.1m on turnover of

The company is 57 per cent-owned by the family, who expect to retain around 40 per cent after the listing, and 34 per cent by Ensign Trust. It is aiming to raise around £5m net of expenses through a placing with institutions, and is expecting a market capitalisa-

Mr Pickthall claims the com pany's products are found in goods used in most homes. The fragrances go into soaps, detergents, fabric conditioners, dishwashing liquids, air fresheners, shampoo and other personal care products, while flavourings are used in almost every manufactured food and

drink. The company operates in two divisions - fragrance and flavouring, which accounts for 60 per cent of sales and aromatic ingredients. It employs 150 people worldwide, including a team of more than 20 perfumers who operate with over 5.000 ingredients.

"Clearly nature is bountiful in supply with a wonderful array of substances," said Mr Pickthall. "These are supplemented by aromatic chemicals, which were originally designed to replicate natural fragrances, but many of which are novel.

Credit Lyonnais is sponsor

David Blackwell on Seafield's battle with dissident shareholders

had fatlen. "Unlike Mr Chilver, The announcement last this is not what we would week of a \$24.2m loss on describe as the road to recovturnover of £27.5m in 1993 by Seafield, the Dublinbased transport and distribu-The dissidents represent 25A per cent of the shares, and tion company, intensified the war of words between the manclaim their support is growing. agement and dissident share-Of these the biggest single

shareholder is Fidex Interna-

tional Trust, an offshore trust

with 185 per cent. It was the main shareholder in Charter-

long as there is not

too much inertia

among shareholders'

by a £58m rights issue at 150p a share. On Friday, the shares

Mr Wilson nurses an ambi-

tion to return to the transport

and distribution company

which he built by semisition

while executive chairman. He

claims that he wanted to

resign and lead a management

buy-out of the transport group

when it ventured into the prop-

erty market, but was urged to stay until the Charterhall deal

The Charterhall purchase,

stood at 12½p.

Shareholders in the troubled group have seen its net worth fall from £61.2m in 1989 to £11.1m at the end of last

The latest losses were "the direct result of the ill-conceived decision to acquire a property development company near the peak of the property market, a decision taken by the board chaired by Mr Wilson," Mr Brian Chilver, the chairman, wrote to sharehold-

He was referring to Mr Tony Wilson, former executive chairman of the group, and the 1989 acquisition of Charterhall Properties, which was sold late

last year at a loss. Mr Wilson and Mr Robert Cosby, a corporate adviser, have been nominated by the dissidents to replace as directors Mr Chilver and Mr Richard Hayes, who was involved in the Charterhall purchase, at an extraordinary meeting to be held in Dublin on June 10. Mr Cosby described last

week's results as "much worse than the requisitioning shareholder group had been fear-

according to Mr Wilson, was arranged by Mr Dennis Jones. Turnover and operating the 1980s entrepreneur. Mr profit on continuing operations

was complete.

Jones was a Seafield director and large shareholder who at the time was also finance director of Hazelwood Foods. Mr Hayes assisted Mr Jones, Mr Wilson said.

Seafield paid an arrangement fee of more than film to Mr Jones, but the company's auditors discovered it had not been mentioned in the rights documentation. Mr Wilson resigned afer the

hall, which was chaired at the time by its founder Mr James purchase and was ultimately followed as chairman by Mr Seafield paid around £70m in Chilver, who had been chairman of Laing Properties. Mr Chilver, however, would not agree to a management buy-out of the transport divi-'We should win as

> Mr Wilson remains sore. "Mr Chilver likes to present things as though I dreamed up the whole excursion into property nothing could be further from the truth," he says.

cash and shares, partly funded Mr Chilver, who became chairman in July 1990, accepts that it is probably true that Mr Wilson was not keen on the foray into property, but in that case he should have resigned at once.

He himself did not realise when he joined that the problems were quite so severe. The group did not have the muscle to stay in the property sector in a declining market. One particular site in Finchley, north London, "must have cost £30m in write-offs over the last four

He points out that £17.5m of the latest loss represents good-

will written off on Charterhall The purchase was originally based on profits stream, not assets - a move he dismisses as "shmid".

The way is now clear to develop the transport and distribution business, he says blaming the fall in the division's operating profits from £1.1m to £804,000 on the Euro

He regrets the dissident move, which came out of the blue and led to imari, a private Irish transport company seek. ing a listing, to withdraw from merger talks last

Seafield has survived where many property companies did not, but it is now right back to square one. Mr Cosby, who will be chairman if the dissidents win, says he joined the fray because something had to be done to stop the company spi-ralling downwards. "They were throwing away the sharehold-

ers' money." He argues that as a transport and distribution group, the company will be much better served by the re-appointment of Mr Wilson - "the man responsible for successfully building up its transport and distribution activities."

Mance hy

ohnan's

Mr Chilver, who argues that Seafield has maintained its reputation as an efficient transport business throughout the last four turbulent years, predicts: "We should win as long as there is not too much iner tia among sharebolders.

# Pru issues sales staff statement By Andrew Jack

Prudential Corporation, the UK's largest life insurer, said over the weekend that Lautro, the life industry's self regulatory body, had found training and competence of its 9,000 sales staff "generally satisfactory"

The company said that it was still considering a detailed report based on a Lautro audit, but that any recommendations for change were Prudential cited from a let-

unusual length of issuing a statement to the Stock

ter from the regulator to Mr Mick Newmarch, the chief executive, that Lautro's findings would not have "any serious effect" on its sales opera-The company went to the

Exchange on Friday after its

share price fell on rumours

that its sales staff had been

suspended, following a suspen-

sion by Norwich Union staff in

Lola accelerates growth away from the race track

By John Griffiths

Lola, the British racing car maker, has signed its first aerospace engineering contracts and is embarking on an expansion programme designed to transform it into a public company within the

next four years. Mr Eric Broadley, chairman and founder of the Huntingdon, Cambridgeshire-based company whose single seaters have dominated North America's most prestigious IndvCar championship for much of the past decade, has developed a strategy to triple the company's £12m a year turnover and take it into mainstream automotive engineering as well as

The company employs 160 at its two operating divisions in Huntingdon, but this number is expected to grow as the

aerospace.

strategy develops. Mr Broadley, who owns 75 per cent of Lola Cars, said expansion outside of motor racing would be based on the skills in chassis engineering. aerodynamics and composite plastics technology that Lola

has built up over three successful decades of participation in most senior categories of motor racing except Formula One grand prix.

cent of Ennemix, plans to

raise a further £1.3m

by placing about half its stake with institutions.

raised, about half will be

offered by way of rights to

Anglesey shareholders with

the remainder of the shares to

currently owns 77 per cent of Ennemix, will not sell any of

its shares - reducing its stake

to about 25 per cent after the

issue. About 62 per cent of

Ennemix shares would be left

with institutions or Anglesey

Empernix, which owns seven

sand and gravel quarries and

17 concrete plants in the east

Midlands and East Anglia, is

forecasting after-tax profits of

£1.1m this year following last

The McLeod family, which

be placed.

shareholders.

Of the total £10m to be

Lola has signed several aerospace engineering contracts, including the developments of parts for British Aerospace and Westland, the helicopter concern recently acquired by GKN, the engineering and industrial services group. Mr Broadley regards aero-

space as particularly compatible with the racing car indus-try, in which the UK is the acknowledged world leader. Aerospace requires high technology, low-volume production in which fast response times during development are important - and which are fundamental to racing car concerns because of the very nature of competition.

Much of Lola's expansion effort is being directed towards the rapidly growing and technology hungry Pacific rim region. Implicit in that is the expectation that Lola will be able to stay ahead, in technology terms, of the Asia-Pacific "tiger" countries like Korea.

# BAA interest in Australian airports

BAA, the airports operator, said yesterday that it was "interested" in bidding for several of Australia's airports, particularly the three biggest -Sydney, Melbourne and Bris-

Earlier this month, the Australian government signalled its intention to privatise the Federal Airports Corporation, which runs the airports. But a decision on the structure of the sale and whether foreign ownership will be allowed is not expected until later this

CROSS BORDER MAA DEALS BEDDER/INVESTOR COMMENT VALUE TARGET SECTOR IPIC (Abu Dhabi) £275m 20% staka acoroved US West (US) Thomson Directories (UK) Telecoms £70m USW continue UK developmen £67m Buying US assists Cernex (Mexico) Unit of Lafarge Coppes Cement (France) Premier Holding (Netherlands) £38m Printing inks Manders Keramik Holdings Bisch Marley (France) Building Mariey dispose Critchley Group (UK) idento (Germany) menufacturino base Newman Tonks (UK) Hartmann-Sanders (US) Carpentry products transaction Front Line Art Publishing (US) **Publishing** Performance-related price Quarto Group (UK) Taking 51% British Gas (UK) Gas Ventures Power Advisers (US) generation Merck (Germany)



## SHANGHAI TYRE & RUBBER CO., LTD.

Notice Relating to Bonus for 1993

In the Annual General Meeting of 1993 convened on May 20, 1994, the Company passed the "Profit and Bonus Distribution Plan of 1993", and decided to distribute cash bonus of RMB 1.00 for every 10 shares.

Cash bonus for holders of B shares and American Depository Receipts (ADR) will be distributed in USD, which shall be converted at the average exchange rate of the pre-This bonus distribution is organised and implemented through the Shanghai

Securities Exchange by way of transaction of "cash bonus right", and through the central clearing system of the Shanghai Securities Central Registration and Clearing Company. The Shanghai Securities Exchange will announce the transaction code and transaction time of the "cash bonus right" of the Company. The registration day for the bonus rights of A shares is May 27, and the ex-dividend

transaction day is May 30.

The cum dividend transaction day for 8 shares and ADR is May 27, the ex-dividend transaction day is May 30. The registration day for the bonus rights of B shares is June 1, and the registration day for the bonus rights of ADR is June 3.

Further notice will be given on the bonus distribution for corporate shares

This bonus distribution does not involve any increase, decrease or alteration of the shares of the Company

> Shanghai Tyres and Rubber Co., Ltd. May 21, 1994



US\$ 110,000,000

Floating Rate Notes Due November 1998

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period: 24.05.94 - 25.11.94

5.5/8% per annum Rate of Interest:

Coupon Amount:

USD 14,453.13 per Note of USD 500.000 each

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or Lindous Shapperd In Lindous Tel: 071, 873 3225 Pec: 071, 873 3428 

FT Surveys

TRUST LIMITED Notice is hereby given that the first Annual General Meeting of Qualifying Policyholders of Scottish Equitable Policyholders Trust Limited will be held at 28 St Andrew Square, Edinburgh on Thursday 16 June 1994 at 2.30 pm for the

**PUBLIC NOTICES** 

SCOTTISH EQUITABLE POLICYHOLDERS

following purposes:

1. To consider the Company's Report. 2. To approve the aggregate ordinary remuneration to be made available to the

Directors of the Company. To reappoint the Directors of the Company retiring by rotation at the Meeting.

(a) The Rt Hon Lord Younger of Prestwick KCVO TD DL

(b) Barry E Sealey CBE BA (c) Charles F Sleigh CA Any Qualifying Policyholder who is entitled to attend and vote is entitled to

appoint another person (who need not be a Qualifying Policyholder) as his proxy to attend and vote instead of him. A proxy is entitled to vote but is not entitled speak except to demand or join in demanding a poll. Proxy forms, which can be obtained from the Company Secretary (at the following address), must be deposited at 28 St Andrew Square, Edinburgh before 2.30 pm on Tuesday 14 June. Every Qualifying Policyholder whose policy, as at the com-

ing, has been at least one year in force is entitled to attend and vote at the 'Qualifying Policyholders' for the purposes of this Meeting comprise any person who was a member of Scottish Equitable Life Assurance Society (the Society) and whose policy, having been transferred from the Society to Scottish Equitable plc, is

ocement of the Meeting. Any queries in respect of the qualification of policyholders to attend and vote a the Mosting should be addressed to the Company Secretary (at the address specified below).

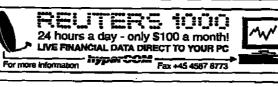
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THE SOUTH AFRICAN BREWERIES LIMITED

Reg. No. 69/16025/06 corporated in the Republic of South Africa) ("the Company")

Terms of issue of ordinary shares in lieu of the final ordinary cash dividend

Further to the results and dividend announcement published in the press on 13 May 1994, the Directors have determined the terms of the issue of new fully paid ordinary shares of 20 cents each in the Company in Reu of the final cash dividend as follows:

New fully paid ordinary shares in the Company will be issued to ordinary shareholders registered in the books of the Company at the close of business on Friday, 27 May 1894 at a price of R92 per ordinary share in lieu of the final cash dividend, on the basis of 1,2609 ordinary shares for every 100 ordinary shares held, unless an ordinary shareholder elects in respect of all or part of a shareholding by no later then 15:00 Friday, 24 June 1994 to receive the final cash dividend.

Fractions of ordinary shares will not be issued and shareholders will receive the cash equivalent of such fractions Subject to the approvals of The Johannesburg Stock Exchange ("the JSE") and the London Stock Exchange ("the LSE"), the listing of the new ordinary shares on the JSE and LSE will commence on Thursday, 30 June 1994.

A circular containing full details of the share issue, together with an election form, will be posted to shareholders on or about 3 June 1994. Shareholders wishing to elect to receive the final cash dividend will be required to return their completed election forms to the Company's transfer secretaries, to reach them by no later than 15:00 on

Friday, 24 June 1994. Posting of dividend cheques and share certificates

it is expected that dividend cheques and share certificates in respect of the new ordinary shares will be posted

to shareholders on or about 30 June 1994. A further announcement will be made on or about 29 June 1994 reporting on the number of ordinary shareholders who will receive new ordinary shares or the cash dividend, as the case may be.

By order of the Board A C C Tonkinson, Group Secretary 23 May 1994

2 Jan Strouts Avenue Johannesburg 2001

This adventionment is issued in compiliance with the requirements of The Interestional Stock Rechange of the United Kingdom and the Republic of Irchael Limited ("The London Stock Exchange"), it does not constitute an invitation to the public to subsection for, or purchase, my according hospital to the London Stock Exchange for the grant of permission to tente on the United Stock Exchange for the grant of permission to tente on the United Stock Exchange for the standard for Regal Head Group PLC (the "Company"). It is emphasized that no explication has been saveled for those acceptant to be admitted to Barling. It is expected that dealings in the existing ordinary shares and new ordinary shares of the Company will commence on 10th June 1994.

### **REGAL HOTEL GROUP PLC** (Registered in England and Wales No. 171238)

PROPOSED ACQUISITIONS

the Time Out Hotel, Leicester; the Hillcrest Hotel, Widnes the Hall Garth Hotel, Dartington and the Combrine Hotel, Carible

PLACING AND OPEN OFFER by Guinness Mahost & Co. Limited of 628,571,428 new Ordinary Shares at 1% pence per share

are capital following the Placing and Open Office

in Ordinary shares of 0.25p each

اللهم والمؤلفيين 23,318,334.61 The principal activity of the Company is the operation of botels and res riculars relating to the Company have been approved by the London Stock Exchange and are synthetic during normal business boart of (Saturday and public holidays excepted) from the Company Amount consenses Office, London Stock Exchange Tower, Capel Court Estantia, new Lane, London EC2N LHP, by collection only up to and including 25th May, 1994 and during account business from (excluding Saturday). If

Bartholomew Lane, London Edwart Lane, wy warmen and including 6th June, 1994 from:
Gainness Mahon & Co, Limited 12 St, Mary at 1931
LONDON EGP 3AJ (a member of The Securities and Putures Authority Limited and the Loudon Stock Phyliager)

Peal, Hust & Company Limited & Throndocodic Street LONDON BCZR SHP (a member of The Securities and Fut Limited and the Landon Stock Sector and at the registered office of the Company in Haghind: 8 Chesp Street, Newbury, Berkshire RG14 SDF

BankAmerica Corporation 000,000,000s 2U **Ploating Rate Notes** Due February 1997 For the period from May 23, 1994 to August 23, 1994 the Notes will carry an interest rate of 5% per annum with an interest amount of US \$50,000 principal amount of Notes payable on August 23, 1994.

Bank of America NT & SA.
London - Agent Sank

£4.730.000

23rd May 1994

£200,000,000 MFC Finance No. 1 PLC. NOTICE OF REDEMPTION Series 'A' to 'F' Mortgage Backed Floating Rate Notes Due October 2023 Notice is hereby given, that in accordance with Conditions 5(d) of the Prospectus dated 13th October 1989, the baser intends to redeem 1984 Interest payment dates. CITIBANCO By: Citibenk, N.A. (Issuer Services) May 23, 1994, London

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April Marie A in incitta 409G \*NT SPF44524

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Julian Left Com d Rocketting of the Property of Entachias?

By Richard Tomkins

orado, this summer.

Frontier Airlines looks like

in New York

# Japanese chemical groups hit hard

By Paul Abrahams in Tokyo

Results from Japan's largest petrochemicals companies for the year to March 31 reflect the crisis facing a sector plagued by shuggish domestic demand overcapacity, plunging prices and the appreciation of the

News of the sector's dire trading position follow this week's decision by Showa Denko to sell its polystyrene business.

The company, a marginal manufacturer, sold its 30,000 tonnes a year Kawasaki plant to Asahi Chemical, Japan's largest polystyrene manufacturer with capacity of about 333,000 tonnes a year, equivalent to about 25 per cent of the market. The move was the latest in a series of alliances and mergers as the troubled indus-

Mitsubishi Petrochemical, the country's biggest plastics group, reported a loss of

Advance by

**Rothmans** 

pre-tax profits last year of Y8.25bn. The group made an operating loss of Y13.8bn, the first since 1982. The poor result came despite cost-cutting measures, lower raw material prices, and Y4bn worth of prof-

its from equity sales.
Turnover fell 12.2 per cent from Y372bn to Y326bn, as prices and volumes declined. Earnings per share, which reached Y52.5 in 1991, fell to a loss per share of Y9.44. The group, which is scheduled to merge with Mitsubishi Kasei on October 1, cut its dividend from Y8 per share to Y4.

Mitsubishi Kasei's pre-tax profits fell 76.8 per cent from Y9.3bn last year to Y2.2bn. The group reported its first operating loss in 40 years at Y467m, and only managed to post posi-tive pre-tax results by selling Y15.7bn worth of equities. Tornover fell 1.8 per cent, the fourth yearly decline, to Y696bn. The dividend was

halved to Y3 per share. Mr Moribisa Takano, managing director, said the newly merged group would generate pre-tax profits of Y10bn on sales of Y855bn during the year

to March 1995. He predicted petrochemicals prices would bottom out during the summer. No decision had been made about the dividend, but the new company could pass it during the current year, he warned.

Pre-tax profits at Mitsui Petrochemical Industries, Japan's biggest polyethylene maker. plunged 75 per cent from Y9bn to Y2.26bn on sales down 9.3 per cent at Y272bn. The company blamed poor demand for the slump which offset the benefits of cost-cutting measures. The dividend is unchanged at Y6 per share. The group forecast pre-tax profits for the current year marginally up at Y3bn on turn-Shin-Etsu, one of Japan's

biggest makers of polyvinyl chloride, reported profits down 26.1 per cent from Y17.6bn to Y13bn. Sales increased 0.2 per cent from Y275bn to Y276bn. Net profits fell 26.6 per cent to Y7.08bn, or Y21.85 per share.

The group maintained the final dividend at Y3.75, making the full-year payout Y7.5 per share. Shin-Etsu forecast pretax profits for the current year of Y15.5bn on sales of Y277bn.

The outlook for the petrochemicals industry remains bleak. The imbalance between supply and demand for ethylene, the basic building block of petrochemicals, is about 2.8m tonnes of ethylene and is set to deteriorate further this year. A massive 700,000-tonne-a-

year ethylene complex owned by Maruzen, Mitsui Petrochem ical and Sumitomo Chemical comes on stream later this year and Mitsubishi Petrochemical is also commissioning a new 300,000-tonne-a-year

# Meanwhile, a group of inves

The group plans to operate the company as an umbrella organisation for other carriers wanting to use the Pan Am name. The plans, however, are

Frontier ran into financial troubles in the mid-1980s and went bankrupt in 1986 after an unsuccessful attempt at a res-cue by People Express, the nofrills carrier. Shortly afterwards, People Express succumbed to a takeover by Texas

has been formed by the presi-dent and other key executives of the old company. The company is offering L8m ordinary shares at \$4.25

each and 1.8m redeemable warrants at \$0.25 each. Net proceeds of the offer will pay for the airline's launch and for working capital after the start-up.

# Correction

**Greek Banking and** Finance Survey

The figures for assets, deposits and loans held by Greece's big-gest banks in 1992 in the above survey (May 20) should have been stated in drachmas and not dollars.

### Frontier **Power Corp and Axa in Airlines** Chinese insurance venture in plan to fly again By Robert Gibbens in Montreal investments with China Inter-

Great-West Life, one of Power Corporation of Canada's key subsidiaries, is linking with Axa, a leading French insurer, to establish an insurance arm in China

becoming the first of three defunct US airlines to start fly-The Canadian company's ing again under plans drawn up by its former managers. move, which could involve investment from a Chinese It is seeking to raise \$6.9m partner, follows a Chinese govnet through a public share ernment policy change allowoffering with the aim of ing foreign companies into the relaunching air services from its former base in Denver, Colfinancial services sector, according to Mr Paul Desmarals, who controls Power Corp. Great-West is one of North

Last week, another defunct carrier, Rastern Airlines, out-lined a plan to emerge from America's leading group life and health insurers. Mr Desmarais, who first bankruptcy and restart services using 14 airliners from bases in Atlanta, Indianapolis and Philadelphia, but it has yet to raise the necessary went to China in 1979 and already has several joint

NEWS DIGEST

**Japanese** 

Samsung in

tors has bought the rights to the Pan Am trademarks with the aim of resurrecting Pan American World Airways.

purchase Samsung Electronics, South Korea's largest consumer elecstill at an early stage. tronics company, has bought 51 per cent of Lux, the Japa-

nese audio company, from Albine Riectronics for Y2hn (\$19m), writes John Burton in It is the first time a Korean company has taken control of a listed Japanese concern. Lux, which was established in 1925. The new Frontier Airlines has encountered financial diffi-

culties because of the high yen. Under its agreement with Samsung, Alpine Electronics also agreed to pay Y2.5bn of Lux's Y2.7bn total debt. Samsung said it acquired Lux to gain access to advanced digital audio technology that the Japanese company has developed. Lux's main busi-

### Portuguese bank ahead so far

the name Luxman.

Caixa Geral de Depósitos, Portugal's largest bank, registered a 4.9 per cent increase in net income during the first quarter

ness is the production of ampli-

fier equipment and compo-nents, which are sold under

national Trust & Investment (CTTIC), said the government has also asked Power Corn to plan a cable TV system for Bei-

Power Corp is negotiating with several potential international partners to set the system up, he said, but refused to

identify them. Power Corp has joint ventures in China in property, electric power and gold exploration (with American Barrick Resources), with international and Chinese partners. It dropped a pulp and paper project two years ago because infrastructure was lacking. Mr Desmarais holds joint control of Pargesa in Europe with the Belgian Frere family.

of 1994 to Es10.7bn (\$62.8m),

compared with Es10.2bn during

Net assets grew by 17.5 per cent to Es4,434bn and cash

flow by 2.8 per cent to Es28.6hn, writes Peter Wise in

CGD, a state-owned bank

that focuses on mortgage lend-ing and savings instruments, attributed the growth largely to an increase in deposits.

Total deposits rose 13.4 per cent to Es3,177bn over the 12

months to March, Loans grew

6.6 per cent to Es1.804bn.

House-purchase lending was

the fastest-growing credit cate-

gory, rising 9.3 per cent to Es1,074.2bn.

Shell Canada sells

mothballed refinery

Shell Canada, a subsidiary of

the Royal Dutch Shell group,

has sold a mothballed refinery

near Calgary to Aban Loyd Chiles Offshore, an oil prod-ucts company based in Madras,

India, writes Bernard Simon in

capacity of 30,000 barrels of oil

a day, will be dismantled and

shipped to India over the next

two years. Terms of the sale

The refinery, which is near

the town of Balzac, Alberta,

was built in 1982, but has been

idle for the past two years. It

was acquired by Shell last year

have not been disclosed.

The refinery, which has a

the same period last year.

Pargesa controls Petrofina Tractabel and other European industrial and communications interests.

Besides Great-West, he controls Investors Group, Canada's biggest mutual fund (unit trust) distributor, a communications group, 18 per cent of Southam, Canada's biggest newspaper chain, and 1 per

cent of Time Warner. Mr Desmarais, speaking after the annual meeting, said Power Corp had cash resources of nearly US\$2bn and very lit-

Power Corp's first-quarter profit was C\$46.1m (US\$38.5m), or 36 cents a share, up 55 per cent from a year earlier, on revenues of C\$1.6bn, little changed.

western Canadian oil produc tion and distribution com-Shell Canada shipped a similar refinery to China in 1987.

### Alcan Almninium buys sheet maker

Alcan Aluminium has bought Leichtmetallwerk Nachterstedt, an aluminium sheet business in former East Germany, from the Treuhandanstalt for an undisclosed sum. writes Robert Gibbens in Mon-

The plant will be restructured to make automotive sheet and building and industrial sheet products.

It will become a finishing plant for Alcan's joint venture rolling mills in West Germany and will serve emerging east European markets, Alcan said.

## Setback at Toray

Toray Industries, the leading Japanese synthetic fibre maker, posted its second consecutive fall in sales and pretax profits due to pressure from low south-east Asian imports, writes Emiko Terazono in Tokyo.

For the 12 months to March, the company posted a 26.4 per cent fall in non-consolidated pre-tax profits from the previous year to Y35.5bn on a 8.8 per cent decline in sales to Y529.2bn. After-tax profits fell as part of its purchase of a - 23.1 per cent to Y18.5bm.

# Hang Seng issues HK CDs pate in all aspects of banking. Hang Seng has traditionally

Malaysia

By Kleran Cooke in Kusia Lumour Rothmans (Malaysia) has announced pre-tax profits of M\$402m (US\$155m) for the year ending March 31 1994. The fig-

ure represents a 15.7 per cent rise over the previous year. Rothmans' Malaysian unit is the most profitable segment of the British tobacco group's operations in the east Asia

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... L. Bir Br CTAT

Earlier this year Rothmans announced plans to merge its units in the region to give the group the financial muscle to launch a strong sales push in China and Japan.

However the plans were abandoned after shareholders in the unit, dominated by the Malaysian government's investment company, said that a merger could siphon funds out of Malaysia and dilute local control of the company's operations.

Turnover at Rothmans (Malavsia) in 1998-94 increased by 18.3 per cent to M\$1.33bm. The company has recommended a final gross dividend of 40 cents

your insurer?

. BP CHEMICALS

. BRITISH AIRWAYS

• BRITISH TELECOM

• IBM DEUTSCHLAND

• BOEHRINGER MANNHEIM

By Louise Lucas in Hong Kong

Hang Seng Bank, the Hong Kong banking subsidiary of HSBC, has tapped the capital markets for up to HK\$2bn with the launch of the colony's biggest certificate of deposit issue by a domestic bank.

The three-year floating-rate CDs, arranged by HSBC Mar-kets (formerly Wardley Capital), also represent the lowest cost of funding yet seen by a Hong Kong bank, reflecting Hang Seng's solid and cashrich balance sheet. It is tnitially seeking HK\$1.2bn, and the all-in borrowing cost for comanagers is around 45 to 50 basis points above the Hong Kong inter-bank offered rate (Hilbor) Hang Seng, although second

only to Hongkong Bank in size, is the last entrant into the market. Last year Hongkong Bank raised \$3hn through 10-year subordinated collared floating-rate notes. Bank of East Asia and Shanghai Com-mercial Bank, both past issuers, borrowed at some 65 to 70 basis points over Hibor. Mr Chung Chun-tung, general manager of the bank, said it was prompted by a changing

attitude and a move to partici-

deposit ratio of 42 per cent. However, it also highlights a desire to play a role in the colonv's infrastructure projects: money raised through the CDs will put Hang Seng in a better position to exploit these oppor-tunities, said Mr Chung.

The offer, which will be open for two weeks, is expected to appeal to foreign banks seeking an exposure to the Hong Kong market and, to a lesser extent, institutional investors.

trod a very conservative path

which has been partially responsible for its low loan to

# Sharp rise in earnings for Ricoh

By Emiko Terazono in Tokyo

Ricoh, the Japanese effice automation and information equipment maker, posted a sharp rise in profits thanks to cuts in sales costs as a result of its restructuring programme.

The company reported a 25.5 per cent rise in unconsolidated pre-tax profits for the year to March to Y14.6hm (\$140m). Sales fall 8.4 per cent to

FCOMANAGEMENT

facing ecomanagement and audit. Issues include:

Environmental reporting: risk or opportunity?

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• ELECTRICITE DE FRANCE

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• A European perspective : the EC ecomanagement and audit scheme

KUNERT AG

KCA IN PARTNERSHIP WITH

Toward an integrated quality-security-environment system?

and after-tax profits by 44.5 per cent to Y7.2bn. Sales of copier machines fell 2.2 per cent to Y396.3bn, while information equipment declined 15.2 per cent to Y144.8bn. Domestic sales declined 4.2 per cent to Y450.2bn and exports dropped

For the full year to next March, the company expects pre-tax profits to rise by 18.1 per cent to Y16.5bn and sales by 8.5 per cent to Y618bn. Y596.8bm, but operating profits rose by 1.9 per cent to Y8.8bn

19.4 per cent to Y146.6bn.

 Nikon, the camera and semiconductor manufacturing equipment maker, returned to the black due to a recovery in the international semiconductor market.

The company posted profits of Y1.1bn, against pre-tax losses of Y2.3bn a year ago, and after-tax profits up 139.7 per cent to Y526m. Sales fell by 1.9 per cent to Y201bn with a 29.7 per cent fall in cameras offset by a 40.6 per cent rise in semiconductor equipment

a matter of record only



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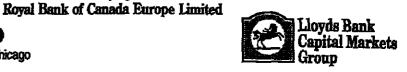
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THIS WEEK

# Global Investor / Martin Dickson in New York

# The fundamental things apply



Having endured a terrifying spring ride on a rollercoaster, can global bond and stock markets now look forward to an

enjoyable summer rally? That might seem overly opti-mistic at the start of a week when markets on both sides of the Atlantic remain jittery, and when poor German money sup-ply figures could put additional pressure on the dollar. A stronger dollar seems essential for a sustained rally in the US bond market, which in turn is driving global sentiment in fixed

income and equity markets. Still, the Federal Reserve's firm tightening action last week, coupled with a statement implying that it will not raise rates for some time to come, has prompted a modest rally in US stocks and bonds and gone some way to helping sentiment in Europe.

The rally, and more recent technical signs of base-forming, suggest that markets may have come to terms with the initial shock of the turn in the US interest rate cycle; the accompanying liquidity problems which exaggerated the three-month correction; and concern that the Fed was not sufficiently tough on inflation. More fundamental factors may now start reasserting them-

The US now faces two crucial questions: can the dollar rally? And is the Fed's action sufficient to slow the economy to a more sustainable 2.5 to 3 per cent growth rate, with inflation ticking up at 3 to 3.5 per cent, extending the current expansion into 1996-97?

On both scores, the signals are likely to be confused for some time. In the short term, that may prevent the long bond yield getting out of a trading range of 7.25 to 7.50, jointed global recovery -

which implies a need for fur-ther Fed action later in the year to slow growth. But if this benign environment does materialise, the yield curve could flatten dramatically in the second half, with the long bond staging a powerful rally to as low as 6.5 per cent. History, after all, suggests that long-dated US bonds traditionally vield some 3 per cent above the

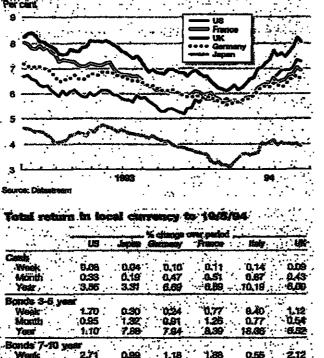
As for the dollar, the marabout the currency three able pessimism (trade and money flows bad) may be overdone. Figures last week under line that the US trade gap is recent resumption of US-Japanese trade talks, and optimistic weekend noises about progthe short-term. Japanese economic recovery, though some way off, should ameliorate the oblem over the longer term. may be hard for European marits interest rate structure do not look particularly attractive on a six-month view, with the German economy showing

It is not surprising, then that last week should have seen considerable switching out of bunds into US Treasuries, gilts and French OATs. though the narrowing bund/ OATs spread could be reversed later in the year as the market faces a trade off between between heightened political risk (the 1995 French Presidential election) and continued easing by the Bank of France.

### US cyclicals The current stage of the dis-

rate of inflation.

ket's swing from optimism months ago (Fed tightening good) to the current fashionmainly with Japan, and the ress, might help the dollar in If there is a strong second half rally in US Treasuries, it kets to match. Germany and the continental block pegged to signs of recovering more rap-idly than expected.



strong growth in the US, Europe showing the first signs of following the American pattern of an initially tentative revival - argues for a strong exposure to leading US blue-chip cyclical and technology stocks with a worldwide spread of interests and a record of big efficiency improvements over the past few years. If the US really has recovered its global competi-tive edge, the profitability of these companies should powerfully reflect this. Now may be a good time to pick up bargains, since cyclicals have suffered particularly badly in the mar-

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427 - 181

ket correction of the past few Chrysler, for example, is selling on a prospective 1995 price/ earnings ratio of just 5, despite record first quarter profits and last week's boost to its dividend. Ford and General Motors are on p/e's of 6. The market is worried that the boom in US vehicle sales may peak next year, though the car companies themselves are looking

This could continue to hold back Chrysler, which has virtually no foreign production, but Ford and GM will benefit strongly from a reviving

Europe.
Other cyclical and technology blue-chips with strong earnings momentum include Caterpillar, shares in which have been depressed by a still spluttering industrial dispute; and AT&T, winner of a huge contract last week from Bell Atlantic which puts its hardware arm in pole position to supply America's multi-media

### Brazil

Emerging Latin American equity markets have been given a modest fillip by the Fed's tightening, but last week's sharp rise in Brazil was due as much to a reappraisal of domestic political risk.

The market has slid over the past few months on fears that left-winger Luiz Inaco Lula da Silva will win October's presidential election, rather than former economics minister Ferndando Henrique Cardoso. who is committed to open the economy further and keep a cap on inflation.

Da Silva is way ahead in the polls, but the market has been buoyed by two events last week which should help Cardoso narrow the gap : the withdrawal from the race of former president José Sarney, who would have siphoned away votes, and passage by congress of measures to curb run-away inflation, notably the introduction of a new currency on July 1. If this slashes inflation to single digits, as economists hope, Cardoso should benefit.

All this has encouraged analyst Tamzin Hobday of Barings to go marginally overweight on Brazil in her model portfolio, but as she points out: "There's still huge risk there."

# Economic Eye / Martin Wolf

# Risks in making false analogies

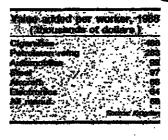
"So let's start telling the truth: competitiveness is a meaningless word when applied to national economies. And the obsession with competitiveness is both wrong and dangerous."\* The author of the quote, Paul Krugman of MIT, is a progenitor of "strategic trade theory", sometimes used to justify the Clinton ist industrial and trade poli-cies. For this reason, his robust assault on half-baked notions of competitiveness is

most welcome. In the same article, Prof Krugman notes that Ira Magaziner and Robert Reich, both important members of the Clinton administration, once argued that "our standard of living can only rise if capital and labour increasingly flow to industries with high val-ue-added per worker". The absurd implications of such a rule of thumb are shown in

In the case of international trade, people are readily attracted by two false analogies. The most malign is the view that trade is war. Larry Summers, undersecretary for international affairs at the US treasury, argued last week that "some would have the US and other industrial democracies . . . pursue policies directed at containing threats posed by foreign commercial rivals in an effort to preserve something called economic security. In my view this is a profoundly misguided vision. It fails to recognise the fundamental difference between prosperity and power. Power can be gained only at some-one else's expense. Prosperity

The second false analogy is the belief that trade is similar

can be shared."\*\*



to inter-firm competition. But countries, unlike firms, cannot go bankrupt; the bulk of the economic transactions of almost all countries are internal: and, most important, relations between trading partners are mutually bene being more like those between suppliers and their customers than among competitors.

Various meanings can still be given to the idea of international competition.

New, or lower cost, suppliers of goods and services competitive with a country's exports may emerge, impos-ing terms of trade losses (reductions in the prices of exports relative to imports). Regulatory and fiscal regimes may be forced to compete for flows of mobile fac-tors of production, particu-

larly capital. Countries may be subjected to yardstick competition, namely, international comparisons of performance. Internationally exposed segments of an economy may fare particularly poorly.

The effects of imports on wages may look malign.

None of these is much like inter-firm competition. The closest to it is the possible effect on the terms of trade. But this, notes Prof Krugman, has been insignificant for industrial countries (though

that has not been true

The salient feature of the last two concerns is what is happening to internal relative prices. The competitiveness of internationally exposed industries, for example, is largely determined by the real prod-uct wage – the cost of labour, adjusted for productivity, relative to the price of output Similarly, if trade lowers the wages of the unskilled, it raises those of the skilled.

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Mr Summers asserts that "notwithstanding Paul Krugman. competitiveness i important. People who talk about competitiveness want to see America produce more, better products at lower cost, and sell them into more rapidly growing and more open markets. What is wrong with that?" Nothing at all is wrong with it, except that he is talking about overall economic performance. Prof Krugman is right to complain about this habit of confusing performance with competitiveness. It is had analysis likely also to lead to bad policy, with foreigners blamed

for domestic problems. Trade liberalisation can improve performance, a point Prof Krugman should have emphasised. All the same, he is right to insist that international commerce is quite unlike inter-firm compe Analogies can be highly misleading. Phenomena have to be analysed, instead, for what

they are.
\*Paul Krugman, "Competitiveness: a Dangerous Obsession", Foreign Affairs, March April 1994. \*\*Lawrence Sum mers, "Shared Prosperity and the New International Economic Order", speech before the Institute of International Economics, May 20 1994.

Richard Mooney

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# COMMODITY MARKET REPORT

# Unloading coffee stocks

Representatives of coffeeproducing countries account-ing for more than 90 per cent of world output gather in London today for a two-day meeting on ways of releasing up to 2.5m bags (60kg each) of beans stored under their export retention scheme.

Last October the producers began stockpiling amounts equal to 20 per cent of exports in an attempt to revive sagging prices. Thanks to the price surge since then, at first encouraged by the scheme but subsequently fuelled by a genuine supply shortage, retention has been suspended for both the chiefly Latin American arabica beans and the coarser robustas that mostly come from Africa. And last month trigger prices were passed for ase of retention stocks of both types of beans.

FT-ACTUARIES WORLD INDICES

WEEKLY PRICE CHANGES \$375.15 \$396.50 \$1120.0 \$1325.50 \$1184.0 \$2189.00 \$255.75 \$510.50 \$5882.5 \$510.50 \$5882.5 \$6290 \$555.0 \$1014 \$5450.0 \$5650.0 \$684 \$298 \$947 \$2247 \$300.0 \$296.2 \$108.1 \$297.40 \$138.6 \$117.50 \$9.85 \$81.40c \$977.40 \$138.6 \$217.50 \$9.85 \$28.60c \$17.50 \$28.6 \$384.20 373.50p +3.85 +12.00 +16.0 +34.5 -4.5 +100.0 +9.0 +45.0 -10 +227 +0.70 +0.85 +1.20 +0.70 Gold per tray az. 335,500 \$1341.5 \$2223.5 \$477.5 Lead (cash) Nickel (cash) \$6390,0 \$966.0 \$5550.0 \$947 \$2184 Tin (cash) Cocos Futures Jul Coffee Futures Jul \$2856 \$1175 Suger (LDP Raw) Barley Futures Sep Wheat Futures Jun Cotton Outlook A Ind Wool (64s Super) Oil (Brent Blend) 367p \$18.42 428p \$16.405x +0.40

With prices at five-year highs the task of agreeing on release arrangements will be less onerous than it might have been, but the producers will still be anxious to ensure that the process does not damage the new-found buoyancy.

The meeting will also allow them to assess this year's price rises of 82 per cent for robustas and 75 per cent for arabicas.
On Wednesday the World Gold Council, a promotional organisation financed by some mining companies, will give its

verdict on international gold market trends in the first ouarter of 1994.

Its views are unlikely to be much different from those of Gold Fields Minerals Services, the consultancy organisation, which, when launching its influential annual gold market survey two weeks ago, suggested that the "gold gap" between newly-mined gold plus scrap returned to the market on the supply side, and fabrication demand and bar hoarding on the other - had parrowed from an unprecedented 700 tonnes in the first quarter of last year to 300 tonnes in the first three months of 1994. To fill that gap either gold had to be released by holders, particularly the central banks that own so much of it, or prices must go

REGIONAL MARKETS -		~~~		REDAY MA	Y 20 190						YAN YA	19 1994			XLLAR IN	
	US Doller Index	%chg since 31/12/93	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	chg from 31/12/93	Gross Div. Yield	US Dollar index	Pound Starling Index	Yen Index	DM Index	Local Currency Index	52 week High	52 week Low	Year #go (#pprox)
ustrolia (69)	175.22	5.0	172.05	115.08	149,97	160.05	-2,1	3.42	174.28	171.37	114,85	149.97	169.10	189.15	130.19	134.7
ustria (17)	160,04	-2.7	176.76	118.26	164.09	153.84	-7.6	1.06	178.35	175.37	117,32	153,47	163.30	195.41	140.14	144,0
Selgium (42)	176.58	8.6	173.36	115.97	151.11	147.53	1.7	3.73	174,57	171.65	114.83	150.21	146.57	176.67	141,92	147,4
anada (106)		-3.2	129.04	66.32	112.48	131.00	8.0	2.57	130,92	128,72	88.12	112.65	130.41	145.31	121,46	128.1
)erimink (33)		3.6	251.89	188.49	219.56	224.53	-1.7	1.31	263,69	249.44	166.88	218.29		275.78	207,58	221.7
inland (23)		26.6	153.16	102.45	133,50	175.96	17.5	0,83	154,94	152.34	101.92	133.32		158,72	85.54	97.5
rance (96)	177.11	0.7	173.91	116.33	151.59	156.40	-4,0	2.88	176,96	173.99	116.40	152.28		185.37	149.60	151.8
lermany (58)		3.5	142.54	95.35	124.25	124.25	-1,0	1,68	144,88	142.24	95.16	124.48	124.4B	147,07	107.59	110,7
leng Kong (56),	384,61	-19,4	387.47	259.19	337.76	391.37	-19,4	. 2,72	384,65	378.21	253.03	330.99	381.49	508.58	271.42	289,0
eland (14)		24	186.26	124.59	162.36	179,45	-3.1	3.38	187.98	184,81	123.64	167.74	178,74	209.33	155.93	150.6
ziy (60)		35.9	91.49	61.20	79.75	109.95	25.4	1.41	94,10	92.52	61.90	80,97	111,42	97.78	. 57,88	72.6
арал (469)		21.8	155.68	104.14	135.70	104.14	13.4	0.77	157,39	154.76	103.53	135.43	103.53	165.91	124,54	142.8
felsysia (96)		-19.2	469.51	314.07	409.26	476.83	-22.3	1.40	476.83	468,85	313.67	410.31	476.47	621.63	312.51	343.0
ledco (16)		-13.8	2021.24	1352.06	1761.82	7485.33	-7.9	1.04	2033.06	1999,00	1337.36	1749.37	7388.79	2847.08	1431.17	· 1514.3
etherland (26) ,		2.4	200.23	133.94	174,53	171.87	-2.6	3 <i>2</i> 7	205,39	201.95	135,11	176.74	174.14	207.43	154,14	184,3
ew Zealand (14)	69.30	2.0	68.04	46.52	59.31	62,70	-2.7	3.81	68.94	67.79	45.35	59,32	62,48	77.59	48.57	49.0
orway (23)	202.68	12.8	199.02	133,13	173.47	196.10	6.8	1.69	200,56	197.20	131.93	172.57	195.07	208.42	150.61	159.0
Ingapore (44)	352,77	-4.0	345.40	231.71	301.94	250.08	-8.2	1.52	353.50	347.5B	232.54	354,18	249.80	378.92	242.46	254.2
iouth Africa (59)	259.10	-3.0	254,41	170.18	221.76		11.3	2.22	257.84	253.52	189.61	221,68		280.26	175.93	
pein (42)		7.6	147.28	96.52	128.37	154.56	24	3.86	147.93	145.45	97.31	127.29	152.95	155.79	116.33	129.2
weden (36)		17.0	226.57	150.89	198.62	260.76	7.6	1.53	231,35	227.48	152.19	199.07	263.36	231.36	163.85	177.1
witzertand (47)		-0.3	156.74	104.85	136.62	139.05	-6.7	1.76	158.56	165.90	104.30	135.43		176.56	122.57	123.1
Inited Kingdom (205)		-6.7	189.82	126.98	185.46	189.82	-7.6	3.92	192.91	189.68	126.90	186.00	189.68	214.96	170.32	178,1
ISA (519)		-24	182.08	121,80	158.71	185.43	-2.4	2.88	185.92	182.51	122.30	158.96		198.04	178.95	184.1
A. (9.19) mmm	100.70	-24	102.00	151,00	190.71	(60,40	-2.5	_280	100,82	105.01	142.00	130.00	1021,02	199,05	11,092	104.1
UROPE (724)	171.94	2.1	168.63	112,94	147.16	160.33	-2.9	2.89	171,68	168.76	112.90	147,68	160.62	178.58	141.58	145.2
lerdic (115)	217.45	14.7	213.52	142.83	186.11	215.37	6.7	1.39	217.39	213.74	143.00	187.05	216.27	220.60	156.82	167.8
acific Basin (750)		15.5	164.50	110.04	143.39	114.48	B.2	1.08	166.19	163,40	109.32	143.00	113.70	188.80	134.79	147.0
uro-Pacific (1474)		9.1	166.15	111.14	144.82	132.58	3.2	1.83	168.90	165.48	110,71	144.81	132.16	170.78	141.98	146.2
onth America (525)		-23	178.79	119.59	156.84	181,67	-2.2	2.87	182.51	179.45	120.05	157.04	182.03	192.73	175.67	180.7
urope Ex. UK (519)		-E-0	153.52	102.69	133.62	141.74	0.2	2.28	156.09	153.48	102.65	134.31	142.21	157.47	122.37	125.1
acific Ex. Jupan (281)		-11.0	250.57	187.81	218.41	229.73	-14.0	2.56	252,18	247.96	185.89	217.00		296.21	182.38	
forid Ex. US (1657)		-11.0 8.2	167.10		145.65				169.25	168.42	111.33	145.63		172.51		188.4
				111.77		135.85	3.1	1.85							142,94	. 147.0
Vorld Ex. UK (1971)		5.2	169.25	113.21	147.53	147,84	2.1	2.03	171.91	189.03	113.08	147.92	147.48	175.6B	153.22	156.5
Yorld Ex. Sc. At. (2117)		4,4	170.58	114.11	148.69	150.50	1.0	2.21	179.28	170.38	113.98	149.10	150.32	178.56	155,00	158.3
fortid Ex. Japan (1707)	184.61	1.7	181.27	121.26	158.01	178.80	-3.3	2.82	184,51	181,42	121.37	158.76	178.94	195.20	165.72	_ 168.5
ne World Index (2176)	174.22	4.3	171.07	114.43	149.12	151.A7	1.1	2.21	173.77	170.86	114.31	149.52	151.28	178.97	155.17	158

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<b>★</b> 350	1582.4 1580.6 1578.0 1580.2 1577.2			15.02 15.04 15.24 14.79 14.02	107.04 93.20 127.40 AD
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StreakCop ex 17s	1898.56 1896.00 1896.93 1883.87 1896.30	2000,72 1825.29 2008,72 13	383.79 FT Gold Miles	1954.44 1832.35 1838.13 1840.55 1849.62	2267.4 1767.07 2367.48 929
A All-Share	1573.86 1571.99 1569.61 1571.48 1569.74	1764.11 1558.50 1794.11	61,92 Prodecessor Gold Mines	2082 2054 1985 2060 2082	277.9 1850 7347 2

### **EMERGING MARKETS:** This Week

The Emerging Investor / James Whittington

# Arab world opens arms for investment

investor looking for something slightly off-best, a new country fund is due to be launched this week which, for the first time. will allow foreign equity

investment in the Gulf. The \$50m Oryx Fund in Oman is jointly managed by London-based Blakeney Management and the Oman National Insurance company in Muscat. It will have exclusive six month access to the Muscat securities market. which has 62 listed stocks, a market capitalisation of some \$1.5bn and an annual turnover of about \$200m.

The fund will be listed in both Muscat and London, and while 51 per cent of the capital will be raised domestically in Oman through the Al Ahlia Portfolio company, the rest will be open to international investors through Baring Secu-

Managers hope eventually to see the foreign portion of the fund raised and its scope ded to include other markets in the region, such as Bah-

The Arab world has been largely excluded from the wave of foreign funds flowing into stock markets of developing

Out of an estimated \$52hn of cross border equity flows invested in emerging markets worldwide in 1993, the small bourses of the Middle East, north Africa, and the Gulf states attracted less than 2 per

For the emerging market cent, according to Barings, myestor looking for something compared to more than 38 per cent invested in Latin America

> This, however, is set to change as projects like the Oryx Fund put the region under increasing scrutiny by emerging market investors.

> Sourred by favourable developments in the Middle East peace process and an increasing acceptance among Arab governments that barriers to foreign investment must be removed, international securities houses are showing considerable enthusiasm for the region's prospects.

The market which has attracted most attention so far is Morocco. Having co-operated closely with the International Monetary Fund, the kingdom is virtually free of its debt burden and is undergoing rapid economic growth accompanied by low inflation.

Last month Solomon Brothers Asset Management of the US launched the first Morocco country fund, worth \$60m, in conjunction with Omnium Nord Africa, the Moroccan conglomerate.

The fund is aimed at equity investments in listed stocks on the Casablanca exchange, which has has a market capitalisation of about \$4.4bn, 68 listed companies, and an average monthly turnover of \$65m. It is well placed to take advantage of the kingdom's privatisation programme which

Ten best performing stocks and 58 per cent in the Pacific Banco Bradesco (Ptd) Srezil Srazil Petrobras (Pfd) 0.0947 0.2085 6.6126 Kordosa

31.55 0.0035 0.0198 Telecom Argentina Unggul Indah Corporation Argentina Indonesia 1.0370 18.50 3.1436 9.7185 0.4725 Banco Galicia Banco Frances 10.5701 Sadia Concordia 0.8393 7.3043 17.06 Kalba Farma 1.0600 Indonesia Aractuz Celulose (Pfd) 0.2758 16.79

both countries and interna-

come up for sale.

tional investors are waiting in

Further east, one of the most sophisticated and liquid capital

markets in the region is Jor-

dan. The Amman financial

market is attracting a surpris-

ing level of outside interest

despite the lack of any firm

commitment from the govern-

It has a strong domestic base

with about 100,000 local inves-

tors, far more than any other

market in the region, and is

well regulated. Buoyed by two

successive years of strong real economic growth, sustained

government commitment to

IMF reforms and high domestic

liquidity, the market peaked

last year and has since levelled

out. Average monthly turnover

in 1994 is about \$60m, com-

pared to \$110m in 1993. The

exchange has 100 listed stocks

and a market capitalisation of

ment towards privatisation.

began last summer and is by far the fastest in the region. The government aims to divest \$2bn worth of state assets by the end of 1995, and so far all offerings in over 50 scribed by both local and inter-

national investors.

Also in north Africa, both Tunisia and Egypt are seen as offering similar opportunities to Morocco with a government commitment to IMF-guided liberalisation policies and a desire, albeit cautious, to attract foreign capital through privatisation. Currently their tiny stock markets are at preemerging, rather than emerging stages, with little in the way of scrip to be traded.

Tunisia has a market capitalisation of only \$1.2bn and 19 listed companies, while Egypt, misleadingly, has 674 stocks of which only about 15 are actively traded. However, capital market reforms have recently been put in place in

Elsewhere in the Middle East, the equity culture has yet to catch on, although it may only be a matter of time before it does so. Syria's government has been toying with the idea of a stock market as part of its self-administered economic reforms and a draft bill for its establishment is awaiting submission to the People's Assembly. The Palestinians, having only been granted limited self-rule this month, are now talking of establishing a bourse in the West Bank; and Lebanon's plans to re-open the Beirut stock exchange, which was closed in 1983 at the peak of its

civil war, are finally ready for

implementation. The successful \$650m Arabonly share offering in Solidere, the company established to rebuild downtown Beirut, has created the basis upon which the Lebanese government will restart what many international brokers consider likely to be the Middle East's most promising market. Andersen Consultants in London has completed work on creating a secondary market in the \$1.8bn company's shares and official trading is due to begin in June. Although shares in Solidere are closed to non-Arab investors, other private companies which are expected to come to the market will be totally open to foreigners.

In anticipation of this, IFC a Washington-based arm of the World Bank - is already talking of an investment fund

for Lebanon which will be used for equity participation in small and medium-sized companies which will eventually be listed. And a number of leading international securities houses are already positioning themselves for business in Bei-

In the Gulf, Oman stands alone in allowing foreign investors access to its stock exchange, although Bahrain is currently looking at ways of easing its restrictions. The substantial stock market in Saudi Arabia, with a capitalisation of \$50bn, along with the United Arab Emirates and Kuwait, however, remain closed for the time being. But many analysts believe that depressed oil prices, diminishing state revenues and the need to attract foreign capital into non-oil industrial ventures will eventually spur an opening up.

The World Bank forecasts regional economic growth in the Arab world over the next any time since the 1970s oil boom. In the period 1994-2003, real regional GDP will grow by a yearly average of 3.8 per cent, compared to only 0.4 per cent in the 1980s. Add to this the large sums of money held by Arabs outside the region which will be attracted home as stock markets develop more than \$350bn according to one analyst at the IFC - and the Arab world looks like an emerging market waiting to

News round-up

■ Greece

Buying opportunities are expected on the Athens stock market this week, with brokers predicting a sharp decline in the value of the drachma, writes Kerin Hone in Athens. The index rose slightly on

Friday as overseas institutional investors returned to the market amid rumours that the currency would be devalued. However, the index was 2.3 per cent down on the week. The government's attempts to offset pressure on the drachma by raising interest rates and lifting capital controls six weeks ahead of the EU's July 1 deadline, triggered turmoil on Athens financial markets.

The drachma closed the week only 1.32 per cent down against the D-Mark. But that reflected soaring short-term interest rates that at one point reached 500 per cent. Foreign institutional investors bought Greek blue-chips, and export-led companies. including textile and cement

■ Strategy With the sharp correction in emerging markets this year

privatisation campaign, Reuter Most small companies will

investors might wonder if there is more bad news to

come. Foreign & Colonial notes

that the IFC Latin American

index is off nearly 30 per cent

while Asia was down some

15 per cent by the end of the

F & C the apparent hesitation

by the US Federal Reserve to

raise short rates more rapidly

adversely affected short-term

markets. The latest rise in US

rates should trigger an upturn,

says F&C, and they forecast

strong performance over the next few months with the

Moldova is to transfer 1,600

private ownership in auctions

state-owned companies to

forming part of a delayed

Latin American markets

leading the way.

■ Moldova

increased uncertainty and

liquidity flows to emerging

first quarter. According to

since its peak in mid-February,

be sold by auction but investors will also be allowed to subscribe in larger groups.

 Emerging markets coverage appears daily on the World Stock Markets page.

### **CURRENCY MARKETS**

# Market watches German money supply

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, May 20, 1994 . In some cases the rate is nominal. Market rates are the average of buying and selling make except when they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Foreign exchanges will be focusing this week on the release of the April German M3 figure for an indication of the likely future path of German, and European, interest rates.

Markets were awash last week with rumours of another poor figure - M3 grew by 15.4 per cent in March, way beyond the Bundesbank's 2-6 per cent target range - which would probably slow the pace of monetary easing.

These fears come in the wake of comments made last week by Mr Hans Tietmeyer, president of the Bundesbank, that recent German rate cuts had "cleared the horizon for the next few

The market took this to mean that the central bank will probably slow the pace of German rate cuts. German rates, which set the level for most Euroan interest rates, have fallen fairly briskly in recent weeks. The repo rate is 5.23 per cent, down from 6 per cent three months ago. Although the Bundesbank has been fairly cavalier in the attention it has recently given to M3, it runs the risk of damaging its credibility if it continues to cut rates against the background of ongoing, and substantial, overshoots in an important monetary indicator. As a result, there is little

anticipation of any move in rates at this

week's Bundesbank council meeting.

If the market's suspicions prove cor-rect, this is likely to bolster the D-Mark and out renewed pressure on the dollar. It may be that the central banks will again be called on to support the dollar, as they did earlier this month. Last Friday the dollar was slipping back towards the levels that prompted the previous bout of intervention, despite recent favourable moves in German and US interest rates.

US data releases this week include April durable goods orders, and the revised first quarter GDP figure. These are unlikely to have important currency implications, as the Fed has implied that no rate increases are

likely in the near term In Europe attention is likely to stay

with Greece where the drachma is under speculative attack. Short-term interest rates have risen as high as 500 per cent, as banks have sought to defend the currency, but most analysts regard devaluation as inevitable.

In the UK, the market is likely to focus on Friday's release of the CBI monthly trends enquiry. The forward-looking survey will be inspected for any signs of inflation, which could hasten a tightening of monetary policy. This would help sterling, but any rise in the UK currency is likely to be capped by its ties with the weak dollar.

Baring Sect							<u></u>
Index	20/5/94	Week on week Actual	Percent	Month on mont Actual	n movement Percent	Year to dat Actual	e moveme Perce
World (264) ,	155.27	7.60	5.14	10.50	7.25	-13.14	-7.0
Latin America							
Argentina (19)	118.60	12.70	11.99	18,71	18.73	3.22	2.7
Brazil (21)	140.73	16.73	13.50	8.74	6.62	1.08	0.7
Chile (12)	174.13	8.78	5.31	10.12	6.17	26.59	18.0
Mexico (24)	141.38	9.90	7.53	19.11	15.63	-19.89	-12.3
Latin America (76)	143.02	12.33	9.43	15.92	12.52	-6. <u>22</u>	~4.1
Europe							
Greece (14)	83.59	-5.03	-5.68	-6.79	-7.52	0.49	0.5
Portugal (14)	116.91	3.74	3.31	-9.78	-7.72	4.79	4.2
Turkey (22)	59.42	2.47	4.34	-24.08	-28.84	-102.29	-63.2
Europe (50)	93.45	0.35	0.38	-11.53	-10.98	-18.79	-16.7
Asia							
Indonesia (20)	151.12	7.21	5.01	11.32	8.10	-19.92	-11.6
Korea (23)	130.25	-1.24	-0.94	12.97	11.06	20.55	18.7
Malaysia (22)	211.11	-1,53	-0.72	1.06	0.50	-41,94	-16.5
Pakistan (10)	103.60	-1.86	-1.76	-15.62	-13.10	-8.10	-7.2
Phillippines (11)	277.17	-4.03	-1.43	5.61	2.07	-45.31	-14.0
Thailand (22)	221.97	13.13	6.29	11.64	5.53	-41.58	-15.7
Taiwan (30)	147.77	-4.33	-2.84	3.37	2.33	-5.94	-3.6
Asia (138)	196.33	0.79	0.41	6.00	3.15	-25.08	-11.3

All malices in S terms, January 7th 1992=100, Source: Bering Securities

### FT GUIDE TO WORLD CURRENCIES

		2 STG	US \$	D-MARK	YEN DX 1008			£ \$70	US \$	D-MARK	YEN CK 100k			£ STQ	US S	D-MARK	YEN (X 100)
Ajghenistun	[Alottaril	2578.35	1707.74	1037.31	1643.52	Gemble	Defeat	14,9868	9.3275	8,0001	9.5541	Pakistan D	Palt. Rupeel	48.2292	30,8194	18.5886	29,4678
40ena	(Jahr)	166.54	110,306	67.0019 22.3441	108.158	Germany	(C)-Marty	2.4866 1397.42	1,6463 925,565	1 562.208	1.5843 880.757	Panama Panama	(Balbos)	1.5096 1.4268	1 0.945	0.6074	0.9823
Algena Andonu	(Dinar) (Fr Fr)	55.5385 8.4984	38,7653 5,6294	3,4194	35,4018 5,4177	Ghana Garaitar	(Cad) (Ca (C)	1.00	0.6623	0.4023	0.6374	Papus New Gue Paraguay	nest (Kirne) (Gustrann)	2722.17	1803	0.574 1095.18	1735.19
	(Sp Peeeb)	205,371	136.025	82,6243	130.91	Greece	(Craciana)	375,669	248.52	151.138	239,453	Peru	(New Son	3.2952	2.1825	1,3257	2.1004
Aregelia Arelegana	(Flow Khanza) (E Corr S)	107246.0 4.0878	71 <b>033.2</b> 2,7075	43146.9 1.6445	68391,8 2,6056	Greenland Greneda	(Danish Krone) (E Cerr \$)	9,7184 4,0876	6,4355 2,7075	3.909 1.5445	6.1935 2.6058	Philippines Pitceim is	(Peso) (Z Szerling)	40.9157 1.00	27.1 0.8629	16.481 0.4023	25.0806 0.8374
Videugoe	(Peso)	1.5089	0.996	0,6062	0.9605	Guardatoupe	(Local Fr)	8.4894	5.6294	3.4194	5,4177		NZ S	2.5727	1.704	1.035	1.8399
Artisba	(Florin)	2,7101	1.795	1.0903 0.8343	1.7274 1.3219	Guerra	(US S)	1,5098 8,6524	5.7308	0.5074	<u>0.9623</u> 5.5152	Poland	(Zloty)	33789.3 257.195	22360	13594	21538.5 183.944
Australia Austria	(Aus S) Schillings	2.0738 17.4827	1,3735 11,5794	7.0335	11,1439	Gustemala Guinez	(Chatza) (Fr)	1478.71	979.408	3.481 594.911	942.574	Portugal Puerto Rico	(Escudo) (USS)	227.195 1.5098	170.35 1	103,474 0,6074	0.9523
Appres	(Port Escudo)	257.196	170,35	103.474	183,944	Guiree Blee	en (Proc)	18804.03	12322.2	7484.72	11858-8	Cetar	(Filyza)	5.5125	3.6511	2.2177	3,5138
						Guyena	(Guyenese \$)	199_897	132,267	80,3415	127,283	Reunion Is. de la		8.4994	5.6294	3.4184	6.4177
Bahames	(Bohamu \$)	1,5098 0,5692	0.377	0.6074 0.2269	0,9529 0,3626	Heid Hondunus	(Goude) (Lampin)	18.1880 12.2028	12.0335 8.0823	7.3063	11.5808 7.7784	Flomania.	بُمِا	2501.51	1656.85	7006,4	1594.54
Baltain Balconc la	(Dinor) So Poseta)	0.5662 205.371	136,025	82,6243	130.91	Hong Kong	PK S) Fortet)	11.6833	7.726	4,8923	7,4346	Rwands.	<b>F</b> 11	216.20(2)	143.196	86.961	137.812
Bungladesh	(Taka)	59.6371	38.5	23,993	38.0144	Hungary	(Forted)	155.374	102.91	62.5098	39.D4	St Christopher St Helene	€ Cea⊤S	4,9876 1,00	2.7075 0.6823	1.5445	2.8056 0.6374
Berbados Belgium	(Boly Fr)	3.0451 51.1558	2.0168 33.8825	1,225 20,5808	1,941 32,6082		(Celandic Krome)	107.220	71.018	43.1364	68.3452	عاصوا St	(E Carr \$	4.0878	2,7075	1.B445	2,8056
Bellin	85	3.0260	2.0055	1.2182	1,9301	incie Incionesia	(Indian Rupea)	47.3624 3265.89	31.3600 2163.15	19.0547 1313.92	30.1902 2081.78	St Pierre St Vincent	(Franch Fr)	8.4964	5.6294 2.7075	3.4194 1.6445	5.4177 2.8066
Benin	(CFA Fi)	849 940 1,5088	562,949	347.946 0.8074	541.777 0.9823	INCOHOUR.	(Puplet) (File)	2630.00	1741,95	1058.09	1676,44	Sen Marino	(E Carr \$) Brasian Urai	4,0878 2385,48	1580	959,72	1520.58
Bermuda Bhutan	(Hountium)	1.5088 47.3624	31.3698	19.0547	30,1902	lang	(fracil Dinor)	0.4707	0.3117	0.1693	0.3	Seo Tome	(Dobra)	363.360	240.666	146.186	281,517
Bollens	(Boliviano)	6.9602	4,61	2,8002	4.4368	iriah Rep Isanai	(Pust) Chales	1.0137 4.5636	0.6714 3.016	0.4078 1.8319	0.8481 2.9026	Saudi Arabia Senegal	(CFA Fr)	5.8622 645.840	3.7502 562,949	2.278 341.946	. 541,777
Botewane	(Pula)	4,0861 2518,59	2.7063 1668.16	1,6439 1013-27	2.6048 1805.42	italy	(Ling)	2385.48	1580	850.72	1520.58	Seychelles	(Flupee)	7.7138	6.1091	3.1033	4,917
Bruzil ( Brune)	Cruzeso Recili (Brunel S)	2.3226	1,5383	0.9344	1,4804	Jornalica.	Clameican S	50,4920	33,4428	20.3138	32.1851	Siena Leone	(Leone)	870.550 2.3226	576.8	350.237 0.2344	554,915
Burgana	[Levi	82,2920	54.5062	33.1074	52,4553	Japan	(Yen)	156.863	103.91	63.1167	100.002	Singapore Slovakis	(Koruse)	48.8585	1.5383	19.6566	1.4804 31.1438
Burtina Faso Burtina	(CIFÁ Fr) (Kyrat)	849.940 9.2750	562,949 6.1431	341,946 3,7314	541,777 5,9121	Jordan (	Jordanian Diner)	1.0654	0.689	0.4246	0.8727	Stovente	(Total)	201,65	133.561	81.1272	128.538
Burundi Burundi	(Burundi Fri	387.45	256,623	155.878	245,972	Kenya Kirbati	Kanya Shilling	65.03	56.981	34.8113	54,838	Solomen Is Someil Rep	(\$) (Shilling)	4.9157 3966.88	3.2558 2627.29	1.9776 1585.86	3.1334 2526.48
	•					Korea North	(Australian \$) (Won)	2.0738 3.2551	1.3735 2.1559	0.8343 1.3095	1,3219 2,0748	South Africa	Pand	5.5481c	3,8747	2,232	3,6365
Cambodia	(Rien)	5290.00	3509,74	2131,88	3377.74	Kores South	n (Mon)	1216.97	806.047	488.608	775.733	-		7,4358g	4.925	2.9915	4.7398
Carteroon	(CFA Fr)	849.940 2.0783	562,949 1,3765	341 <u>.</u> 946 0.6361	541,777 1,3247	Kutopit	(Kuwaki Diner)	0.4506	0.2984	0.1812	0,2872	Spain Scanish Porta in	(Pessizi)	205.371	138.025	82.6243	130.91
Canada Cantary is	Caredian Si (Sp Pesetri)	205.371	136.025	82.6243	130.91	Lace	(New Kip)	1090.08	722.008	438.558	684,85	N Africa	(Sp Pessta)	205.371	136,025	82,6243	130.81
Cp. Verdo	(CV Escudo)	130.192	66.2312	52,3785	82,9862 0,7913	Letvis Lebenon	(cist.) (2 commissa.)	0.8529 2544.77	0.5649 1685.5	0,3431 1023,81	0.5438	Sri Leoles Sudan Rec	(Pupee) (Dinar)	74.2595 53.2170	49.1849 35.2477	29.8758 21.4101	47.3352 33.9221
Caymon in ConLAir, Rec	(CFA Fr)	1.2416 649,940	0.8222 562.849	0,4984 341,945	541.777	Lesotho	Odelania Odelania	5.5481	3.8747	2.232	3.5985	Scrinam	(Guider)	2.7025	1.7868	1,0872	1,7225
Chad	ICFA Fri	849 940	562.949	341.948	541 777	Liberts	(Libyan Dinar)	1.5098	0.3183	0.6074 0.1933	0.9823 0.3064	Swadend	<u>(Liangeni)</u>	5.5481 11.5768	3.5747	2 <i>2</i> 32	3.5365
Chile (	Chican Pesch	641,212	424,7 8,6602	257.971 5.2603	408.728 8.3345	Litye Liechtenstei		2.1214	1,405	0.8534	1.9522	Sweden Switzertand	(cnons)	11-5768 2.1214	7.8877 1.405	4.6575 0.8594	7.3793 1.3522
Colombia	(Yuan) (Col Peso)	18.0752 1272.01	842.502	571.752	810.817	مناموراتنا	) (Liter)	6.0560	4.0111	2.4364	3.6602	Syme	Ŕ	31.0370	20.557	12.4857	19.7639
CIS #	(Flouble)	0.89170	0.5906	0.3587	0.5883	mambourg		<b>51,1558</b>	33,8825	20.5806	37.6062	Taxeen	(A)	40,5080	25.83	16.297	25,821
Correres	(CFA Fr)	2846.73m 849.940	1885.5 562.940	114 <u>5.29</u> 341,946	1814 <i>5</i> 9 541,777	Maçeo Madegasca	(Patrice) MG Fri	12.0823 2785.75	8.0025 1845.11	4,3509 1120,76	7.7016 1775.72	Tanzeria Thailand	(Shilling) (Behd)	784.57 38.0243	506.405 25.1849	307.6 15.2978	487.35 24.2378
Congo (Braz		848.P40	582,949	341,946	541.777	Madeira	(Port Escutio)	257,195	170.35	103,474	163,944	Togo Rep	(CFA Ft)	849.940	562,849	341.948	541,777
Costs Pics	(Colon)	234,388 849,940	165.251 582.649	94,3023 341,946	14 <b>9.</b> 412 541.777	Majayri	(Kimpche)	10.4617 3.9089	6.0291	4.2089	6.8888	Tonga (s	(Pit Angel	2.0739	1.3735	0.8343	1.3219
Côse d'hone Crostis	(CFA Fr) (Diner)	9276.28	6144.05	3732.01	5912.98	Malaysia Malakse is	(Filogot) (Filogot)	3.9043 18.9947	2.5892 11.2582	1.5727 6.8372	2.4919 10.8329	Trinidadi/Tobago Tuninie	(Siner)	8.9792 1.5405	5.8472 1.0203	3.612A 0.6197	5.7236 0.9819
Cuba	(Cuben Pess)	1.1467	0.7586	0.4613	0.7309 0.4807	Mail Rep	(CFA Fr)	849.940	562,949	341.945	541,777	Turkey	فعطاة	50891.7	33575.1	20394.2	32312.4
Cyprus Czech Rep.	(Cyprus E)	0.7542 4 <b>3.99</b> 60	0.4996 29.1402	17,7003	28.0443	Meta Martinique	(Mattee Lim) (Local Fr)	0.5790 8.4994	0.384 5.6294	0.2333 3.4194	0.3698 5,4177	Turtes & Carcos Turesty (A	(US S) 12 materianu	1,5098 2,0738	1.3735	0.6074 0.8343	0.9823
Casco Map.	Jonish Krone)	9.7164	6.4355	3,909	6.1935	Mauritoria	(Ougaiya)	185.510	122.671	74,6338	118.25		ser Shilling)	1425.19	944.622	573.781	909.095
Cybout Rep	(D)(D) Fri	269.75	178.686 2.7076	108.525 1.6445	171.947 2.6056	Macritus	Mar Rupee)	27.1480 4 0000	17.9798	10.9213 2.0145	17.3035	Ulomine (Ki	etocymnets)	19633.5	13136.5	7979.38	12842.5
Dominica Dominican Rec	(E Comb 5)	4,0976 20,1816	13,357	8.1194	12.8843	Mentro Micuelon	(Local Fr)	6.0080 8.4994	3.3189 5.6294	3.4184	3.1922 5.4177	UAE	(Certam)	5.5448 1.00	3.6725	2.2307 0.4023	3.5344 0.8374
Ecuador	(Sucre)	3096.13a	2050.69	1245.63 1322.07	1973,57 2094,68	Monaco	(Franch Fr)	8.4994	5.6294	3.4184	5.4177 388.026	United Kingdom United States	(LE SE)	1,5098	1	0.6074	0.9823
Found	∉ovmen D	3286.14a 5.1245	2178.54 3.3941	2.0616	3.2665	Mongolia Montremat	(Fugric) (E Carr \$)	605.60 4.0678	401.113 2.7075	243.543 1.6445	2.6056			7.3278	4.8534	2.9481	4.6709
Egypt El Subvador	(Colon)	13.2475	8.7745	5.3298	B.4443	Morocco	Circum	13.9486	9.2386	5.8117	8.8911	Variable	(Vaiu)	176.D43	116.6	70.8251	172.215
Equal 1 Gernez	(CFA Fr)	849.940 19.9516	562,949 13,2213	341,946 8,0308	541,777 12,7241	Mozembique		8565.80	5886.84	3442.15	5453,72	Vatican Venezuela	(Lind) (Solivan)	2385.48 208.081	1580 137,82	959.72 83.7145	1520.58 132.637
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To The Holders of nco Central de Costa Rica US \$86,511,115 Series A Interest Claims Bonds Due May 21, 2005 US \$76,435,529 Series II Interest Claims Bonds Due May 21, 2005 NOTICE IS HEREBY GIVEN, that the rate of interest from May 23, 1994 through an including August 21, 1994 is 5.421875% pe Prizm. Interest coupon payable on Augus 22. 1994 will amount to \$1,058.59 pe

Dated: May 23, 1994

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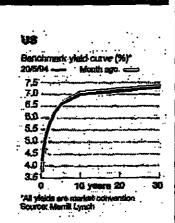


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The bond market looks as if it may be in for something it has not experienced for a long time: a quiet week.

Last week, the market first agonised over whether the Federal Reserve would put up interest rates, then celebrated when the central bank did just that. By the week's end, the yield on the long bond had dropped from 7.5 per cent to below 7.3 per cent, and the mood of the market was upbeat. There was even talk that the 30-year yield might dip below 7 per cent within a few weeks if recent increases in interest rates begin to take their toll on the pace of

economic activity. In contrast, this week should allow traders' and investors' nerves to settle. There is little in the way of important economic news due to be released until Wednesday, when the April durable goods publication. Brokerage house Donaldson, Lufkin & Jenrette forecasts that durable goods



Patrick Harverson

rose 1 per cent last month, which looks strong but is unlikely to overly worry the market because the data is notoriously unreliable.

The only other release of note will be Friday's update of the first-quarter gross domestic product estimate. GDP was originally estimated to have grown by 2.6 per cent but a downward revision in the number is expected. DLJ predicts revised GDP growth of 2 per cent.

# LONDON

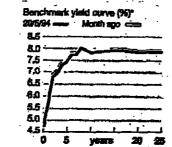
Gilts have rallied over the past couple of weeks, helped by a general upturn in the international bond market, and there is little on the horizon this week to suggest

a setback is in the offing. The central event of the week will be the convertible auction on Wednesday (see article below). According to Mr Ian Shepherdson of HSBC Greenwell, the issue is likely to have some appeal to domestic investors.

There are few important economic statistics due, although the Confederation of British Industry's survey, published on Friday, may give further indications of the impact of April's tax increases on the recovery.

Last week's figures provided some contradictory evidence on inflation, with the rise in average earnings outweighing the good news of a fall in the annual rate of underlying inflation. The market sees the earnines figures as an

Philip Coggan



'All yields are market consention Source: Merill Lynch

indicator of future inflationary problems, while the retail prices index merely reflects

With little on the domestic agenda to affect the market. the main danger may come from the US first-quarter gross domestic product figures on Friday.

Too strong a GDP number would inevitably upset the Treasury bond market, with the normal knock-on effect

### FRANKFURT

Investors are likely to return from today's public holiday to be confronted with the figures for German M3 money supply growth in April. Due early this week, the data could unsettle the market.

Expectations had been that the annualised, seasonally adjusted rate of growth would sink to 13 per cent in April after 15.4 per cent in the previous month.

But an article in last Friday's Frankfurter Allgemeine newspaper suggested that the figure may prove to be above the March

If this proves to be the case, the Bundesbank's chances of hitting its 4 to 6 per cent target for monetary growth for the year as a whole will recede still further. And the Bundesbank's new policy introduced this month with the half percentage point out in the discount and Lombard

rates - of using interest rate

look more of a gamble than

Due to be approunced at the end of the week, the figure could be down to an annual rate of below 3 per cent at last Coupled with a strong D-Mark. cuts to reduce M3 growth will this could revive hopes of

the April data.

### TOKYO

David Waller

Renchmark vield curve (967).

10 yrs 20

ever, although of course these

cuts were too late to influence

If the M3 data damners

bunds, this may be revived

by a good inflation figure for

investors' enthusiasm for

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51

Japanese government bond yields, which fell 13 basis points last week, are likely to decline further this week due to the Bank of Japan's continued easy stance on short-term money market

The central bank still remains cautious on the economy and the negative effects of a higher yen on corporate profits. The bank said last week that economic conditions had stopped deteriorating but there was no evidence yet of a recovery.

Such concerns are expected to be confirmed this week, with industrial production figures indicating a fall in output in April, and pointing to a decline in the second quarter. Retail sales figures for April and March household spending are expected to confirm that consumer confidence remains weak. James Capel in Tokyo forecasts a 2.5 per cent decline

in industrial production for

the first quarter of the current

Although such negative sentiment towards the economy has recently been factored into bond prices. further evidence of a delayed recovery is likely to support confidence among bond marke

calendar year and a 1.5 per

cent fall for the April to June

Emiko Terazoni

l<sub>d</sub> strike

lerest rate.

"greceive

participants. Meanwhile the consumer price index to be released Friday should reflect subd inflationary pressures.

## Capital & Credit / Graham Bowlev

# Revived convertible gilt faces the acid test

On Wednesday, the Bank of provides a useful hedge when England will auction a new convertible government bond, the first since 1987. The revival of this special breed of gilt has proved to be controversial. Welcomed by some, it has had a frosty reception from others, who are frustrated by what they see as the government's persistent refusal to turn to conventional long-dated gilts for its funding needs.

A convertible gilt is a shortdated bond which can be exchanged for a specified longdated gilt at a fixed price some time in the future. The conversion dates occur at six-monthly intervals and the terms worsen slightly at each date.

The convertible gilts auctioned by the Bank of England on Wednesday, worth a total of £2bn, will have a coupon of 7.0 per cent, coming to maturity in August 1997. Investors will be able to convert it into 9.0 per cent 2012 bonds, for the first time on August 6.

The attraction of such an investment vehicle for lenders is that it allows them to participate in more than one area of the gilt market. It therefore

yields, particularly at the long end, are volatile.

If, for example, yields fall, then investors may exercise their option of converting to the longer bond and so benefit from the rising market; if on the other hand yields rise, they will be protected by only being exposed to the fall in value of the short-dated bond. This special property of the

new gilt may be particularly attractive to investors now. given the recent financial market turbulence. Institutions may be worried about committing themselves to long gilts but are also afraid of missing out if bond markets do recover sharply once the threat of further rises in US interest rates

The appeal for the borrower, in this case the government, is that it does not have to commit itself to the high yields currently being seen on long-dated gilts. issuing a bond at such yields would cost the government more in terms of interest payments than a short-dated

Bond markets have been

ary, when the US Federal serve raised short-term interest rates in a pre-emptive strike on inflation. Investors took fright, sensing a turning point in world rates, and bond prices plummeted. The UK market has been one of the worst affected: gilts yields have climbed 11/2 percentage points

since February. But the Bank of England believes the bond market reaction has been exaggerated. It is much more optimistic about inflation and prefers to wait until long-term yields come down before issuing long-dated

Some investors, however, doubt whether funding at the short-end still has many advantages over selling longdated bonds and they think such a policy may in fact be damaging to the government's funding programme. "The Bank's policy is distort-ing the yield curve," according to Mr Michael Saunders, UK

economist at American bank Salomon Brothers. Analysts complain that yields on short-dated gilts have

been pushed up so much and the yield curve has flattened to such an extent under the sheer weight of the Bank's own funding that it is no longer making any clear cost savings by issuing short-dated rather than

long-dated bonds. They also say that the Bank's policy adds to the uncertainty that an investor faces, which acts as a deterrant at the margin.

"Investors already have to predict inflation and interest rates. If on top of that they have to guess funding policy as well, they may just go and buy French bonds," said Mr Saun-

Last year banks, building societies and overseas investors were keen to buy shortdated gilts. But this year many of them have turned to fixedrate mortgages, which in terms of exposure to long-term interest rates are similar to a shortdated bond. Yet despite the decline in demand, the Bank has persisted with its tactic of funding at the short end. Gilts, analysis say, are falling into a

Vacuum. But officials say this type of

borrowing needs; issuing longer-dated bonds would simply commit the government to paying higher yields and would be too expensive. They say, and some City analysts agree, that there will be more than enough demand for the new convertible bond, particularly among domestic banks, building societies and domestic fund

ement institutions.

But the new convertible issue may be a sign that the Bank of England is beginning to find it difficult to attract demand for short-dated gilts. Perhaps the biggest problem the new issue will face is the difficulty investors may have in deciding on a price. When details of the auction were announced last week, they were greeted with stunned silence as analysts tried to make sense of it. "There is no other stock like it in the mar-

ket," analysts complained. Whether the new gilt will find favour with the market will become apparent on Wednesday, although the debate it has provoked may not end there.

government officials their jobs

and sparked fears of early elec-

tions recently sent Spanish

government bonds plummet-

ing, and while the bond market

is expected to stage a cautious

recovery in coming months. It.

is likely to remain plagued by

Moreover, some of them say that Italian bonds, which ral-lied sharply after Mr Silvio Berlusconi's victory in the

recent elections, are now over-

"The optimism in Italy has

gone too far, just as the pessi-mism in Spain has been over-

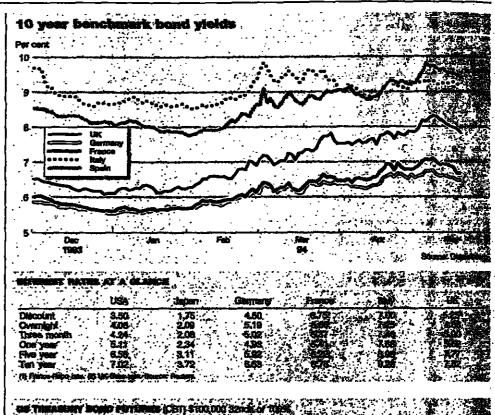
done," says Ms Phyllis Reed,

European bond strategist at

Barclays de Zoete Wedd. Since Italy's elections, "the political

risk has shifted from Italy to

valued in relation to Spain.



# International / Conner Middelmann

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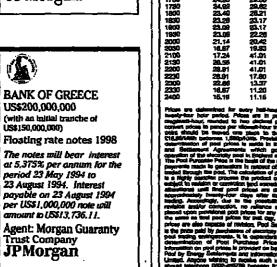
Republic of Austria

US\$350,000,000 Floating rate notes 1997

Notice is hereby given that the notes will bear interest at 4.625% per annum from 23 May 1994 to 23 August 1994. Interest payble on 23 August 1994 will amount to US\$11.82 per US\$1,000 note, US\$118.19 per US\$10,000 note and US\$1.181.94 per US\$100,000

Agent: Morgan Guaranty Trust Company

JPMorgan



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U.S. \$125,000,000 Floating Rate Notes due 1997 coupon amount of U.S. Sper U.S. \$10,000 Note. Residential

Property PRIVATE **ADVERTISERS** please contact Sonya MacGregor 071 873 4935

### THE KINGDOM OF BELGIUM U.S. \$100,000,000 FLOATING RATE BONDS **DUE NOVEMBER 1996**

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest for the sixteenth Interest Period from the 23rd May, 1994 to 23rd November, 1994 has been fixed at 4.8125 per cent per annum.

Interest payable on each US \$250,000 on the relevant interest date, 23rd November, 1994 will be US \$6,149.31.

**SVENSKA** INTERNATIONAL PLC, Agent

# Banque Indosuez

For the six months 20th May, 1994 to 21st November, 1994 the Notes will carry an interes rate of 5%% per annum and of U.S. \$269.79 Bunkers Trust Company, London Agent Bank

Spain, but some of it has got to shift back to Italy" Italy has an entirely new political system which has yet

are likely.

Political uncertainty plagues Spain A spate of corruption scandals to be tested, she says. "There is which cost several Spanish still a lot of disagreement within the right wing coalition and we would not rule out another general election within the next year," she cautions. While Spanish politics are a mess, "the most we are talking about is an early general election, not the overhaul of the

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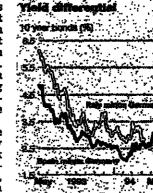
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continuing political uncerentire system", she adds. However, it is precisely the At the height of political tur-moll, the yield on the Spanish 10-year benchmark bond shot uncertainty of a possible early election that could cast a dark shadow over Spain's bond marup to 9.8 per cant, its spread ket, warns Mr Giorgio Radaelli, senior economist at Lehman Brothers. Mr Felipe Gonzales' over Germany widening to around 310 basis points. And although prices stabilised last government so far has surweek, with the yield gap narvived the scandals, with the rowing back to around 290 aid of its 17 Catalan coalition basis points, many analysts argue that, in the light of the partners. Their support would crumble if new revelations arose that could cause cabinet country's positive economic embarrassment and ministerial fundamentals, further gains resignations, he says.

"Obviously, no one knows when and if that will be the case, but this very uncertainty argues for investor caution until the government is seen to be firmly back in the driving seat." June 12 will be crunch time for the Spanish government, featuring regional elec-tions in Andalucia - traditionally a stronghold of Mr Gonzales' socialist PSOE party - and European Parliament elections. While the PSOR is expected to win a majority in Andalucia, "a slim victory

could be seen as a setback. says Mr José Luis Alzola,



southern Europe economist at Salomon Brothers. Also, recent opinion polls have indicated a PSOE defeat in the European elections. All this could increase the risk of early general elections later this year, even though the current term expires only in 1997.

However, early elections could boister market sentiment if the conservative Popular Party (PP) won. A PP-led gov-ernment would likely emphasise spending restraint and privatisations, as well as fostering greater labour market flexibility and liberalising key ser-

vices sectors, Mr Alzola says. Politics aside, Spain's fundamentals of slowing inflation. continued fiscal consolidation and structural reforms warrant further gains in the bond market, many say.

the year, the government's cumulative deficit was Pta599bn - about 20 per cent below the figure for the same period last year - boosted largely by a jump in tax reve-

439,127

21,583 1,936

A 180 CT.

Meanwhile, inflation is at its lowest level in years. The core rate fell to 4.6 per cent in April from 4.9 per cent in March, and is expected to slow to around 4 per cent by year-end. Last week's approval of the govern-ment's labour market reforms will ease wage pressures per-manently, further reducing long-term inflation expecta-tions, Mr Alzola says.

Political problems notwithstanding, fundamentals are expected to lend the market longer-term support, and both Mr Alzola and Ms Reed at BZW expect the 10-year Bono spread over bunds to narrow towards

200 basis points by year end. Mr Radaelli, however, says long-term exposure to Spanish bonds should be avoided as long as political uncertainty prevails, warning that any more scandals could send the spread over bunds widening back beyond 300 basis points and the peseta tumbling.

The Kingdom of Spain on Friday issued FFr6bn of 6% per

cent seven-year eurobonds, priced to yield 24 basis points over the corresponding French government bond Lead manager was Crédit Lyonnais.

# To the Holders of

# SHEARSON LEHMAN CMO, INC.

Series F. Class F-1 Floating Rate Bonds Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period May 20, 1994 through August 19, 1994 as determined in accordance with the applicable provisions of the Indenture, is 5.2500% per annum. Amount of interest payable is 23.207486002 per \$10,000 principal amount.

SHEARSON LEHMAN CMO. INC.

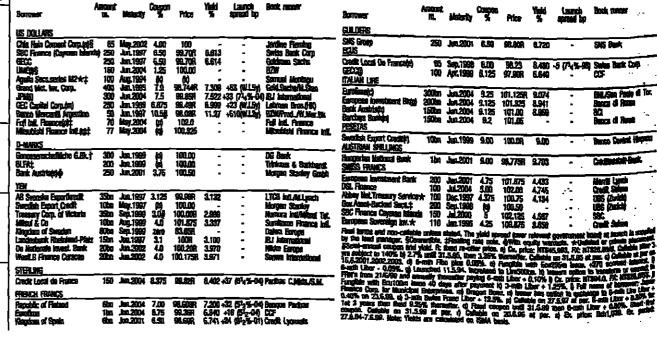
### Continental Bank Corporation US\$200,000,000 Floating Rate Notes Due 18 August 1998

Notice is hereby given that the rate of interest for period 23 May 1994 - 23 August 1994 has been fixed at 5.125%. The coupon amount for US\$10,000 notes is \$130.97 and for US\$250,000 notes is \$3,274,31. 19 May 1994 By: Continental Bank N.A., London, Agency Department

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# NEW INTERNATIONAL BOND ISSUES



# **EQUITY MARKETS:** This Week

1,572

13

Source: FT Grannile

Terry Byland

FT-SE-A All-Store

admittedly unimpressive 0.3 per cent

Nervousness ahead of the German money supply figures may prove

There are plenty of healthy company

results in the pipeline, with building industry groups likely to show the beneficial effects of the slide in UK

interest rates over the past 12 months

The oil share sector continues to

have a significant impact on market

international stance of the blue chip

stocks and the background of global

Indeed, oil prices are probably the

most significant factor in the Enterprise/Lasmo bid situation. But

excellent first-quarter results from

BP and some US majors should not

overshadow the impact of the 24 per

cent rise in oil prices since the end

The NatWest Securities oil team

believes the market may now have

recovery and while some further

shift to such other factors as the

outperformance of around 22 per

cent to the market, remains 15 to

unexpected increased BP dividend

20 per cent below its relative standing

will emphasise the pressure to switch

NatWest says that BP,

notwithstanding its recent

to Shell in the late 1980s. The

from Shell into BP.

squeeze on downstream margins.

seen the largest part of the oil price

increase is likely, emphasis may now

trends, if only because of the

crude oil prices.

of March.

a distraction for the UK market.

gain in the FT-SE 100 Index.

# **Bold strike on** interest rates well received

**NEW YORK** 

Wall Street is looking forward to a week of quiet reflection, a welcome break from three months of anxious anticipation about rising interest

It is ironic, perhaps, but equity investors, inherently concerned about tighter money, found reassurance in the Federal Reserve's aggressiveness last week. On Tuesday, the central bank decided to increase two key short-term rates by 50 basis points each.

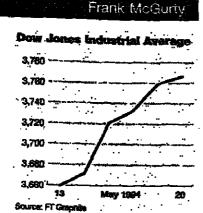
Gradualism, it seems, was not to the liking of a market which hates surprises. Instead of fostering a measure of predictability, the central bank's three previous increases in its Fed Funds target - at 25 basis points each - served to heighten concern about when the next move was coming.

Last week's bold strike -

accompanied by a statement suggesting the Fed had achieved its goal of moving to a policy which would neither encourage nor discourage growth - gives stocks expect share prices to hold fairly steady in the next few trading sessions, as the market digests a net gain of 107 points in the Dow industrials on the week.

"The market is going to move sideways - without much direction while waiting to assess the situation," says Peter Cardillo, head of research at Westfalia Investments in New York.

How stocks will perform after their pause is more controversial, however, Mr Cardillo sees the market waiting until next week's employment data before staging any push upward. But it is likely that the evidence will continue to point to low inflation. he says, supporting bond prices and



"setting the stage for a strong summer rally that will take stocks to new highs".

While William Raftery, technical analyst at Smith Barney Shearson in New York, agrees that share prices will finish this week with little change, he is decidedly more bearish about the intermediate outlook, "Last week was a brief rally. Just as in a bull market there are pull-backs, in bear markets there are corrective cycles," he says. "They look nice for a week, but then they trip you up." Citing underlying technical conditions and historical trends, he argues that the Dow Jones Industrial Average is heading below the 3,400 level by late summer.

Mr Gregory Nie at Kemper Securities in Chicago, takes a more positive view but remains circumspect about a sustained upturn. Although the strong suggestion by the Fed that it had reached a neutral policy has coaxed many investors out of their foxholes, Mr Nie says there is still some danger of further rate rises in the near term. The continuing rise in commodity prices and the persistent weakne of the dollar could force yet another move to tighter money, despite

expectations to the contrary. He discounts the chances of stocks breaking out of their trading range on technical grounds. He says the market has moved into an "overbought" condition and cash reserves remain low.

# **Analysts still** wary of Fed 'neutrality'

LONDON

The response from UK stock market analysts to the Federal Reserve's eagerly anticipated rate rises sounded somewhat muted by the end of the week, particularly when contrasted with the applause which preceded

the move. Confident predictions that the Fed had set the stage for a rally in global bond markets which would set London stocks free to celebrate economic recovery are now carrying the health warning: "dollar

permitting". Mr Nicholas Knight of Nomura Research, who is still the most bearish of the UK analysts, has told clients bluntly that the US bond rally would not hold and that the dollar's failure was beginning "to look terminal"; this scenario implies sharply higher US rates, he warns.

London markets have shown themselves more readily influenced than continental European markets by developments in the US, and Mr Knight remains pessimistic about interest rate trends in the UK "and the impact of rising rates on equity

Nikko Securities rejects the assumption that the Fed's statement implies that it has "achieved neutrality", and believes the Fed remains willing to raise rates further if need be.

The chances of the Footsie climbing convincingly away from 3,150 this week will depend on the progress of the bond markets, and of course, the dollar. But since the Fed is unlikely to move again so soon after last week's broadside, share prices can still respond to good news.

The broader market remains weak,

however. The FT-SE Mid 250 Index has fallen almost 2 per cent this month, contrasting with an

### OTHER MARKETS

### ZURICH

Holderbank holds its press conference and analysts' meeting on Wednesday at which a breakdown of 1993 results, and projections for 1994 will be given A raft of annual meetings is scheduled for the week, beginning with Oerlikon-Bührle tomorrow, with Ascom, Nestlé and Rieter on Thursday and Forbo on Friday. A CS Holding roadshow will be in Edinburgh on Wednesday and in

Frankfurt on Friday. The Swiss bank has expressed an interest in buying a 20 to 30 per cent stake in Austria's Creditanstalt-Bankverein with an option to take control later.

### FRANKFURT

Among a range of economic data due this week are April M3, which Nomura forecasts to rise by an annualised 13.5 per cent, and preliminary cost of living figures. The Bundesbank meets on Thursday but no move on rates is expected after the half-point cuts in the discount and Lombard rates last time. James Capel does, however, expect another reduction before the bank's summer recess, which begins after the July 21 meeting. Full-year figures come from Kaufhof, the retailer, and Viag on Wednesday. In March, Viag paid DM2.3hn in cash, plus a minority blocking stake of 25.1 per cent in the enlarged Viag group, to take full control of Bayernwerk, Bavaria's state-owned electricity utility, in a deal described as Germany's biggest

### **AMSTERDAM**

Nedlloyd publishes 1994 first-quarter figures on Thursday. Hoare Govett says that the operating results before extraordinary items are known to show a loss of Fl 57m for shipping. profits of F19m for European transport and Fl Sm for other activities. Over the year, the broker expects a strong improvement from the shipping side while the transport and other activities could be down. Overall, operating profit and net profit should be up substantially and Hoare Govett is forecasting earnings per share of Fl 5.35 for the current

### TOKYO

Investors are continuing to focus on the currency market after confidence improved last week, as domestic institutions gradually moved back into the equity market. However, many investors are still wary over selling with the Nikkei index standing between 20,500 and 21,000, and the upside is expected to be limited.

year and Fl 8.90 for 1995.

### RISK AND REWARD

# Globex highlights race for lucrative after-hours trade



The latest episode in the Globex saga has highlighted the strong belief among the world's leading futures exchanges that there is

latest

demand for and money to be made in, after-hours trading. The million-dollar question is whether Globex will be able to secure a significant slice of this potentially lucrative mar-

by more nimble competitors. Although Globex was dealt a humiliating blow last week by Liffe, London's financial futures and options exchange, when it decided against joining the system because of the restrictive terms which Globex had laid down, its future brightened considerably a few days later when DTB, Frank-furt's financial futures and options exchange, said it intended to join the system.

ket or find itself squeezed out

DTB is the third exchange to join Globex, the electronic futures trading system developed and operated by Reuters, the financial information and news group, along with the Chicago Mercantile Exchange and Matif, the French futures exchange. "The future of Globex has cleared up a lot," says a spokeswoman at Matif. "There was no clear commitment before, but now there

Now that the uncertainty hanging over the system has been dispelled and its configuration has been clarifled, one would expect Globex to speed up DTB's entry into the system. But DTB still needs to sign a contractual agreement with Globex, which could take weeks, and then it could take up to a year for its products to be listed on the system.

This lack of urgency on Globex's part could play directly into the hands of other exchanges which are considering alternative after-hours electronic trading systems. The Chicago Board of Trade

Globex last month, expects its

"Project A" electronic trading system to start in August. Mr Patrick Arbor, CBoT chairman, says the initial aim of Project A is to operate in the afternoon after the exchange's morning open-outcry session has ended and before the evening session starts. The system is scheduled to start operating through the

night by the autumn. CBoT also has an agreement in principle with Bloomberg Financial Services which would give users with Bloomberg terminals access to its products. Since this is a nonexclusive pact. CBoT is free to find other potential distributors of its products.

There are also indications that CBoT and Liffe, which already have a close relationship and similar business strategies, are exploring ways to work together. The chairmen of the two exchanges are due

to meet later this week. Mr Daniel Hodson, Liffe chief executive, does not rule out linkages of some kind between the two exchanges, such as fungible links between identical contracts. "All these exciting projects would have been off-limits had we joined Globex," says Mr Hodson.

Mr Nick Durlacher, Liffe chairman, said last week that Liffe's after-pit trading could easily be extended by two hours, thus taking it to the end of the Chicago morning trading session of 2pm Chicago time. Lifte may also extend its network overseas, following the successful installation of its screens in New York.

Mr Hodson says that while these steps would not pose a problem on the technological front, they could be held up by considerations such as market supervision and the impact on the London Clearing House. "But these hurdles are not insuperable," he says.

But the Matif spokeswoman says that the links established between three of the world's most important exchanges and their combined political will should ensure a successful future for Globex. (CBoT), which pulled out of

Antonia Sharpe

### INDICES AT A GLANCE

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	Closing price	Over	On 12 months		Hgh.		nonth	• 	High		Low.
FT-SE 100	3,127,30	+9.3	+11.0	-6.5	3,520,30	2/2/94	2,812.20	21/5/93	3,520,30	2/2/94	3,070.50 4/5/94
Dow Jones Ind.	3,766.35	+2,9	+6.9	- + <b>0.3</b>	3,978.36	31/1/94	3,449.93	6/7/93	3,978.36	31/1/94	3,593.35 4/4/94
Nikkei	20,342.17	+0.4	+8.1	+16.8	21,148.11	13/9/93	16,078.71	29/11/93	20,677.77	16/3/94	17,369.74 4/1/94
Dax	2,249.65	-0.4	+39.1	-0.8	2,271.11	. 16/5/94	1,603.04	24/5/93	2,271,11	16/5/94	2,020.38 2/3/94
CAC 40	2,155.43	0,4	+17.4	-5.2	2,355.98	2/2/94	1,836.78	20/5/93	2,355.93	2/2/94	2,081.94 , 31/8/84 .
Banca Com. Ital.	776,45	-4.0	+38.9	+25.3	817:17	10/5/94	508.01	16/6/93	817.17	10/5/94	588.85 10/1/94
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# INVESTOR AB

THREE MONTH INTERIM REPORT

## INVESTOR GROUP INCLUDING SAAB-SCANIA

Investor's net worth, with Saab-Scania at book value, on March 31 amounted to SEK 36,056 m. (Dec. 31, 1993: SEK 37,493 m.), or SEK 198 (206) per share.11 On May 17, its net worth amounted to SEK 38,218 m., or SEK 210 per share.

The value of Investor's portfolio of strategic holdings on March 31 was SEK 26,408 m. (Dec. 31, 1993: SEK 27,964 m.), a decrease of 5 % from the beginning of the year. On May 17, its value was SEK 28,570 m.; an increase of 2% from the beginning of the year.

The Investor Group's income after financial items amounted to SEK 222 m. against a corresponding loss of SEK 559 main the first quarter of 1993.

The Group's net debt on March 31 amounted to SEK 5,194 m. (Dec. 31, 1993: SEK 4,850 m.)

# SAAB-SCANIA

Saab-Scania's order bookings rose by 49% compared with the first quarter of 1993.

Saah-Scania's sales during the period amounted to SEK 6,700 (5,600) m.

Saah-Scania's operating income after depreciation amounted to SEK 561 m. against a year-earlier loss of SEK 21 m. Income after financial items amounted to SEK 448 (-109) m.

In 1994, a continued improvement in the income trend is expected for Saab-Scania.

11 SEK 46,989 m. with Saab-Scania at an EBIT value, or SEK 258 per share.

This is a summary of investor's three month interim report 1994. The complete report can be obtained from Investor AB, S-103 32 Stockholm, Sweden, relephone +46-8-614 20 00.



£900,000,000 Corporate Capital

The undersigned acted as advisers to Lloyd's of London in structuring the admission of corporate capital.

**JPMorgan** 



S.G.WARBURG

December 1993

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Financial Times. Europe's Business Newspaper.

### FT MANAGED FUNDS SERVICE

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From United | 120 Sept | Section | Sect | Part | Jack Street, 1985 | 65.30 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65.75 | 65 ASS AT Report — A 1 1/16/36 (20/16) 1/16/16 1/ ## 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | | Window box Area | 172.55 | 73.57 | 74.51 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 2.70 | 8 & C E Unit Trace Alegant Lie (1000)81
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SCHEME PARTICELARS AND REPORTS: The prote report provided by the managers.

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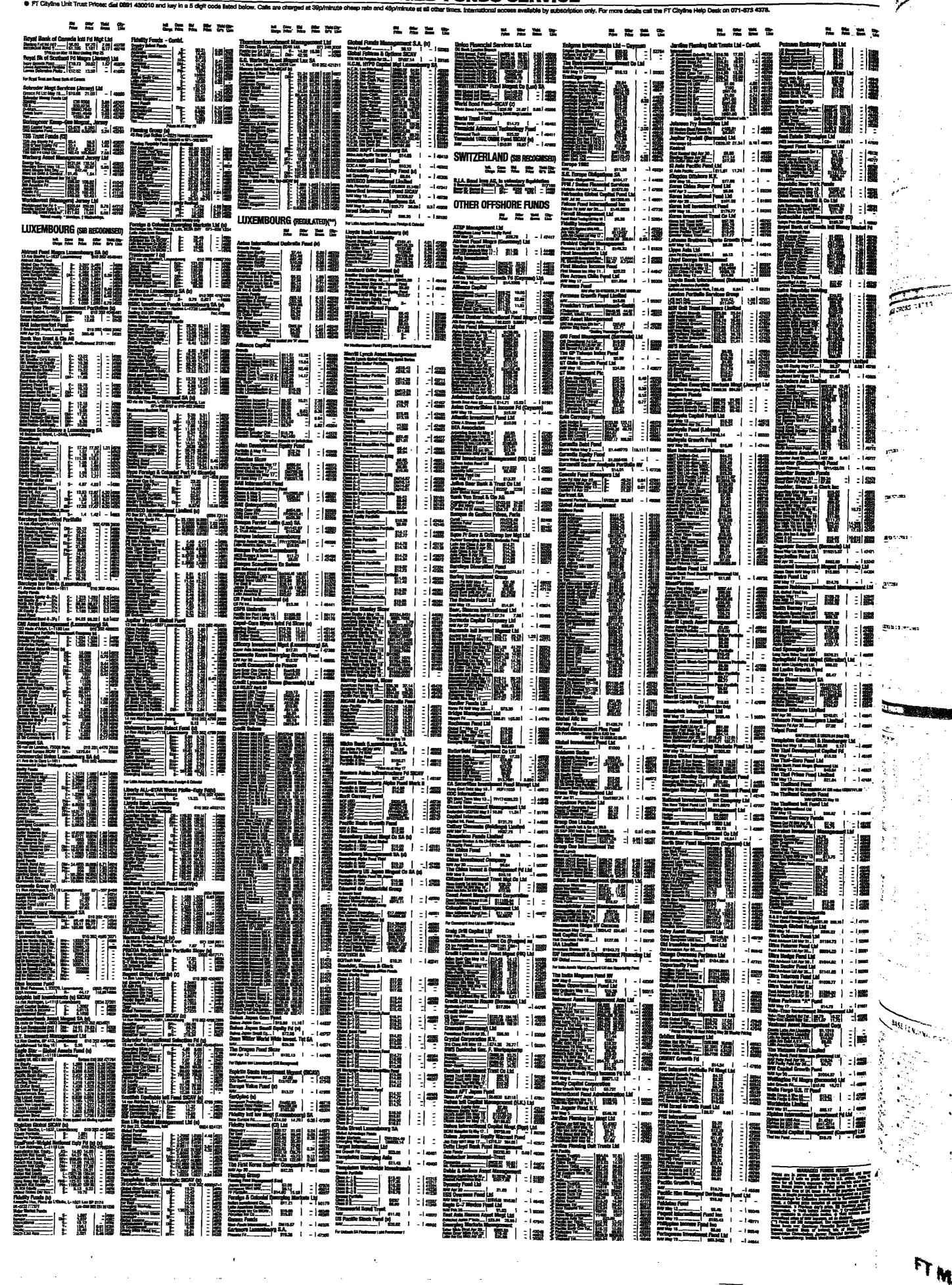
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# **Bank Accounts**

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Brazil (C1 2518.59 +45.15 790 - 927 2528.00 2473.00 - Canada (C3) 2.0783 +0.0041 774 - 792 2,0823 2,0890 2.0797 -0 Mexico (New Peao) 5.0080 -0.0038 991 - 189 5.0251 4,9991	Argentina (Peso) 0.9981 - Brazil (Cr) 1668.16 +27.6 18 2.083 -0.9 2.0978 -0.9 87.1 Canada (CS) 1.9788 +0.000 - Mexico (New Peso) 3.3170 -0.00	- 980 - 981
Australia (AS 2.0738 +0.0042 725 -750 2.0811 2.0876 2.0731 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1.8 11.6513 0.4 11.6783 −0.1 - Hong Kong (HKS) 7.7251 +0.000 India (Fe) 31.9700 +0.002	
Maraysia (MS) 3.9093 -0.0028 075 - 111 3.8209 3.8819 190.483 3.8209 3.8819 190.483 3.8209 3.8	Malayais (MS) 2.5898 -0.005 1.3 2.5755 -0.4 2.5821 -0.4 - New Zenland (NZS) 1.7040 -0.002 Philippires (Pso) 27.7000	5 870 - 950 104.800 103.870 103.716 2.3 103.285 2.4 100.9 2.9 148.0 2 886 - 898 2.5987 2.5730 2.5818 3.5 2.5783 1.7 2.6083 -0.8 - 9 030 - 050 1,7088 1,7080 1,7080 -1.3 1.7104 -1.5 1,7321 -1.7 - 500 - 500 27.2500 28.9000
Singapore (SS) 2.3226 +0.0097 212 -239 2.3304 2.3157 S Africa (Corn.) (FI) 5.5481 +0.0136 455 - 507 5.5658 8.5325 S Africa (Fin.) (FI) 7.4358 +0.0026 187 - 528 7.5104 7.3737 South Korea (Won) 1216.98 +0.68 658 - 737 1220.89 1214.95 Talwan (T3) 40.5080 +0.04 217 - 942 40.5500 40.4217	Singspore (SS) 1.5383 +0.004 Singspore (SS) 1.5383 +0.004 Singspore (Ron.) (R) 4.9826 South Korne (Won) 806.050 -0.6	3 379 - 388 1.5412 1.5386 1.5375 0.8 1.5373 0.3 1.5393 -0.1 - 1 740 - 755 2.6765 3.6800 3.6803 -5.1 3.7186 -4.8 2.7953 -3.3 - 1 150 - 350 4.9800 4.8800 4.9587 -8.2 5.0175 -7.5 - 5 000 - 100 808.000 808.100 809.05 -4.5 812.55 -3.2 831.05 -3.1 -
This light (81) 38.0243 +0.029 067 - 419 38.1500 37.9970 15DR rate for May 19. Bickloffer apressed in the Pound Sport table after only the last three decimal place but are implied by current interest rates. Starting indice sets aftered by the Beath of England. Beat setting the Dollar Spot tables derived from THE WHATELITERS CLOSING SPOT PATES. Some values are no	Thelland (Bi) 25.1850 -0.01	800 - 800 28,8800 26,7800 26,85 -0.9 26,85 -0.9
CROSS RATES AND DERIVATIVES  EXCHANGE CROSS RATES  May 20 BF: DKr FF: DM & L FI	NKC Es Plus SKC SFT 2 CS & Y Equ	FIXED INTEREST RATES  MONEY RATES  Mey 20 Over One Three Stx One Lemb. Dis. Repo
Belgium         (BFr)         100         18.99         16.61         4.859         1.982         4682         5.450           Denmark         (DKr)         52.66         10         8.747         2.569         1.044         2455         2.889           France         (FFr)         60.20         11.43         10         2.825         1.183         2806         3.280           Germany         (DM)         20.58         3.908         3.419         1         0.409         968.4         1.121           trained         (E)         50.45         9.582         8.382         2.452         1         2352         2.750	21.03     502.7     401.5     22.63     4.146     1.985     4.062     2.950     306.5     2.523       11.07     284.7     211.4     11.92     2.183     1.029     2.139     1.553     161.4     1.329       12.68     302.8     241.7     13.83     2.486     1.177     2.445     1.778     184.5     1.519       4.328     103.5     82.82     4.868     0.853     0.402     0.838     0.807     83.07     0.519       10.61     253.8     202.8     11.42     2.082     0.986     2.049     1.488     154.6     1.273	night month miths miths year inter. rate rate
Party   (1) 2.145   0.407   0.356   0.104   0.043   100.   0.117	0.451         10.78         8.612         0.486         0.089         0.042         0.067         0.083         6.574         0.054           9.859         82.25         73.67         4.154         0.761         0.369         0.745         0.541         58.24         0.483           10         239.0         180.9         10.76         1.971         0.329         1.831         1.402         145.7         1.200           4.184         100.         79.86         4.502         0.825         0.389         0.806         0.587         60.96         0.502	week sgo         5½         5½         5½         5½         5.50         —         6.75           Garmany         5.28         5.20         5.04         4.88         4.88         6.00         4.50         5.23           week ago         5.50         5.20         5.03         4.98         4.98         8.00         4.50         5.47           kreizerd         5½         5½         6         6½         6½         6½         —         6.25           week ago         5½         5%         6         6½         6½         6         6         6.25         6         <
Spein         (Pta)         24.91         4.730         4.138         1.210         0.484         1161         1.357           Swedger (SF)         (SK)         44.18         8.390         7.339         2.147         0.876         2060         2.408           Switzerland         (SF)         24.12         4.561         4.007         1.772         0.478         1124         1.314           UK         ©1         51.16         9.716         8.469         2.486         1.014         2385         2.788           Canade         (CS)         24.82         4.676         4.000         1.196         0.488         1148         1.342	5.239     125.2     100.     5.638     1.033     0.487     1.012     0.736     76.34     0.829       9.282     222.1     177.4     10     1.882     0.864     1.794     1.303     135.4     1.116       5.073     121.3     96.84     5.480     1     0.471     0.980     0.711     73.93     0.692       10.76     257.2     205.4     11.58     2.121     1     2.078     1.509     156.8     1.291       5.178     123.8     98.86     5.573     1,021     0.481     1     0.726     75.46     0.621	Netherlands   176   74   74   78   - 7.00   7.65
US (\$) 33.90 6.439 5.632 1.647 0.672 1581 1.848 Japan (Y) 326.3 91.96 54.20 15.85 8.467 15210 17.78 Ectr 39.63 7.526 6.553 1.266 0.795 1847 2.160 Yan par 1,000; Danieh Kroner, French Franc, Norwegian Kroner, and Swedish Kroner per 10; Belgian	7.131 170.4 198.1 7.574 1.406 0.683 1.377 1 103.9 0.856 158.62 1840 1310 73.86 13.53 8.378 13.25 8.624 1000. 8.233 8.335 199.2 169.1 8.970 1.643 0.775 1.610 1.169 121.5 1	week ago         4½         4½         4         4         6.825         3.50         —           US         4½         4½         4½         5½         —         3.50         —           week ago         3½         4½         4½         5½         —         3.50         —           Japon         2         2½         2½         2½         2½         2½         —         1.76         —
B 13-MARK FUTURES (MM) DM 125,000 per DM Open Settprice Change High Low Est,voi Open Int.	UK INTEREST RATES LONDON MONEY RATES	week ago     24     24     24     24     24     -     1.75     -       III S LIBOR FT London     Interbenk Fixing     -     44     44     4%     5%     -     -     -       week ago     -     44     48     5%     58     -     -     -
Jun 0.8092 0.8077 +0.0045 0.6081 0.6025 41,886 116,639 Sep 0.6034 0.8071 +0.0045 0.6076 0.6034 2,115 7,662 Dec - 0.8077 +0.0044 0.6077 0.6060 22 258	Many 20   Over 7 days One Three Six One right notice months months months wear   Six One months months was   Six One   Six O	US DoBar CDs - 4.12 4.32 4.82 5.15
## SWISS FRASIC FUTURES (MM) SFr 125,000 per SFr  Jun 0.7082 0.7121 +0.0039 0.7130 0.7070 14,646 41,072 Sep 0.7132 0.7134 +0.0039 0.7140 0.7114 1,241 2,228 Dec 0.7162 +0.0039 5 340	Starling CDs - 5 - 41 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	ECU Linked De said rates: 1 mit: 64: 3 mits: 64: 6 mits: 69: 1 yest: 58. 5 LIBOR interbook from rates are offered rates for \$10m equited to the market by four reference buries at 11am each working day. The baries are Bankers Trust, Bank of Tokyo, Berciaya and Resional Westminster.  Mid rates are shown for the domestic Money Rates, US \$ CDs and SDR Linked Deposits (Ds).  EURO CURRENCY INTEREST RATES
JAPANESE YEN FUTURES (IMM) Yen 12.5 per Yen 100  Open Sett price Change High Low Est.vol Open int.	LIK clearing bank base lending rate 5% per cent from February 8, 1984  Up to 1 1-3 3-8 6-9 9-12  month month months months months	May 20         Short         7 days         One         Three         Sk         One           term         notice         month         months         months         year           Beiglan Franc         S <sup>3</sup> <sub>8</sub> - S <sup>1</sup> <sub>4</sub> S <sup>2</sup> <sub>6</sub> - S <sup>2</sup> <sub>6</sub> S <sup>2</sup> <sub>6</sub> - S <sup>2</sup> <sub>6</sub> S <sup>3</sup> <sub>8</sub> - S <sup>1</sup> <sub>4</sub> S <sup>1</sup> <sub>2</sub> - S <sup>3</sup> <sub>8</sub>
Jun 0.9609 0.9622 +0.0015 0.9643 0.9570 27,350 58,457 Sep 0.9844 0.9689 +0.0015 0.9708 0.9644 2,380 5,894 Dec - 0.9761 +0.0014 0.9775 0.9743 15 942	Certs of Tex dep. (\$100,000) 1½ 4 3¾ 3½ 3½  Certs of Tex dep. under £100,000 is ½gpc. Deposits withdrawn for path ½gpc.  Ave. tender rate of discount 4,7430pc. ECGD fixed rate 8tg. Export Finance. Make up day April 28, 1994. Agreed rate for period May 25, 1994 to Jun 25, 1994, Schemes II 8 til 6,50pc. Reference rate for period Apr 1, 1994 to Apr 29, 1994, Schemes IV & V & 2,20pc. Finance House Baye Rate 5,90p from	Danish Krone 54 - 52 53 - 53 54 54 55 53 55 53 55 53 54 55 54 55 54 55 55 55 55 55 55 55 55
USTERLING FUTURES (IMM) 262,500 per £  Jun 1.5068 1.5056 -0.0024 1.5138 1.5026 8.339 44,798 Sep 1.5086 1.5036 -0.0024 1.5118 1.5010 218 2.572	May 1, 1994  BANK OF ENGLAND TREASURY BILL TENDER  May 20 May 13 May 13 May 13	Sparish Peseta 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7
Dec 1.5038 -0.0024 1.5100 1.5020 14 52  E PHILADELPHIA SE 2/S OPTIONS 231,250 (cents per pound)	Bills on other ESUDEN EADOM Top accepted rate A.7430% 4.8533% Total of supilications E1790m E1673m Ava. rate of discount A.7430% 4.8428% Total allocated ESUDEN E490m Ava. rate of discount A.7430% 4.8428% Min. accepted bid ESB.8.15 598.790 Offer at each tender ESUDEN E400m Alformant at min. level 100% 43% Min. accept, bid 182 days	US Coller 4% - 4% 4% 4% 4% 4% 4% 4% 4% 4% 4% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5%
Strike         CALLS         PUTS           Price         Jun         Jut         Aug           1.425         7.90         7.88         8.05         -         0.06         0.30           1.480         5.47         5.86         6.01         -         0.27         0.68	FT GLIDE to WORLD CURRENCIES   Posted in New York	M THREE MONTH EURODOLLAR (MM) \$1m points of 100%  Open Sett price Change High Low Est. vol Open int. Jun 95.28 95.27 - 96.29 96.25 111,656 388,879
1.475 3.12 3.65 4.18 0.11 0.74 1.33 1.500 1.28 2.11 2.70 0.71 1.63 2.32 1.525 0.31 1.05 1.67 2.23 3.01 3.66 1.550 0.01 0.45 0.94 4.38 4.89 5.41 Previous day's vol., Calle 6,437 Puts 7,167 . Prev. day's open int., Calle 484,72347 Puts 413,306	The PT Guide to World Currencies table can be found on page 25 in today's edition.  1.5050 1.5075 1.5066 3 auth 1.5028 1.5054	Sep 94.82 94.77 -0.06 94.85 94.74 217.992 417.025 Dec 94.36 94.28 -0.08 94.38 94.24 246,598 412,988
UK GILTS PRICES	1 yr 1.5000 1.5035	Jun     95.67     95.68     -0.01     95.67     95.65     1,686     20,475       Sep     95.23     95.21     -0.05     95.23     95.19     71446     11,976       Dec     94.67     94.61     -0.10     94.67     94.79     319     7,267
Hotes Price C of Cro due nd line Notes Price E Shorts" (Lines on la Pine Vases) Trass 11-oc. 2001-4	1.1 1,520 Mr19 Se19 10.2 1290 Index-Linked (b)	All Open Interest figs. are for previous day
Toron   1000 La 1994   100	28 543 Mr4 Mr4 8,12 1274 20; 38	BANK RETURN  Wednesday Increase or BANKING DEPARTMENT May 18, 1994 decrease for week
Times   12-bpc   19955\$\$   109-5   0.1   9.40   1975   1981   8.4   1298   7-lapt   20085\$\$   99-5   14-pc   1996   112-b   0.1   770   1622   1/22   16.12   1395   8pc   2007-6   120-6   15-lapt   1996\$\$\$   112-b   0.1   13-b   1996   1890   1893   13-13   1399   1399   1390   1	1.5 3,900 Mr6 Sed 31.1 - 21-3c 198 1782 1552 0.9 1,550 3452 Mr63 13.4 1338 1.7 2,000 App 0.65 1.3 1334 21-3c 11.	Labitities £ £ Cepital 14,553,000 Public deposits 1,048,016,144 -61,185,477 Bankers deposits 1,501,577,540 -117,384,499
Conversion 10pc 1996   1073,   0.4   3,498 Mr15 No15   8,4 1740   133-gc 194-8   1083	1.0 1,250 M29 Se/5 17.2 1301 2½gc 20	S,435,223,382 -270,022,562 Assets Government securities 1,164,507,429 +160,315,000
Trees 7-lapt 1998±t   998   0.7   7.850 Mx30 Se30   21.2	September 1993: 141.9 and for April 1994: 142.5.  2.7 3,100 M/25 8e25 15.2 1338 2.2 2,750 - 18.4 18. 4,273 _312.byt2 8.12 1345	Premise, equipment and other secs 2,282,589,523 +1,085,146,854 Notes 7,595,214 +2,155,138 Colm 181,073 +4,807 5,435,223,382 -270,022,562
Treas 91; pc 1998‡‡	1.7 5,150 Fe8 Aus 21.12 1701 2.7 1,000 Mr10 Sa10 1.2 1330 Other Fixed Interest 2.0 4,950 Mc23 9c27 18.2 Other Fixed Interest 1.7 800 Mc23 Mc23 20.12 1332 McCam Der 111, 2010 123 1.7 50 Je4 Je4 1.12 - 2.2 8,950 Fe25 Au25 19.1 1992 Autom Der 101, pc 2009 11612 1.9 100 Mc24 Sc24 3733 -	ISSUE DEPARTMENT  Liabilities  Notes in circulation 17,822,404,788 -32,155,138  Notes in Banking Department 7,595,214 +2,155,138
Five to Pffleen Years.  Each 12*4pc 1999	1.8 1.000 Je12 De12 8.5 1280 B*main 11*2ptc 2012 1294 1.5 45 Myr13 Mr15 4*93 1857 6*stland Cap B*2ptc *10. 1044 2.5 308 Apri Cct -1465 6*pc Cap 1988. 1024 0.9 575 Apri Cct 28.8 Myr3 Mr15 4*93 1857 6*pc Tap 1988. 1024 0.9 575 Apri Cct 28.8 Myr3 Mr15 4*93 1857 6*pc Tap 1988 1.5 40 Myr3 Mr2 2011 148 1.5 40 Myr3 Mr2 27:10 -148 1.5 45 Myr3 Mr2 27:10 -148 1.5 40 Myr3 27:10 -148 1.5 40 Myr3 27:10 -148 1	Assets Government debt 11,015,100 Other Government securities 15,911,563,129 +1,950,542,412
Intex Rig Rate 199	Lénés 13-les 2008 1234 2.1 49 Ápi 0-1 273 31-48 4.2 359 Fei Aut 23.12 1239 [Arespool 3]-gociried 38½ -1.3 5 1.Jan. John 1 25.12 1239 [Arespool 3]-gociried 34 -2.9 26 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 26 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 26 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 26 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 26 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 26 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 27 28 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 27 28 1.Jan. John 2 5.4 1552 [Arespool 3]-gociried 34 -2.9 28 1.	Other Securities 1,707,421,771 -1,980,542,412 17,690,000,000 -30,000,000  LONDON RECENT ISSUES: EQUITIES
9 anc 2002 110 2 1.3 5.577 Fe27 Au27 21.1 (349 Free 542 to	4.6 36 App. Cot 1.3 1328 Printip Applie 37g.C 2021. 13874 0.5 60 3.03 Jy30 193 3465 3.9 275 5.049.Jy0c 1.3 1238 47g.c 8.2024 13074 0.4 50 - 20.7 - 3.0 475 Apr Oct 21.2 1316 Utd Mas Shales 187g.c 2006 145 2.1 50 Mr 1 Set 27.8 -	Issue Amt Mild. price paid cap 1984 price Net Div. Gra P/E p up (2m) High Low Stock p +/- div. cov. yid net
Tap: Atock, 17 Tax-free to non-reactionts on application. E Auction basis, and Ex dividend, Classing II	FT GOLD MINES INDEX	- F.P. 12.9 140 125 Capitol 140 42 LN3.3 1.8 2.9 23.3 1.6 250 F.P. 185.1 249 246 DCC 248 LC34% 3.8 2.7 12.9 110 F.P. 40.3 115 110 DRS Data & Res 113 42 LN2.8 1.1 3.1 27.0 180 F.P. 60.1 171 160 GRT Bus 168 RN3.8 3.3 2.8 13.0
	% chg % of Binny staces likely MSct Cup Sold Gross div 52 week 28 21/12/53 19 \$200 Minns yield % High Low Gold Minns index (26) 1834.44 -13.3 1882.35 45.88 100.00 2.01 2367.40 1522.86	120 F.P. 40.7 128 122 Go-Ahead 122 MRMA0 1.6 4.1 18.5 185 F.P. 42.3 198 180 Harrieya 185 +2 W4.7 2.2 3.2 17.8 105 F.P. 57.4 105 107 Healthcal 104 WRMA0 1.6 4.8 14.8 - F.P 98 92 Int Blosech 92 WRMA0 1.6 4.8 14.8 14.8 15.5 F.P 50 30 Do. Warrants 48
Adam & Company 525 Duncan Lewis	## Regional indices  Africa (16)	130 F.P. 71.7 138 122 Keller 128 WNC4.7 2.3 3.7 14.8 180 F.P. 58.1 183 159 Lomberd Ina. 183 42 WNC4.7 2.2 5.9 9.4 F.P. 2.81 18 <sup>1</sup> 2 15 <sup>1</sup> 2 MgKidand Assets 18 <sup>1</sup> 2
Allod Trust Bank	Copyright, The Resected Terms Limited 1994. Figures to brackets show number of companies, Basis US Dollars. Base Values: 1000.00 31/1992. Predictions of Gold Mines Index: May 20: 2052; week's change: -3.4 points: Year ago: 165.3. † Partial.  RIGHTS OFFERS	- F.P. 285.1 131 118 Heatrow 129 Yeric.7 2.5 2.8 16.4 - F.P. 6.03 51 63 Secure Retirement 60 -1
Bank of Cyprus	lessue Amount Latest price part Renunt. 1994 price part Renunt. 1994 price pri	100 F.P. 43.9 95 91 Templeton Lat Am 95 +1-2
Barrishys servi	8 Mil 16/6 1½pm ½pm Affed Radio ¼pm 27 Mil 22/6 7¾pm 4½pm Baboock Intl 5pm +¼ 3 Mil 31/5 11½pm 6pm ½Prackenbridge 10½pm +1¾ 270 Mil 8/7 64pm 46pm Compets 6tpm -3 55 Mil - 18pm 5pm Dale Bectnc 5pm	FIXED INTEREST STOCKS  Issue Amount Latest Closing +or- price paid Renur. 1994 price
Crydesdele Bank	500 NS 28/5 63pm 34pm Derwent Valley 34pm   113½ NS 28/6 2pm 14pm Eaglet 2pm 4½ 5 NS 31/5 4pm 2pm Ferum Hdgs 12pm 12pm 192 NS 15/6 22pm 4pm Huttars Ambey 4pm 2 NS 24/5 4pm 4pm Tamaris 34pm	Proce paid   Henun.   1994   Proce   Proce
	24 Mr - 11pm 10pm Link 11pm	- P.P 117/2p 104b Med 5.8p CV, Pt. 108p -1/2 - F.P 103 101 <sup>1</sup> 2 Ptermigen 3 <sup>1</sup> 4pc Cv, Bds, 101 <sup>1</sup> 2 p Pence.

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### Germany elects president



assembly, composed half of members of the federal parliament (the Bundestag) and half of deputies from the 12 state parliaments (Landtage) convenes in

The federal

Berlin to choose Germany's next state president. The quest for a successor to the distinguished Richard von Weizsäcker (above) looks set to go through three full rounds of voting.

Roman Herzog, president of the constitutional court, is Chancellor Kohl's choice, and the man most likely to succeed. But Johannes Rau, the Social Democrats' nominee, is the popular choice, and could yet give him a run for his money.

Nigerian democracy: Local polling begins in Nigeria to elect 270 delegates to the national constitutional conference, due on June 27.

Campaigners for democracy have denounced the conference as a sham, as a ban on all political parties and associations is in force until 1995. Large parts of southern Nigeria are expected to boycott the polls and the conference.

UK economy: The deficit with non-European Union countries is expected to have widened slightly to £700m in April, from £675m in March.

While the UK's trade deficit has been broadly stable in money terms over the past few months, the trend of import and export volumes has deteriorated. Some analysts see that as a worrying sign, although doubts remain over the accuracy of the figures, particularly the price/volume split.

Crimea: Victor Chernomyrdin, the Russian prime minister, meets Ukrainian counterpart, Yefim Zvyagilsky, in Moscow to discuss the worsening situation in Crimea. The Crimean parliament voted on Friday for virtual independence from Ukraine.

Douglas Hurd, UK foreign secretary, is also in Moscow to meet Mr Chernomyrdin and Russian president Boris

Romania issues a 10,000 lei (US\$6) banknote after three years of triple digit inflation. Before the end of communism in 1989, the largest denomination banknote was 100 lei.

**Tennis:** The French Open begins at Stade Roland Garros in Paris (to

Holidays: Austria, Belgium, Denmark, bourg, Netherlands, Norway, Sweden, Switzerland (Whit Monday). Canada (Victory Day). Egypt, Jordan, Kuwait, Pakistan, Saudi Arabia, Syria, (Eid al-Adha). Morocco and Turkey.

24

**TUESDAY** 

### Russia outlines Nato policy

General Pavel Grachev, Russia's defence minister, visits Nato headquarters in Brussels. He will give a speech which is expected to present Russia's new military doctrine and lay out the terms on which his country wants to co-operate with Nato in such areas as peace-keeping and the exchange of know-how.

Baltic Council foreign ministers gather for a two-day meeting in the Estonian capital, Tallinn. Worsening relations between Estonia and Russia will be on the agenda. The ministers will also discuss joint mitiatives including the so-called "Eurofaculty", the Riga-based university specialising in law and economics, and the Via Baltica

motorway to link Helsinki and Warsaw. The Council, set up in 1992, includes Germany, Denmark, Sweden, Finland, Norway, Poland, Russia, Lithuania, Latvia, Estonia and the European Com-

South African president Nelson Mandela makes a state of the nation speech to a joint session of the two houses in the new all-race parliament. Following a cabinet meeting on Monday he is due to set out plans for spending on reconstruction and development.

EU fraud: Jo Carey, a former official in the UK Treasury who worked for nine years at European Court of Auditors, the EU's financial watchdog, is quizzed at Westminster by the House of Lords European Affairs Committee on the extent of EU fraud.

UK competitiveness: Plans to privatise the Civil Aviation Authority's air traffic control services are expected to feature in a government white paper on competitiveness out today.

BBC strike: A series of twice-weekly strikes by journalists and technicians starting today could hit the programmes of both BBC World Service Radio and World Service Television as well as live programmes in the UK. The stoppages could last for 24 hours – or 10 minutes.

The immediate cause of the dispute is plans for performance-related pay and for different rates of overtime pay and allowances in different parts of the Corporation.

Chelsea Flower Show:



The Royal Horticultural Society's annual bash opens to members, after a royal gala opening on Monday. Open to nonmembers from Thursday. It finishes on Friday.

**Holidays:** Ecuador (Independence Day). Jordan, Pakistan, Saudi Arabia. Syria (Eid al Adha). Thailand, Turkey. 25

WEDNESDAY

### Greenspan on derivatives

Alan Greenspan, chairman of the US Federal Reserve, and Arthur Levitt, chairman of the Securities and Exchange Commission, today give evidence to a Congressional hearing about the impact of derivatives on financial markets.

Last week, regulation of derivatives (financial instruments such as swaps and options) was criticised in a report to Congress from the General Accounting Office. The report said that inadequate regulation posed a threat to the US and international financial system.

Argentina's constituent assembly convenes to begin rewriting the country's constitution. The main aim is to lift the 1853 constitution's ban on successive presidential terms, allowing President Carlos Menem (below) to stand for re-election next year.



that Mr Menem's Peror ist party signed with ex-president Raul Alfonsin's opposition Radical party last December ensures that this and other

An agreement

reforms strengthening the legislature and judiciary will be passed by a big majority.

**Energy ministers** from the European Union meet in Brussels to discuss the direction of energy policy. They will discuss energy liberalisation and the introduction of competition into the supply of electricity.

Nato defence ministers consider the future of the alliance against a background of uncertainty over its post-cold war role. There are differences over Nato's role in Bosnia, and over how far it should go in extending security guarantees to former members of the Warsaw Pact.

Labour's National Executive Committee meets in London to decide the timing of the leadership contest following the death of John Smith.

The Tokyo Stock Exchange holds a general meeting to elect Mitsuhide Yamaguchi, ex-president of the Export-Import Bank of Japan as president.

UK National Lottery: The winner of the contest to run a lottery that could have revenues of £3bn-£4bn within the next few years will be announced. Bids were accepted from eight consortia for the private sector lottery, designed to raise money for the arts, charities, a millennium fund, the national heritage and sport.

Holidays: India (Bombay only), Indonesia, Jordan (Independence Day), Malaysia, Saudi Arabia, Singapore, Sri Lanka, Zimbabwe.

Statistics to be released this week

**ECONOMIC DIARY** 

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THURSDAY

### Quest for a stable Europe

countries, the US and Russia are expected in Paris for the formal opening by France's prime minister Edouard Balladur of "the conference on European stability" (to May 27), Mr Balladur proposed the idea a year ago as a means of trying to prevent," a second Yugoslavia" in other parts of central and eastern Europe, The aim of the conference, chaired by the EU presidency, is for countries to reach accords of "good neighbourliness", settling frontier and minority differences.

Finns into Europe: Two decisions affecting Finland's hopes of joining the EU next January will be taken for a referendum on EU membership, and decide on how to compensate the country's agriculture and food indus-

The poll is likely to be in October before similar votes in Sweden and Norway. This would secure the voting sequence seen as the best way of bring-

Russia's foreign minister Victor Chernomyrdin begins a trip to Beijing (to May 29) to discuss trade and security issues, including North Korea's reluctance to allow international

musical manuscripts contains a great rarity: a small calf bound volume containing the only keyboard music surviving in the hand of Henry Purcell, the late 17th century English composer Found last year in another auction house in a bundle of music, it is considered to be the greatest British musical discovery of recent years.



21 pieces are hitherto unknown works and Sotheby's anticipates bids around is one of the few British composers

date is extremely rare.

Foreign ministers from most European

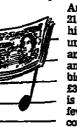
today. The government will set a date

tries for adjusting to EU price levels. ing all three Nordic states into the EU. Support for membership is stron-gest in Finland and weakest in Norway.

inspections of its nuclear facilities.

The Bundesbank council's last meeting, on May 11, saw a cut of half a percentage point in the key Lombard and discount rates, to 4.5 and 6 per cent respectively. As a result, traders are not expecting today's meeting to lead to a rate change, especially after Hans Tietmeyer, the Bundesbank president, said last week that "as far as central bank interest rates are concerned, the horizon has now been cleared for a fairly long time".

Saleroom: Sotheby's auction of Among the



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Forecast

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FT Surveys: International Capital Markets and Brazil.



No entry: a UK bill to ben discrimination against the disabled failed to pass through perliament on Friday



FRIDAY

### Solzhenitsyn returns home

Alexander Solzhenitsyn, Russia's greatest living writer, returns home after 20 years in exile.

The 75-year-old Nobel laureate will fly to Vladivostok from Alaska and then travel across Russia to re-acquaint himself with his homeland.

**Fed chairman** Alan Greenspan testifies on monetary policy before a Congressional hearing.

The same morning the US Commerce Department releases preliminary GDP figures for the first quarter. Little change is expected from its initial estimates of 2.4 per cent.

The Keldanren, Japan's Federation of Economic Organisations, holds a general meeting to elect Shoichiro Toyoda, chairman of Toyota, as its new chairman.

Bath Music festival begins (to June 12). The theme "Ancient Echoes" links modern music with music of the past. Henryk Gorecki and Michael i are the featured 20th-century compos-

FT Surveys: Relocation in the UK. Holidays: Sri Lanka.

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WEEKEND

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### Hungary goes to the polls

The second and decisive round of Hungary's parliamentary elections takes place on Sunday. The Hungarian Socialist Party, successor to the communist regime, took a commanding lead in the first round and is poised to win an absolute majority.

Colombians vote in the first round of presidential elections on Sunday. If no candidate wins a majority, there will be a run-off on June 19. Opinion polls put the Liberal Ernesto Samper and the Conservative Andres Pastrana very close, with the other candidates trailing far behind.

Glyndebourne Opera House, near Lewes in Sussex, re-opens on Saturday in its new £33m auditorium with a performance of Mozart's Le Nozze di Figure, the opera with which it was launched 60 years ago.

Motor racing: The Spanish Grand Prix takes place in Barcelona, while the Indianapolis 500, part of the Indy World Series, is run in Indianapolis, Indiana.

Compiled by Patrick Stiles and Ian Holdsworth. Fax: (+44) (0)71 873 3194

# Other economic news

Wednesday: The governor of the Bank of England, Eddie George, gives evidence on the Bank and the UK economy to the Treasury select committee. UK gross domestic product figures are expected to confirm an earlier estimate that the economy grew by 0.7 per cent

in the first quarter. The National Institute of Economic and Social Research publishes its latest economic

Friday: The Confederation of British Industry's monthly industrial trends survey will provide further evidence of the strength of the UK recovery. One key indicator will be domestic orders, which may have been affected by April's tax increases, but analysts will also scrutinise the balance of companies which intend to raise prices. Previous surveys have shown little sign of infla-

tionary pressure. Japanese inflation has been phenomenally low for some time, but Morgan Grenfell is expecting the Tokyo May data to disappoint, with the annual rate moving up to 1.2 per cent. The market consensus, however, is 0.8 per cent, both for the May Tokyo figure and for the April whole nation inflation rate.

ACROSS
1 Order about a quarter after

8 Returned books to teacher taking diner's order? (7)

by July 4th (10)
12 Result of putting notes in

13 Order to cricketers to con-

order in writing (8)

18 Order from magistrates find you here! (5)

from the bar (7) 24 They order him to "go

25 Order Sally to stop everyone

26 Business order prepared before the meeting? (6)

16 It's usually suspend

in date order (8)

faint, perhaps (10) 23 Team needs vehicle

blazes (7)

leaving (6)

tinue supplying staff? (5) for a time (9)

14 May result in an incorrect 10 Which protects people from

20 Order cordial? (4) round, unbroken (7)
21 Order which made Terry 19 Sailors left advance payme

last month (6) 4 Standing order (6)

9 Order book (7) 11 Order uniform

order? (4)

DOWN
1 Push right inside a seedy club

2 Leading commentator right to

- inside (7)
7 Still housed in filthy places

sant blows? (9)

on top of light case (7)
21 Behind RAF mess is Griffin's

skeleton (5)
22 A regiment takes it up with a

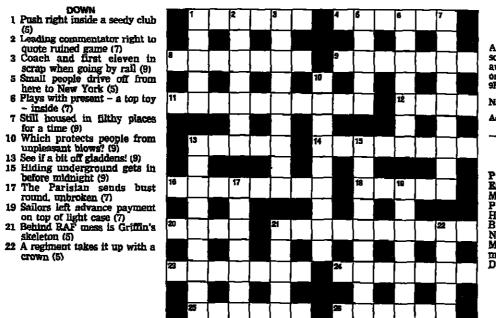
13 See if a bit off gladde

crown (5)

Dey Reissed	Country-	Economic Statistic	Macina Forecasi	Previous Actual
Mor	UK	Non EC trade bal April	-£700m .	-2675m
May 23	Italy	CP1 Cities**	4%	4%
Weds	US	Apr durable goods orders	.196	0.8%
May 25	us .	Apr durable goods shipments	-	0.7%
	US	Apr existing homes sales	-	. <b>.24.06</b> m
	Fr	Apr household construction	0.5%	0.7%
	UK	Mar GDP revised**	0.5%	0,6%
	Aus	Priv cap expenditure (Q1)	396 ·	3%
Thur	US	Initial claims w/e May 21		387,000
Mey 26	US	State benefits w/a May 14	· - ·	2.7m
	US	M1 w/e May 16	•	\$3.60n
	US	M2 w/e May 16	<del> </del>	\$8.705
	US	M3 w/e May 16		\$2.7bn
	Jap	Mar cons spending**	-	-0.5%
	Jap	Mar workers' spending**		-1.6%
	Jap –	Mar workers' income	<u> </u>	-1.1%
Fri	US	Q1 GDP preliminary	2.5%	2.6%
May 27	US	Q1 post-tex profits		7.9%
	US	May Michigan		91.5
	N8	Apr exp price index		0.2%
	US	Apr imp price index	<u> </u>	0.0%
	Jap	May CPI - Tokye	0.696	0.8%
	jap	Apr CPI - national**	0.8%	1.3%
	Jap	Apr retall sales	-2.2%	-3%
	Can	Apr ind prod price index	0.5%	0.4%

Mor	UK	Non EC trade bal April	-£700m .	-2675m '	During this week.
May 23	Italy	CPt Cities**	4%	4%	Germany
Weds	US	Apr durable goods orders	196	0.8%	Germany
May 25	us .	Apr durable goods shipments	-	0.7%	Germany
	US	Apr existing homes sales	-	. £4,06m	Germany
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	US	M1 w/e May 16	• •	\$3.6bn .	Germany
	US	M2 w/e May 16	<del>-</del> .	\$8.705	German
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	Jap	Mar workers' spending**	-	-1.6%	Germany
	Yab	Mar workers' income	<del>-</del>	-1.1%	Italy
Fri	US	Q1 GDP preliminary	2.5%	2.6%	Ttaty
May 27	US	Q1 post-tex profits	-	7.9%	Italy
	US	May Michigan		91.5	Italy
	US SU	Apr exp price index		0.2%	Belglum
	US	Apr Imp price index	-	0.0%	Denmark
	Jap Jap	May CPI - Tokyo	0.6%	0.8%	Noneay
	Jap	Apr CPI - national**	0.8%	1.396	Swiss
	<b>Φ</b>	Apr retali sales	-2.2%	-3% .	Finland
	Can	Apr ind prod price index	0.5%	0.4%	month on month, "ye

Genne	erry . Meer trade bel	Did7tm	DM5.7bi
Germa	rry Mer current account	OM-10n	DM-4.8b
Germa	my MS Apr (from Q4 trase)	13.4%	13.4%
Germe	my May COL.". Baden Wuest.	·	3.1%
Germa	ny May COL" North Fitine/W		396
. · Germa	my May COL* North Rhine/W		0.2%
Germa	ny 'May'COL™ Hesse .	1 14 11	3.2%
Germa	ny May COL** Bavada		2.996
Germa	ny Mey COL Bavaria		0.3%
Germa	my May COL national (prelimina	ry)== 3%;	3.2%
Germa	nt May COL national (prelimina	ry)* 0.2%	0.8%
Germe	ny Apr ICON construction climb	te -	85
Germe	ny IFO business climate		95.4%
Germa	ny Aprimp prices .		0.6%
Italy	Apr bel of payment	L-1,6%n	, 1-23m
Italy	Acr official reserves	L92.5to	1.92ta .
Italy	Apr M2**	7.3%	. 7.1%
Italy	Apr bank lending .	-1.4%	-2.3%
Belglu	m May CPI**	24%	2.4%
Denma	ek Apr CPI™	1.7%	1.7%
Nonwa	y May unemployment rate	5.1%	5.1%
Swiss	May CPI Fedral	0.9%	1%
Finland	Apr trade bal	Fl3,3bg	F12.70n



MONDAY PRIZE CROSSWORD No.8,460 Set by GRIFFIN

A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of 235 Pelikan vouchers will be awarded. Solutions by Thursday June 2, marked Monday Crossword 8,460 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday June 6.

Winners 8,445 Solution 8,448

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